

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Swedish robots on
the track of
Japan, Page 5

NEWS SUMMARY

GENERAL

Hundreds die in Turkish quake

Death toll in the earthquake that struck eastern Turkey, 550 miles from Ankara and about 150 miles from the Soviet border, might approach that in the country's last serious earthquake in 1976, when 3,800 died at Agri.

Last night about 500 bodies had been recovered by the rescue teams digging in nearly 50 villages near the town of Pasinler in a mountainous region. Premier Bulend Ulusu is expected to arrive in the region today.

The weather forecast is relatively good - a key factor, since in previous Turkish earthquakes in winter, more have died from exposure to sub-zero conditions than from the devastation. Page 3

China agrees talks

China has agreed to continue regular consultations with the Soviet Union, but says "big differences" are preventing a return to normal relations. China and India did not settle their border dispute in last week's talks, but made progress and agreed to talk next year. Page 3

Pakistan protests

Pakistan's Opposition leaders are planning a new wave of protests against General Zia ul-Haq's military regime. Page 3

Argentina votes

Argentina voted to elect its first civilian government after seven years of military rule. A close finish was expected between the Peronists, led by Sr Raul Alfonsin, and the Radicals, headed by Sr Raul Alfonsin. Page 2

Lebanon talks open

The Lebanese national reconciliation talks open in Geneva today, with Opposition groups and their Syrian backers having regained strategic advantages they had lost in the previous year. Page 2

Israeli warning

Israel warned Lebanese President Amin Gemayel not to yield to Syrian pressure to cancel or alter the agreement the countries signed last May.

Curfew lifted

Israeli troops lifted a curfew imposed on the West Bank Palestinian refugee camps when stones were thrown at Israeli vehicles.

University deaths

Three students died and 10 were critically injured after political clashes between groups at a black university in Zululand.

Mugabe's threat

Zimbabwe's Premier Robert Mugabe threatened to close private schools unless they admitted more black children and stopped raising fees.

Even more bubbly

French champagne industry experts are forecasting that the 1983 vintage will produce 300m bottles, 10m more than last year's record. The harvest was 2.2m hectolitres (59m gallons).

Kaunda re-elected

Zambia's leader for the last 19 years, Kenneth Kaunda, was re-elected President in Lusaka.

Romanian beatified

Pope John Paul beatified Father Jeremia da Valachia, a Copchun monk who worked among the poor in Naples in the 17th century - the first Romanian to be beatified.

Briefly...

Eleven Turks and four French were charged with assault after Friday's brief occupation of the UK consulate in Paris.

BUSINESS

Filipino debts reach \$20bn

THE PHILIPPINES' foreign debts reached about \$20bn by the end of September, said Premier Cesar Virata. Page 3

TAIWAN'S intention to order warships worth at least \$1.5bn (\$500m) from two Dutch yards have prompted a debate in the Netherlands over its "one China" policy. Page 4

NISSAN, the Japanese car group, may be cutting plans for a plant in Britain to a level that would be unacceptably low for the UK Government, fears the UK motor components industry. Page 9

THE BELGIAN franc improved slightly, without any obvious signs of intervention by the Belgian National Bank, but still remained outside the divergence limit at the bottom of the European Monetary System.

A general weakening of European currencies against the dollar helped restrain any pressure on the system. The D-Mark drifted gently, the French franc was at the top of the currencies governed by the 2 1/2 per cent band and only the wider-ranging lira was stronger.

A cut in the Danish discount rate had little impact on the country's krona.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rate from which no currency (except the lira) may move more than 2 1/2 per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

CANADIAN parliamentary committee said the 8 per cent limit on foreign banks' local assets should be lifted. Page 18

PORTUGAL'S development bank (BFIH) has signed a \$25m agreement with Colombia to cover export of goods and services to that country.

TURKEY has shortlisted KKW of West Germany, AECL (Canada) and General Electric of the U.S. for building its first nuclear power station, at Akkuyu on the Mediterranean. Page 18

COMPANIES

BRITISH AIRWAYS is expected to announce this week first-half profits of more than £100m (\$150m) after payment of interest and tax. Page 18

VOLVO'S UK subsidiary reported a 1982 profit of £3.4m (\$5.1m), after a £1.4m loss. Page 12

WESTINGHOUSE ELECTRIC of the U.S. is applying for its Spanish operations to be placed under temporary receivership. Page 20

PHILIPS of the Netherlands and Sony of Japan have signed on the basic format for a compact disc to store computerised data. Page 4

Scoon shortly to name interim administration

BY WILLIAM CHISLETT IN BRIDGETOWN AND MARGARET VAN HATTEM IN LONDON

SIR PAUL SCOON, Governor General of Grenada, has announced in his first broadcast since the U.S.-led invasion of the Caribbean island that he will appoint an interim administration within the next few days as the first step towards an eventual general election.

Speaking from St George's, the island's capital, Sir Paul called on Cubans and remnants of the Grenada Revolutionary Army still fighting in the hills to lay down their arms and surrender. He also ordered all government employees to return to work today and appealed to shops, businesses and schools to reopen.

The Governor-General said he was dedicated to restoring peace and order, full sovereignty and democratic institutions, but added that a curfew would remain in force until further notice.

Meanwhile, the heads of Government of the six Caribbean countries that took part in the invasion held talks at the weekend in Bridgetown, Barbados on the future of the island. Sir Paul is reported to have flown to Barbados for

talks with Mr Tom Adams, the Prime Minister, and other officials, including Brigadier Rudyard Lewis, head of the regional Caribbean defence pact.

In London, Mrs Margaret Thatcher, the UK Prime Minister, expressed strong reservations on BBC radio about the need for a Commonwealth peace-keeping force, to replace U.S. forces in Grenada. Sir Shridath Ramphal, the Commonwealth Secretary-General, is understood to have discussed such a proposal with Sir Geoffrey Howe, the Foreign Secretary, at a meeting last Friday.

However, Mrs Thatcher insisted yesterday that Britain would need very clear assurances on the scope and role of the force before it considered participating. She expressed a preference for some sort of police force and indicated that Britain would be willing to help with aid or, possibly, observers at elections to help in the rehabilitation of the island.

The British Government, meanwhile, sought to shore up confidence in the Anglo-U.S. alliance

ahead of today's House of Commons debate on the deployment of cruise missiles, amid signs of growing public disillusionment.

The go-ahead was given last week for the Nigerian Government's economic advisers - bankers Lazard Freres, Lehman Brothers, Kuhn Loeb, and S. G. Warburg - to approach the country's largest company creditors, their bank and export insurance agencies, with proposals to refinance the arrears owed on open account trading. The Government is seeking to spread the repayments over five years, it is understood.

The exercise is directly linked to Nigeria's continuing negotiations with the International Monetary Fund (IMF) for an extended three-year loan. It follows agreements in July and September with more than 60 international banks to refinance almost \$2bn of payments owing on letters-of-credit transactions.

Nigerian officials decline to put a figure on the full extent of the backlog, built up over the past two years following the slump in Nigeria's oil exports. Drastic import restrictions have yet to bring the current account of the balance of payments into equilibrium. Bankers and leading companies in Lagos estimate the arrears at anything from Naira

Nigeria wants five years to pay trade debt

BY QUENTIN PEEL IN LAGOS

NIGERIA has begun negotiations with its principle suppliers and leading foreign government export credit agencies, to reschedule the estimated \$4bn to \$5bn backlog in its trade payments, according to senior government officials.

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3bn (\$4bn) upwards, on top of the \$2bn already refinanced.

The need to resolve the question of trade arrears has been made more urgent by the continuing slow progress in the IMF negotiations, and the likelihood that rather less than the expected \$2bn will now be forthcoming from the fund.

Officials in Lagos no longer expect a deal to be finalised before January 1 when the Fund's new quota regulations come into force. They also admit that there is continuing disagreement on the size and form of any devaluation of the naira.

A complicating factor in reaching any final agreement is the extent to which the arrears are covered by the different export credit guarantee agencies, like Britain's Export Credit Guarantee Department (ECGD). Companies with such cover would naturally prefer to claim on the insurance policy rather than agree to any rescheduling.

Progress towards an agreement with the IMF has been disrupted by the Fund's loan financing crisis as a result of which all new commitments have been temporarily stopped.

Nigeria's original request for more than \$2bn was made under the extended financing arrangement, which provided for loans of up to 450 per cent of a country's quota.

International credits, Page 19

ICI's top men take a road show to Wall St

By Carla Rapoport

THE John Harvey-Jones collection of eccentric ties is tucked up in the hold of a British Airways Concorde this morning as the chairman of ICI and three of his top executives take off for their U.S. road show.

The visit will mark the debut tomorrow of ICI's shares on the New York Stock Exchange under their own listing rather than in the form of American Depositary Receipts.

Americans already hold nearly 10 per cent of ICI's shares; their rush into the shares earlier this year helped push the price from 350p to around 580p these days. Almost 8m of the shares were traded in just three successive sessions earlier this month.

ICI and its bankers say that the road show aims to promote some loyalty among these new investors as well as widen their ranks.

In the course of this week, the ICI team will whizz through five U.S. cities, meet hundreds of institutional investors and find plenty of sleep in order to whip up further U.S. interest in ICI shares.

But the team will not be accompanied by any gimmickry. "We thought about turning up with two guardsmen on the New York Stock Exchange," says ICI's Mr Peter Aslet in New York. "But we felt John Harvey-Jones is a character enough in his own right."

The UK invaders will be split between two lodges tonight in New York, with some in the Helmsley Palace Hotel in Madison Avenue and some in ICI's private apartments on Fifth Avenue. Tomorrow, the fun begins with a breakfast presentation for 25 "selected investors." Then, it's on to Wall Street at 10am for the first trade of ICI's shares, under their own listing.

In keeping with stock exchange tradition, Mr Harvey-Jones will buy the first 100 shares himself. Then it's quickly back to mid-town for the chairman's first sip of California wine. Fume Blanc, 1981, at a lunch for 80 more "selected investors."

ICI executives have been assuring their London following that no major announcements will be made in the course of the U.S. trip. They also say that they won't be so overcome by the reception that they are likely to buy a few companies while over there.

Nonetheless, the group is hungry to expand in the U.S., where sales are currently around \$1bn a year. Its investment bankers, Smith Barney Harris Upham and Goldman

Continued on Page 18

French Socialists move left to preserve unity

BY DAVID HOUSEGO IN BOURG-EN-BRESSE

FRANCE'S Socialist Party shifted leftwards over the weekend to accommodate the views of its more radical wing and to preserve party unity.

The threat of an open division at the party congress here was avoided when the party leadership made concessions to M Jean-Pierre Chevènement, the former Minister of Industry, and his Ceres faction over economic and foreign policy.

A resolution adopted unanimously at the end of the three-day congress leaves the party putting more emphasis on economic expansion, the channelling of bank credits to transform industry and the use of import controls.

The resolution also tilts the party to a position more critical of the U.S.

"France speaks a different language to the world than that of the United States," said an amendment.

There are disagreements with the U.S. over their ultra-protectionist trade policy, their egoistic monetary policy, their adventurous policy in Central America and the Caribbean, as illustrated by their invasion of Grenada.

The 1,500 delegates present at the biennial congress greeted with cheers and relief the unexpected news that all-night bargaining among party leaders had brought a

compromise with M Chevènement's minority faction, which represented some 18 per cent of delegate votes. The party feared that with the Government's current slump in the opinion polls and the difficult economic circumstances in which it has to work, any public display of disunity could seriously harm their chances in the European elections next year and the legislative elections in 1986.

Although President Mitterrand was not present at the congress, he is believed to have pressed from behind the scenes for a compromise, and to have signalled broad acceptance of the concessions. The party resolution, however, does not commit the Government to change its policies. M Lionel Jospin, the party secretary, reminded delegates in his summing-up speech that economic policy was decided by President Mitterrand. But the Ceres faction believes that the concessions at least lay open the possibility that present restrictive policies will be followed by more growth-oriented ones to increase output and jobs.

The possibility of some relaxation was also hinted at by M Pierre Mauroy, the Prime Minister, in his speech to the congress on Saturday, which, in its appeal for a rallying of Communists and Socialists, staked his ambitions to be eventually pres-

idential candidate of a united left. M Mauroy said that "rigour" was necessary "for our policy to succeed. It does not constitute our policy." He joined with the left of the party in emphasising that the Government sought to maintain wage-earners' purchasing power.

Significantly, the name of M Jacques Delors, the Finance Minister, was scarcely mentioned in congress debates, reflecting the uneasy acceptance by the party of policies they recognise as necessary but which are not their own. The party has, however, consistently been more to the left than the Government.

On the economic front, the main amendments accepted to the resolution put forward by the leaders were: the insistence on a minimum of economic growth (as opposed to the stagnation of this year and next) which with the Left's social objectives would be more difficult; the need for maintaining and improving wage-earners' purchasing power, so as to maintain a level of demand in the economy to reinforce the modernising of industry; the selective channelling of credit to reinforce the industrial sector; subordinating the autonomy of management of the nationalised industries

Continued on Page 18

Peugeot forecasts heavy loss in 1983 despite growing sales

BY DAVID MARSH IN PARIS

PEUGEOT, the French car group which is the country's largest private enterprise, expects another heavy consolidated loss this year after a first-half net loss of FFr 799m (\$100m) for its financial holding company.

The company, currently engaged in complex talks with the Government and unions over plans to reduce its workforce by more than 7,300, declared in early summer that it would break even this year after accumulating deficits of FFr 6bn during the past three years.

But in an interim report released at the weekend, the company said continued heavy costs and insufficient productivity gains would keep

results below levels originally hoped for, in spite of an industrial and commercial performance in line with expectations.

French registrations of the Peugeot, Talbot and Citroën marques rose 4.3 per cent in the first half, compared with the same period last year.

This was offset by falling sales on other European markets, although foreign subsidiaries' results were improving, especially at Talbot Motor in the UK.

The company gave no consolidated group results for the first half. Consolidated first-half sales rose to FFr 41.5bn, up 5.9 per cent on a comparable basis.

Peugeot said it expected a much faster rise of more than 25 per cent in the second half - partly because of expected higher sales in Europe and Africa - which would take the consolidated turnover rise for the whole year to about 15 per cent.

Last year, the group lost FFr 2.1bn, and analysts have been suggesting a similar result could be in prospect for 1983 despite the company's earlier break-even forecast.

Peugeot said the second half of 1983 was likely to show an improvement in line with the group's "progressive recovery." Operating losses for the whole year would be reduced significantly compared with 1982.

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Get the facts from Douglas Smith, Industrial Adviser, Civic Offices, Swindon. Tel: (0793) 26161 or Telex: 4444449

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OVERSEAS NEWS

Australia moves on dollar speculation

BY MICHAEL THOMPSON-NOEL IN SYDNEY

IF THE Australian Government has played its cards right, speculation on the Australian dollar exchange rate will become a little harder from today.

However, local bankers hope that adjustments to Australia's foreign exchange arrangements, announced on Friday, prove only the start of a general move to a more market-oriented exchange rate regime.

The initiative falls short of freeing or floating the local dollar, the exchange rate of which is flexibly pegged to a trade-weighted basket of currencies, but is intended to stem recent heavy speculative inflows and outflows of capital.

First, from today, the AS/US\$ mid-rate will now be announced at the end of each day, instead of at 9.30 am, though an "indicative" morning rate will still be announced, to provide some guidance

Second, the Reserve Bank will no longer underwrite the official forward foreign exchange market, which recognises that with the growth of the hedge and currency futures markets, the Reserve Bank has been providing a steadily decreasing proportion - now less than 20 per cent - of total forward cover.

The decision to announce the AS/US\$ mid-rate at the end, rather than at the start of each day is designed to reduce the scope for speculative capital transactions based on exchange rate movements in foreign currency markets, particularly in Asia, during the course of Australia's trading day.

Until now, the Reserve Bank has announced the AS/US\$ mid-rate at 9.30 am, based on a trade-weighted index of currencies (TWI). Banks undertaking spot foreign exchange transactions in U.S. dollars with

customers have been required to deal within a fixed spread around this rate.

The AS/US\$ mid-rate has been held artificially steady through the day, whatever the movement in the value of the US\$ in other markets, such as Singapore, Hong Kong and Tokyo.

Under the new regime, the Reserve Bank will still announce the TWI setting at 9.30 am. However, the 9.30 am AS/US\$ mid-rate will be informal, and banks will be free to deal with customers during the day at mutually negotiated rates.

Until now, the 9.30 am mid-rate has also been used as the basis on which banks settle their net spot currency positions with the Reserve Bank at the end of each day.

From now, the Reserve Bank will deal with banks at rates of plus or minus 0.0015 around the AS/US\$ mid-rate - set at the end of each

day - instead of plus or minus 0.0005. The banks are already free to set all other rates of exchange.

In addition, the Reserve Bank will no longer underwrite the official forward exchange market. The Reserve Bank is to cease quoting forward margins, and will no longer require banks to clear the forward positions with it.

Banks will now deal in forward exchange with their customers at mutually negotiated rates, and will be authorised to hold spot foreign assets or liabilities as cover against the exchange risk on their net forward positions. For this purpose, the Reserve Bank will establish a "spot against forward" currency limit for each bank.

On March 8, three days after winning office, Australia's Labor Government devalued the AS by 10 per cent to counter a major run on the currency.

However, since then the AS has appreciated to its former level, as measured by the TWI, and close to its pre-election, pre-devaluation level against the US\$.

On Friday, the mid-rate was set at AS1 to US\$0.9175 against US\$0.9491 last March 7.

Recently, it has been assumed that upward manipulation of the exchange rate by the Government has been aimed at countering speculative capital inflows, which have been jeopardising money supply growth targets.

The target for M3 growth in the year to next June is 9 per cent to 11 per cent. In the year to September, M3 grew by 12.7 per cent, against 13 per cent in the year to August.

The appreciation of the local dollar has been fiercely criticised by the mining and farm lobbies, which claim it is harming export prospects.

Close result likely in Argentine elections

By Robert Graham and Jimmy Burns in Buenos Aires

ARGENTINES yesterday went to the polls to elect their first civilian government after seven years of repressive political rule. With no provisional results likely before today there was intense excitement over whether the Peronists would retain their traditional hold on civilian politics against a strong challenge by the Radical Party.

Early indications suggested that the result would be close, with much depending on the extent of the shift of the Peronist working-class vote to the Radicals, heard by former lawyer Raul Alfonsín.

The cleavage of the campaign have been marked by bitter and violent rivalry between these two main parties, expected to account for over two-thirds of the vote.

The Radicals have campaigned on a moderate Social Democratic platform, while the Peronists, led by Sr. Italo Luder, have invoked the mystique of their authoritarian nationalist founder, the late General Juan Peron.

The last time elections were held, in 1973, General Peron won 61 per cent of the vote, against the Radicals' 24 per cent.

Voting is obligatory for the 17.9m electorate, which includes 5m new voters. The voting age has been lowered for these elections from 21 to 18.

The electoral process involves polling for the six-year term presidency, the 254-seat Congress and the 46-member Senate, plus over 10,000 local government posts including the governorships of Argentina's 24 provinces.

Yesterday's presidential vote was for a 600-strong electoral college. If either the Peronists or the Radicals secure a clear majority, the college becomes a rubber stamp. But if the result is close, it will play a crucial power-sharing role.

Sr. Alfonsín has said that he will not accept a minority Peronist government unless it is endorsed by the electoral college. Sr. Luder has insisted that whichever party wins the presidency, the electoral college is not due to meet until November 30.

The state of siege, in force since 1974, was lifted on Saturday. For many Argentines this was the first sign that military rule had come to an end. Although the military have banned all gatherings, the sale of alcohol and closed down most bars and restaurants, cinemas and theatres during polling, this did not prevent private celebrations.

The military authorities are expected to release 153 political prisoners today, leaving about 80 still in jail. But up to 15,000 are still missing, unaccounted for, after the "dirty war" against left-wingers from 1976 to 1980.

The EEC last week agreed on co-operation with the Andean Pact countries, bringing to an end three years of negotiations. The agreement comes as the Andean countries - Bolivia, Colombia, Ecuador, Peru and Venezuela - are starting to expand their external relations. It is the EEC's first pact of its type with a Latin American regional grouping.

The purpose of the agreement is to foster industrial co-operation and to develop scientific and technical exchange. Each side has granted the other the most-favoured nation clause within the terms of the General Agreement on Tariffs and Trade. This means that tariff concessions granted to third countries will be applied to EEC-Andean Pact dealings.

The EEC has been running a small trade deficit with the Andean Pact.

Properties affected by the agrarian reform law are for the most part over 850 hectares in size, and either abandoned or under-utilised, or owned by the former dictator Anastasio Somoza. The redistributed land has been allocated mostly to co-operatives. Since the 1979 revolution, some 2,800 agricultural co-operatives have been formed, with over 50,000

members. Over 700 co-operatives own their land collectively.

Sr. Wheelock said that 70 per cent of the country's agricultural land remains in the hands of the private sector, and that the Government's policy is to strengthen the mixed economy and to make further efforts in forcing co-operative development.

The agrarian reform was one of the principal pillars of the Sandinista's political programme before the revolution, and the acceleration of land titling in the coming months is seen as a move to consolidate support for the Government in the rural areas, at a time when it is coming under increasing pressure from attacks.

Last week a co-operative of 26 families was destroyed in an attack on the village of Panama in the north of the country, killing 47 people, most of them members of the co-operative. Their homes, machinery, workshops, warehouses and bank were totally destroyed in the attack.

Dr. Gerhardt Prinz, chief executive of Daimler-Benz, West Germany's most prestigious vehicle group, died of a heart attack at his Stuttgart home this weekend. He was 54.

With his death the company loses its top man after less than four years in the job, and West German industry loses one of its most eloquent spokesmen.

Born in Solingen in the Ruhr area, Dr. Prinz had long experience in the steel and the vehicle industries (Volkswagen and Audi) before he joined the Daimler board in 1974.

It was that experience, combined with his skill as a negotiator, for example in the Daimler purchase of the Euclid trucks company of the U.S.,

which put him in line for the board chairmanship. He finally took over on January 1, 1980, from Dr. Joachim Zahn, under whose 14-year leadership Daimler had steered a strikingly profitable course even in oil crisis and general economic recession.

Dr. Prinz consolidated what the firm had achieved, strengthening Daimler's hold in the U.S. and, from late last year, moving into the smaller car market.

Last year the company markedly boosted sales and profits, increased its dividend and paid a bonus on top. In the first nine months this year, group sales were up 2 per cent to DM 29.2bn, despite a setback

in foreign markets for heavy trucks. However, Dr. Prinz constantly warned that neither Daimler-Benz nor West German industry as a whole could afford complacency. Only last Wednesday, in a widely noted speech, he strongly opposed new trade union demands for a shorter working week, warning this would damage the country's ability to compete on world markets.

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U.S. says troops will leave Grenada 'as quickly as possible'

BY STEWART FLEMING IN WASHINGTON

THE U.S. wants to take its troops out of Grenada "as quickly as possible" once the fighting has stopped, said Mr. Lawrence Eagleburger, Under Secretary of State for political affairs yesterday.

Mr. Eagleburger expressed "disappointment" at the British Government's reaction to the invasion but added that he thought "it took some guts" for Mrs. Thatcher to abstain from condemning the U.S. action in last week's United Nations Security Council vote - a vote to which the U.S. applied its veto.

"I think we appreciated that fairly substantially," Mr. Eagleburger said in a television interview, adding that the UK was the only European power in the Security Council to abstain.

Questioned about what would happen now on the island, Mr. Eagleburger said that the U.S. was working closely with the Organisation of Eastern Caribbean States to have them take over the island's administration, adding that the U.S. would want to talk to Commonwealth representatives and "to the British" on this too.

His comments echoed earlier remarks by Tom Adams, the Prime Minister of Barbados, who said in a television interview that when military operations were finished, the OECS would "go in and take over duties."

The U.S. actions in both Grenada and Lebanon will come under detailed scrutiny in Congress this week where hearings are planned on the continued role of the Marines in Lebanon. There is also mounting pressure for a Congressional investigation about the extent of Cuban involvement in Grenada. Leading Democratic contenders for their party's Presidential nomination have questioned the rationale behind the U.S. invasion - but the President's opponents are moving cautiously.

One reason for this is a steady stream of political opinion polls which show that President Reagan is winning broad public support for his decision to invade Grenada and that his address to the nation on television last Thursday has strengthened that support. According to a Washington Post/ABC television poll, support for the way the President is handling his job has risen to a two-year high this week.

There are signs too that the Administration is ready to capitalise on this backing. Thus Mr. Eagleburger yesterday said that Congress would be asked to consider about the 1,000 U.S. citizens on the island was not the only explanation for U.S. action. He also cited as reasons the U.S. hostages in Tehran, the restoration of stability and the removal of a security threat to other Caribbean states.

Budget conflict may delay U.S. Treasury refunding

BY OUR WASHINGTON CORRESPONDENT

THE U.S. Treasury could be forced to postpone its \$10bn quarterly refunding planned to begin on Tuesday because of continuing conflict about measures to cut the budget deficit and issues thrown up by the invasion of Grenada.

Crucial to the planned Treasury fund-raising is a Congressional decision to raise the current ceiling on the Federal Government's outstanding debt from \$1,389bn.

The Treasury has warned that without this action the new government securities cannot be issued. The House of Representatives has already approved an increase to \$1,450bn.

But at a special session of the Senate called on Saturday to push the legislation forward, the debate became bogged down in a succession of amendments to the debt Bill including calls for a constitutional amendment to give President Reagan powers to veto individual spending items approved by Congress and other amendments relating to the Grenada crisis.

Thus the Senate approved an amendment calling for an end to restrictions on press coverage of the Grenada invasion.

On Friday the Senate approved an amendment which would invoke the War Powers Act, if adopted, it would put Congress on the record as demanding the withdrawal of U.S. troops within 60 days in the absence of formal congressional approval that they stay longer.

With the debt limit issue now caught up not only with the debate about the budget deficit, but also with the Administration's actions in Grenada, there are growing doubts about whether there will be enough time on Monday for the Senate to complete work on the legislation and then for a conference of both houses to agree on the final form of the Bill and send it to President Reagan for signature.

It does not happen by Monday evening the Treasury will have to be cancelled. The Treasury, which has abnormally high cash balances at the moment, would be able to carry on sending out cheques for some days. But Congress is concerned that if this were to happen it would in effect be handing over to the President its power to determine spending priorities.

In recent years debt ceiling legislation has often been delayed until the last moment before finally being approved. Rarely, however, has the uncertainty about the outcome been as great as it is now.

Nicaragua plans further land redistribution

BY TIM COONE IN MANAGUA

NICARAGUA plans a major push on land redistribution over the next three months. Since the agrarian reform law was passed in July 1981, a total of 14,500 hectares, most of them landless peasants, have benefited from land redistribution totalling 226,000 hectares.

According to Jaime Wheelock, Minister of Agriculture and one of the Sandinista leaders, between now and December 1983 a further 7,111 farmers are to benefit from titles to 104,000 hectares of redistributed land. An additional 2,400 farmers are to receive titles to 94,400 hectares of land in the interior and north of the country.

Properties affected by the agrarian reform law are for the most part over 850 hectares in size, and either abandoned or under-utilised, or owned by the former dictator Anastasio Somoza. The redistributed land has been allocated mostly to co-operatives. Since the 1979 revolution, some 2,800 agricultural co-operatives have been formed, with over 50,000

members. Over 700 co-operatives own their land collectively.

Sr. Wheelock said that 70 per cent of the country's agricultural land remains in the hands of the private sector, and that the Government's policy is to strengthen the mixed economy and to make further efforts in forcing co-operative development.

The agrarian reform was one of the principal pillars of the Sandinista's political programme before the revolution, and the acceleration of land titling in the coming months is seen as a move to consolidate support for the Government in the rural areas, at a time when it is coming under increasing pressure from attacks.

Last week a co-operative of 26 families was destroyed in an attack on the village of Panama in the north of the country, killing 47 people, most of them members of the co-operative. Their homes, machinery, workshops, warehouses and bank were totally destroyed in the attack.

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Geneva talks point to Lebanon opposition's new strength

Patrick Cockburn looks at the background to today's talks

THE national reconciliation council meeting of Lebanese political leaders, which is to start today in Geneva, is a triumph for the Lebanese opposition and their Syrian backers.

A year ago President Amin Gemayel and the Lebanese Christians believed the Israeli invasion had delivered power into their hands.

The Palestine Liberation Organisation was vanquished, the Syrian army mauled and Lebanese Muslims badly frightened.

There seemed little reason to share power with men like Mr. Walid Jumblatt, leader of the Druze community, all the more so since Washington had promised President Gemayel firm backing.

The situation today, as the leaders meet in the Inter-

continental Hotel above Lake Geneva, is very different. Defeated by the Druze in the mountain war in September, the Israelis have pulled back to the Awali River and in the last week the U.S. has seen 230 of its marines killed in Beirut.

The savagery of the bomb attack, its success and the inability of the U.S. to retaliate effectively underlines the defeat of U.S. policy in Lebanon. Even if some act of retribution is carried out it is unlikely to impress the Lebanese, accustomed, as they are, to war.

Anything less than a full scale attack on Syria would be counter-productive and there is

title sign so far that President Reagan is willing to see such an escalation of America's commitment.

Propping up President Gemayel's government is the face of Syria's hostility has

simply become to expansive in lives and credibility.

The only way out for Mr. George Shultz, the U.S. Secretary of State, is to ensure that

President Gemayel makes sufficient concessions to the Syrians and their allies in Lebanon to relieve the pressure on the U.S.

Despite President Reagan's denunciation of Damascus as a cat's paw of the Soviet Union, the White House now has little alternative but to bow to President Assad's demands.

The difficulty for the U.S. is that these demands include the abrogation of the May 17 agreement between Israel and Lebanon. This was negotiated by Mr. Shultz himself earlier this year.

Mr. Abdul Halim Khaddam, the Syrian Foreign Minister, is attending the Geneva conference to ensure that Syria

re-establishes its position of predominance in Lebanon and no concessions are made to Israel.

Mr. Walid Jumblatt and Mr. Nabih Berri are demanding full-scale reform in Lebanon. They want new elections and a fairer distribution of government posts. It is unlikely that President Gemayel, even if he wished to, has the influence to persuade his fellow Christians to agree to such concessions.

If the resumption of civil war is to be avoided, however, the Geneva conference must look for a more modest agreement - a government of national unity, including the opposition.

If no agreement is reached then the ceasefire is likely to become even less effective. Over the weekend the flash of bursting shells could be seen in the hills above Beirut. It was an ominous warning of how swiftly war could be resumed.

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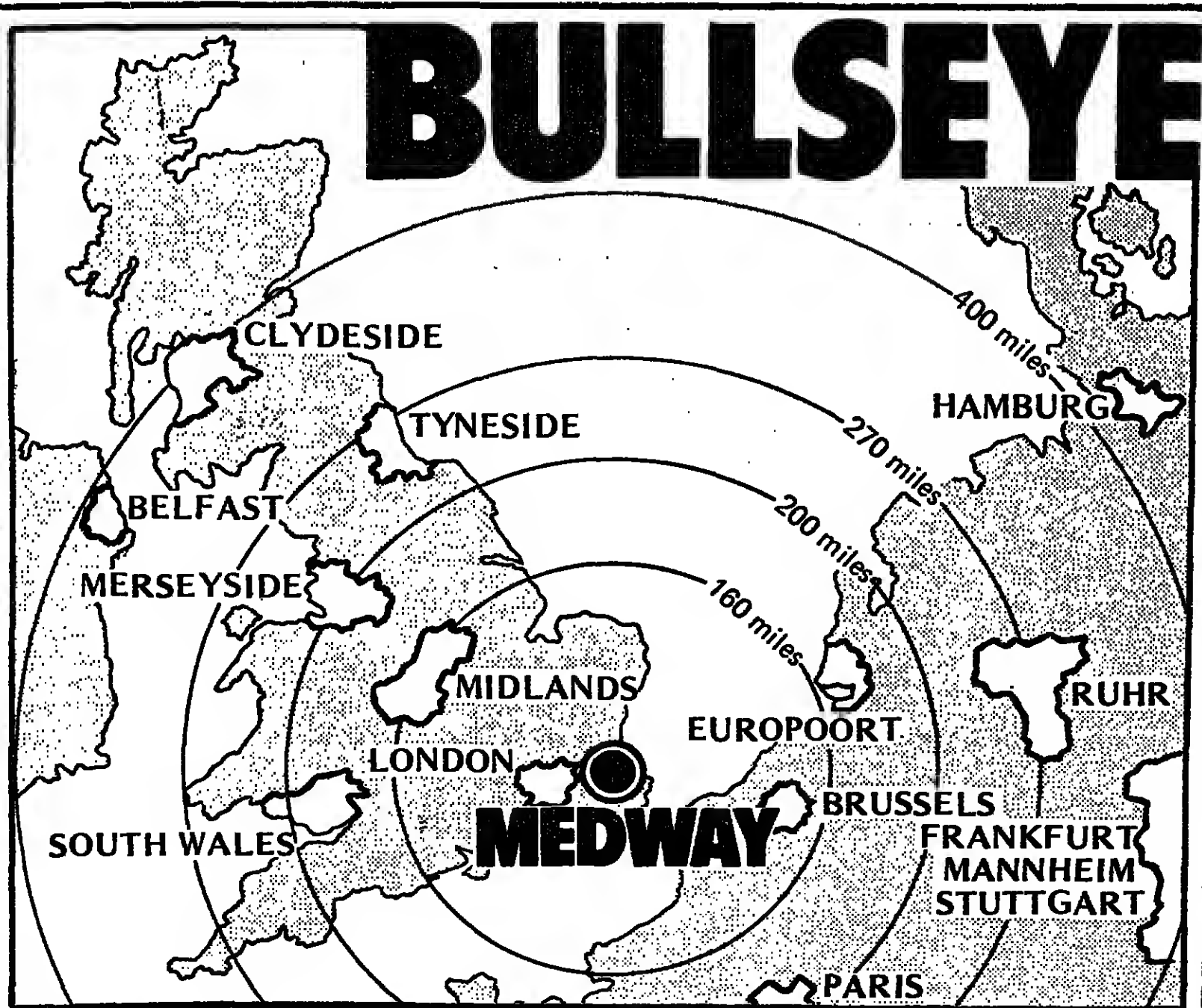
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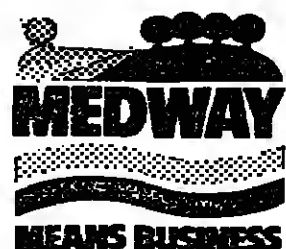
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OVERSEAS NEWS

Philippine
debt reached
\$20bn in
September

THE PHILIPPINES' foreign debt has reached about \$20bn as of end-September, Prime Minister Cesar Virata said at the weekend. Reuter reports from Manila.

He said that about \$14.1bn of that amount is outstanding fixed-term borrowings. Revolving credits in the non-monetary sector were \$4.6bn as of June 30, the latest available figure. Of the fixed-term debt, the public sector accounted for 61 per cent of the total, and the private sector for 39 per cent.

The present international reserves are down to about \$450m, but the situation is expected to improve towards the end of November or early December from a level of less than three weeks' import requirements.

Mr Virata said the Philippines was expected to use about \$300m to \$350m of bridging finance from the IMF by the second week of November.

Inflation from January to September had averaged 7.4 per cent, well below the 9 per cent target, he said. A report released by the Central Bank said Philippine exports from January to September this year had dropped by 1.7 per cent to \$2,541m from the same period last year.

Moves to reduce imports began to take effect, showing a total drop of 5.9 per cent to \$5,504m. The bank's fiscal figures showed the balance of payments deficit at \$1,342m as of end-September after incurring an additional deficit of \$700m in the third quarter. Aky Tan adds: The heavy outflow in October was attributed to commercial banks demanding payments just prior to negotiations, which eventually led to the peso devaluation. Mr Virata explained.

Meanwhile, the order to all commercial banks to sell to the central bank 80 per cent of their foreign exchange receipts is creating a lot of unhappiness. They said they were expecting only to sell 45 per cent and are negotiating to reduce the requirement to 60 per cent as a compromise. The bankers maintained the new rule severely restricts their ability to service clients.

Pakistan's opposition
leaders plan fresh
wave of protests

BY JOHN ELLIOTT IN NEW DELHI

A FRESH wave of protests against Pakistan's martial law regime of General Zia ul-Haq has been planned by the leaders of the country's Movement for the Restoration of Democracy.

Meeting at a time when the army has crushed most militant activity in the southern province of Sind, the movement's central action committee decided over the weekend to try to revive the flagging momentum of its two and a half month protest by calling a "solidarity campaign week" from November 5 to 12.

This decision rules out any chance of early talks between the movement's official leaders and President Zia, although some informal contacts may continue to be made.

Some of the movement's leaders had considered proposing at the meeting, which took place in Karachi, that they should formally start private exploratory talks with the President's aides. But the idea did not receive sufficient support to be tabled.

The movement's leaders will have a tough job rebuilding the momentum of their protests in Sind because of the overwhelming presence of the army. However, anger and resentment against the army is strong and any demonstrations which do take place could quickly become violent.

Pressure on the President is also slowly building up in the Punjab. In Lahore there have been angry demonstrations by

trade unionists and by lawyers, who are also staging hunger strikes in a number of cities.

The strength of the agitation throughout the country will be tested on November 12 which is intended to be the climax of the new round of protests.

The committee wants to strengthen its power base while the President continues the talk, he has been having with Right-wing parties not involved in the protests.

It is widely believed here that he would like to make an announcement during the first half of December that parliamentary elections will be held next September or October.

Political parties at present outlawed, would not be allowed to take part. But individual politicians would in general be allowed to stand.

It is thought that President Zia will seek to exclude the political figures he most fears in the Pakistan People's Party, particularly the widow and daughter of the late President Bhutto whom he removed from power and executed.

The aim of the democracy movement is to force President Zia out of power and ensure free elections are held. It also wants the release of all political prisoners.

More than 4,000 people have been arrested during the protests, weakening the democracy movement's organisational efficiency. More than 300 people have been sentenced to be flogged and estimates of deaths range from 50 to more than 450.

Peking and Moscow to
continue consultations

BY MARK BAKER IN PEKING

CHINA has agreed to continue regular consultations with the Soviet Union but says "big differences" are preventing a return to normal relations.

A joint communique issued at the weekend said a third round of official talks which ended last week had been "useful", but it gave no details of any specific achievements.

The communique said a fourth

round of consultations would be held in Moscow next March.

The Chinese chief negotiator, Vice-Foreign Minister Qian Qichen, said the latest round of talks, had been helpful in increasing mutual understanding. "But the serious obstacles hindering the normalisation of Sino-Soviet relations still remain. There are still big differences," he said.

Fears over
scale of
Turkish
earthquake

By Our Ankara Correspondent

A WIDE area of eastern Turkey, 550 miles from Ankara and about 150 miles from the Soviet border, was devastated by an earthquake early on Sunday morning.

By mid-afternoon, at least 487 bodies had been recovered by rescue teams digging out survivors in nearly 50 villages around the town of Pazinler. The death toll is expected to rise much higher, and there are fears that the disaster may be of the same proportions as Turkey's last major earthquake, at Agri in 1976, when 3,800 people were killed.

Although rated at an intensity of 8 on the Richter scale, a relatively moderate rating, the earthquake apparently flattened villages in a large tract of mountainous land east of Erzurum and was felt several hundred miles away in Malaysia.

Three Turkish Cabinet ministers went to the earthquake zone, and Mr Bulend Uysal, the Prime Minister, is expected to travel there today.

Tents, blankets, and hospital supplies were being flown to Pazinler. Turkish radio broadcast appeals for blood donors to come forward and asked volunteers to supply emergency equipment.

Effective charge of rescue work was apparently taken over by the Erzurum martial law commander.

A martial law communique called on the local population to obey instructions and not to spread alarmist news. The radio also announced that the weather forecast for last night was relatively encouraging for an area where temperatures regularly drop below zero at this time of year.

Many Turkish earthquake disasters in winter have seen a higher proportion of deaths from exposure than from the initial shock waves. In 1939, just before Christmas, 32,000 people were killed by cold weather after an earthquake in the city of Erzurum, south west of Erzurum, had destroyed their homes.

Two mass circulation daily newspapers in Istanbul have been shut down by the martial law authorities. A military communique said that Tan and Gunaydin would not be allowed to appear until further notice.



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WORLD TRADE NEWS

Dutch row over Taiwan deal hopes

By Walter Ellis in Amsterdam

REPORTS that Taiwan hopes to place orders for naval vessels worth at least Fl 1.5bn (\$342.4m) with two Dutch shipyards have provoked bitter controversy in the Netherlands about the country's "one China" policy.

It is understood that the orders would be for two submarines from the Rotterdam yard, Wilton Fijenoord, and possibly several minesweepers from the naval construction division of Van der Giessen-De Noord, near Dordrecht.

Dutch Government approval for the orders would be required before contracts could be signed.

Three years ago, Taipei's award of a contract for two submarines to Wilton Fijenoord provoked outrage in Peking, after which its diplomatic relations with The Hague were reduced to Charge d'Affaires level.

Mr Hans Van Den Broek, the Dutch Foreign Minister, has maintained that his country recognises only the People's

Republic of China. The Ministry repeated this yesterday, while the Government information service denied that the cabinet intended discussing any proposed orders at its weekly meeting.

Senior Taiwanese officials and businessmen said there was a policy of building up a strong bridgehead in Holland as part of a general strategy of increasing trade and other links with Europe. A free-spending Taiwanese trade delegation visited the Netherlands

this spring, and it is known that other such missions are being considered. It is also known that the Defence Ministry in Taipei this month discussed possibilities of obtaining further submarines from the Dutch.

Wilton Fijenoord's board of management, and its works council yesterday sent an open letter to the Mayor of Rotterdam, Mr Bram Peper, urging his support for any Taiwanese contracts.

Philips and Sony agree on compact disc digital storage

BY RAYMOND SNOODY IN LONDON

PHILIPS and Sony have reached agreement on a basic format for a compact disc for digital storage of data.

The new application for the optical discs, originally developed for music, will have a storage of 550m bytes - between 500 and 1000 times greater than conventional small floppy discs.

The 12 cm disc could, for example, store up to 12,000 (A4 size)

sheets of documents or entire telephone directories.

Philips and Sony have promised the new format for the CD-ROM (read only memory) to more than 40 companies licensed to produce the compact disc digital audio system.

Details of the format will be finalised later this year and a prototype system developed next year. Philips says a system could be on the market by late 1984 or early 1985.

The CD-ROM format is based on the compact disc digital audio system format for sound reproduction.

In the case of the data disc, the two audio channels are used for digital data recording. Philips says that apart from the large memory capacity, the main advantage will be the low cost. The system is based on the player and the disc of the compact disc digital audio system.

SHIPPING REPORT

Middle East tanker rates ease

BY OUR INDUSTRIAL STAFF

THE Middle East tanker market failed last week to sustain the volatility that ship owners had been hoping for. According to Galbraiths the amount of business concluded by large-sized units from the Gulf was "disappointing" and rates eased.

At the end of the previous week, Shell had been able to cover its ULCC requirement to Singapore at a relatively competitive rate of Worldscale 35 on a 300,000-tonner but the batch of VLCCs that closed last week all had to accept softer rates after non-Iranian loadings to the East a week earlier had averaged out at more than Worldscale 40.

Up to 35 supertankers are now thought to be available for the Gulf next month and this could soften rates even further.

There was some comfort for owners, however, in the Worldscale 36.5 and 38.5 that Taiwanese and South Korean charterers accepted for their early and mid-November shipments from the Gulf. There have been no official contracts out of

Kharg Island although some private deals are thought to have been made.

Tonnage is also building up in the Western hemisphere and tanker rates out of the Caribbean Sea fell sharply. The North Sea, however, once again

generated good business especially for owners with vessels of 80,000 to 100,000 tonnes. Bad weather and some congestion has probably reduced business but a number of charterers covered spot requirements last week.

World Economic Indicators

		UNEMPLOYMENT			
		Sept. '83	Aug. '83	July '83	Sept. '82
UK	000s	2,167.4	2,009.9	2,020.6	2,044.2
	%	12.3	12.6	12.7	12.9
U.S.	000s	10,423.8	10,699.0	10,596.0	11,315.6
	%	9.3	9.5	9.5	10.1
W. Germany	000s	2,134.1	2,194.2	2,202.2	1,820.0
	%	7.9	8.1	8.2	6.8
Belgium	000s	431.4	427.8	405.2	571.0
	%	15.4	15.4	14.8	14.1
Netherlands	000s	827.3	827.5	810.4	697.0
	%	16.8	16.8	16.5	15.8
Italy	000s	2,692.8	2,614.0	2,596.5	2,427.0
	%	11.9	11.6	11.5	10.8
		Aug. '83	July '83	June '83	Aug. '82
France	000s	1,934.8	1,893.2	1,877.7	1,943.9
	%	8.5	8.3	8.2	8.5
Japan	000s	1,638.4	1,652.0	1,522.0	1,350.0
	%	2.8	2.5	2.4	2.4

Source (except U.S., UK, Japan) Eurstat

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WORLD TRADE NEWS

Charles Smith reports from Tokyo on ASEA's sales hopes

Swedish robots stalk Japan

ALMOST EVERYONE knows that Japan is by far the world's largest user of industrial robots: less well-known is that the Swedish company ASEA AB, working through a small engineering and marketing affiliate in Tokyo, is planning to become one of Japan's five largest robot manufacturers.

ASEA last year appointed as its Japanese agent the 75-year-old company Gadelius KK, which specialises in the manufacture under licence and sale of Swedish, other European and U.S. machinery.

About a month ago, Gadelius completed the assembly of the first ASEA robot at its waterfront factory in Kobe, south-west Japan. By the end of next year it hopes to have produced and sold more than 200 robots.

The reason why ASEA thinks it ought to be able to sell its robots in Japan is not that Swedish robots are likely to prove cheaper than their Japanese counterparts. According to Mr Gunnar Arnesson, president of Gadelius and the man who negotiated the robot deal with ASEA, prices are likely to be at the top of the range for each of the three types of machines the company will sell.

Mr Arnesson says, however, that ASEA robots will earn their keep—perhaps within a year of purchase—as a result of the higher reliability and longer intervals between main-

tenance that the company will offer to Japanese customers. The reason why ASEA believes it can claim such advantages is that, whereas most Japanese companies have been building electrically powered robots of the kind in which ASEA specialises, for the past two or three years, ASEA has been doing it for eight.

ASEA robots at work in European car plants, such as those of BMW, can be used to prove the company's claims about reliability and operating costs. Mr Arnesson is reticent about the customers who have so far ordered ASEA robots, but they include affiliates of all the main Japanese car-makers, though most orders so far have been for a single machine.

Mr Arnesson hopes that "lot" orders will start coming through by next year, once companies have found that ASEA's claims are well-founded. He adds that prices will come down as Gadelius raises the local content percentage in its robots to 40 per cent by the end of next year and 60 per cent thereafter.

From the viewpoint of Gadelius, the manufacture and marketing of robots is part of a broad strategy of diversification on which the company embarked last year after concluding that it was over-dependent on the sale of specialised machines (such as air pre-heaters) to the slow-growing Japanese electric power industry.

ASEA has taken full control of its medium-power transformer division in the U.S., after buying out the 50 per cent stake in RTE-ASEA held by RTE, the U.S. electrical components group, writes Terry Dodsworth in New York.

The deal marks a further step in ASEA's expansion in the U.S., where its sales virtually doubled last year to \$500m. The company recently opened a number of new plants manufacturing robots, electrical equipment, relays, hydraulic materials and high-technology pressure forming equipment.

ASEA has not revealed the full details of the buy-out, but the joint venture with RTE had a turnover of about \$50m and was in profit. The company's recent expansion has taken its robots into car manufacturing plants owned by the big U.S. car groups, but it is also aiming at a wider market for its robots and other electrical equipment.

"Before deciding to handle robots, we had to make up our minds whether the mechanical engineers who had worked on other types of machinery could make the switch," Mr Arnesson says. The company decided they could, and gave the job of

starting up the 50-man robot manufacturing operation in Kobe to the team of Japanese and Swedish engineers who had carried out the feasibility study.

From ASEA's point of view, Gadelius was initially only one of nearly a dozen candidates for the job of making and marketing the company's robots. Other candidates on the short list included major Japanese robot-makers, such as Hitachi and general machinery manufacturers such as Nippon Engineering.

"ASEA eventually picked Gadelius for the job, not because of our expertise in this particular field but because we convinced them we could not afford to fail," says Mr Arnesson. The fact that ASEA holds a 50.4 per cent stake in Gadelius' parent company, Elakt AB, was a consideration that came into the picture only at the very end of the discussions. Gadelius executives say that many robots produced by Japanese manufacturers bear a "remarkable resemblance" to some of those pioneered by ASEA, even down to the fact that they tend to be painted orange. ASEA and Gadelius, however, have no intention of making an issue out of this fact. What they stress is that ASEA believes it has a technological lead in many aspects of robot-making which can be turned into hard cash—even in the world's most competitive market.

Iran and Pakistan to start shipping line

BY MOHAMED AFTAB IN ISLAMABAD

IRAN and Pakistan will buy two or three ships to start their new joint shipping line, the Iran-Pakistan Joint Shipping Company, on March 21, next year.

The company will have a total of six ships, according to the plans unveiled on Thursday by Rear Admiral Abdul Waheed Bhombal, chairman of the state-owned Pakistan National Shipping Corporation (PNSC).

The PNSC will collaborate with the state-owned Iran Shipping Company, its counterpart. The agreement is expected to be ratified in the next few weeks by the two joint-owner governments.

Tokyo reduces demand for Australian coal

BY COLIN CHAPMAN IN SYDNEY

TALKS BETWEEN Australian coal producers and Japanese buyers ended in Sydney on Friday with both sides pessimistic about the immediate future.

The Australians said depressed coal demand was already having a serious impact. "Further lowering of demand, together with low prices, has the potential to cause disruption to the industry with serious economic and social consequences."

The Japanese said: "Slow economic growth was now a fact of life in the future of Japan," while industrial restructuring was leading towards lower energy consumption.

The managing director of Tokyo's electric power company, Mr Minoru Masuda, said that the latest estimates for total energy demand between now and the end of the decade predicted growth of about 2 or 2½ per cent, 25 per cent lower than previously thought.

Why the Hong Kong Government made London's Barbican its main port of call.

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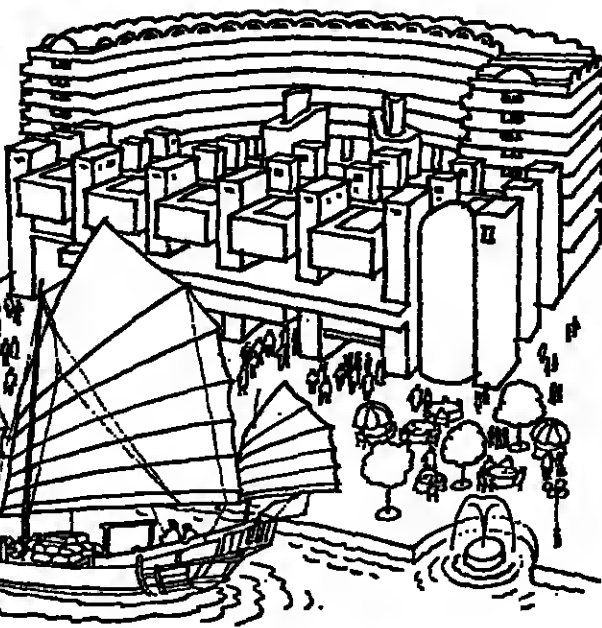
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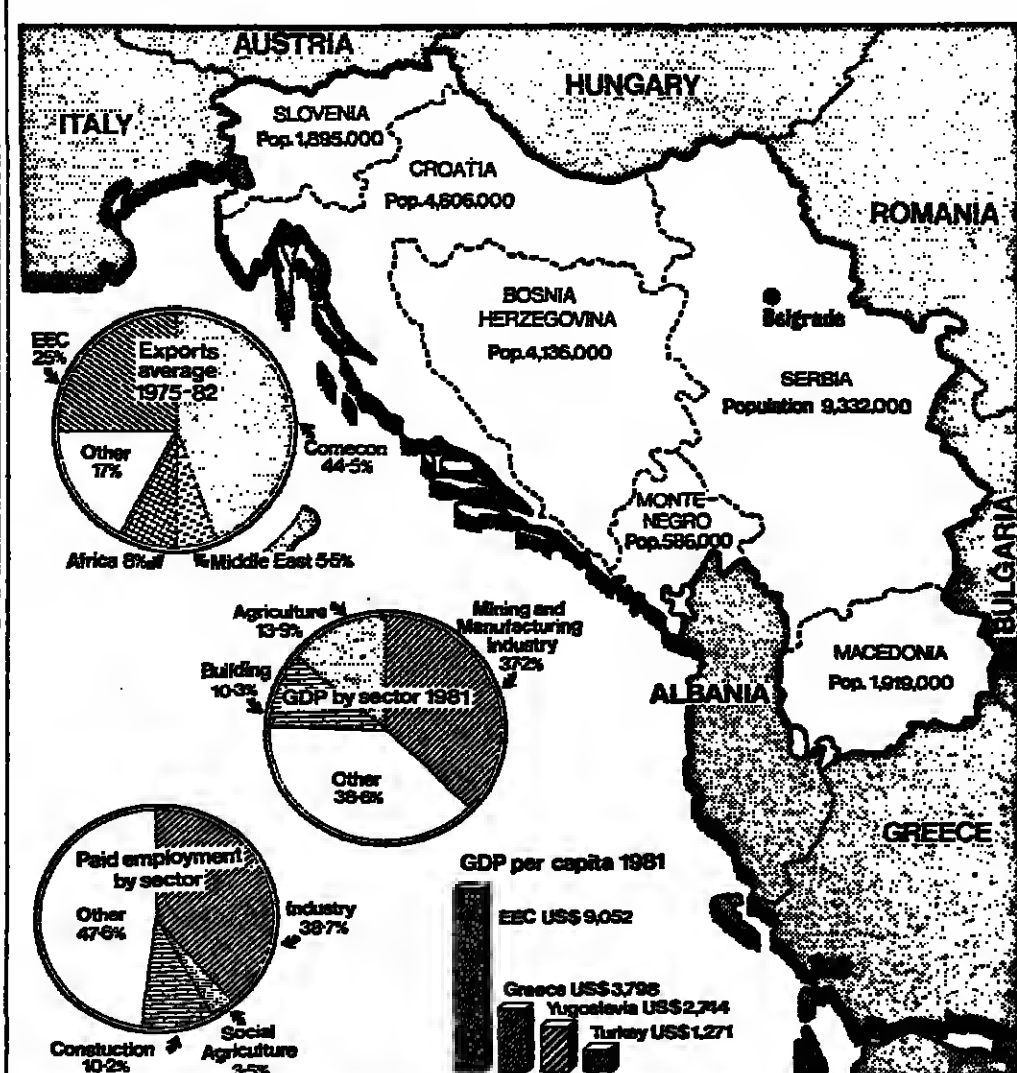
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STATISTICAL TRENDS: YUGOSLAVIA



End of an era of positive economic growth

THE YUGOSLAV economy has been going through a process of adjustment since 1980, after a period of rapid growth which persisted in the years after 1973.

Yugoslavia's Social Product (equivalent to business sector GDP) grew at an annual average rate of 6 per cent between 1973 and 1979, compared with a rate of growth of Gross Domestic Product of only 2 per cent in the OECD Europe area as a whole.

The pattern of economic growth shifted away from the external sector towards the domestic market; both fixed investment and total domestic demand grew faster than Social Product. At the same time, the rate of growth of exports fell from 8 per cent a year in the period 1965-1973 to only about 1 per cent in the following six years.

Yugoslavia's external debt increased sharply in the late 1970s; by the end of last year, it ranked twelfth in the list of developing country debtors to the banks.

Borrowing, along with buoyant receipts from tourism and workers' remittances, helped to disguise the underlying problems resulting from the lack of adjustment to the situation after the first oil shock.

Yugoslavia did not cut energy consumption and, in common with other developing and Comecon borrowers, investment continued to rise as recession was starting in the OECD countries.

By 1980, inflation was accelerating and the external deficits widening. In addition, the cost of servicing the external debt rose rapidly in line with the upward trend in international interest rates.

The Government's response has been to take measures to dampen demand, cut imports and increase exports.

These policies, latterly carried out as part of an IMF programme, have been only partly successful.

Although the current account deficit has been considerably reduced (there is a projected hard currency deficit of only \$50m this year) inflation is again on an upward path after a fall in the rate of growth of consumer prices in the first half of 1982.

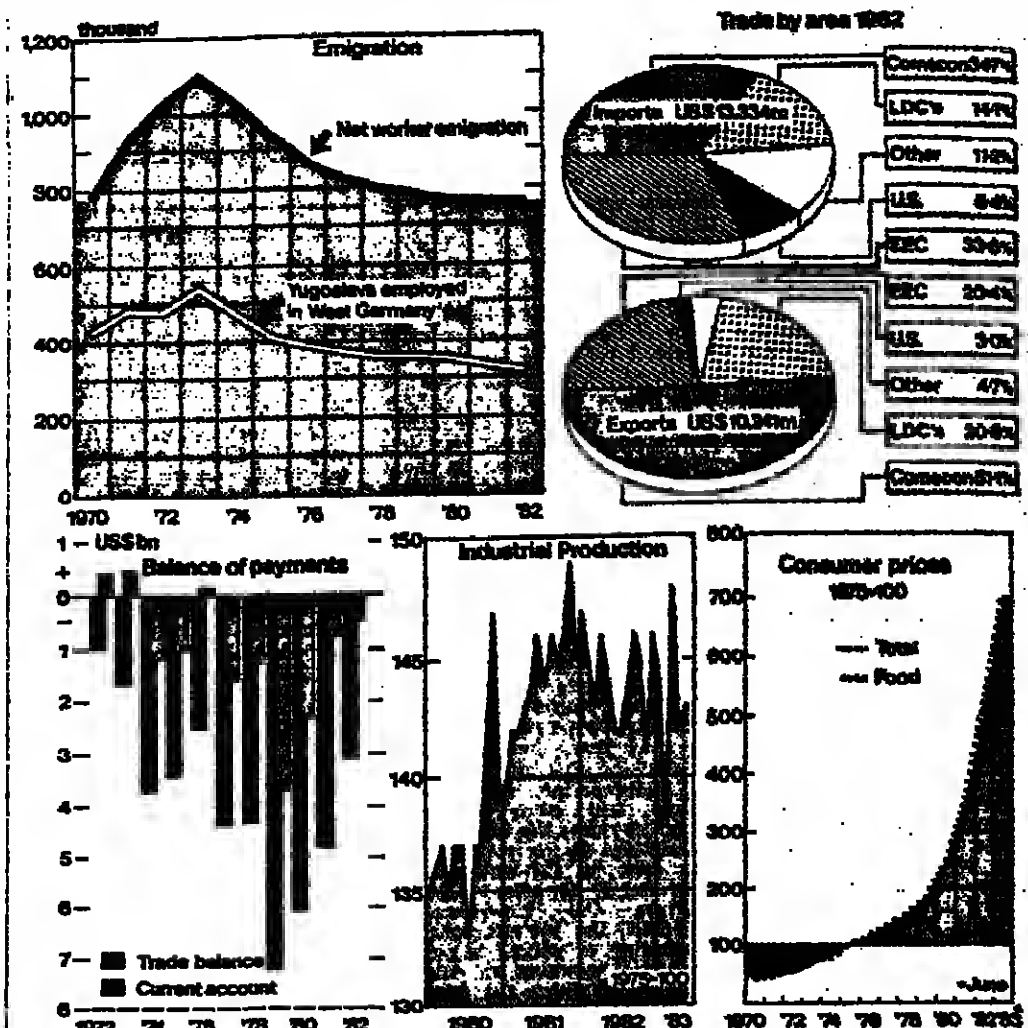
Industrial production is stagnant. Unemployment has been at a fairly high level, though stable, but looks set to rise in 1984. Agriculture is an exception to the generally bleak picture.

Real wages have fallen for three years running, but investments have not been brought effectively under control. Imports have been cut, but not always in the areas most desirable for the economy, leading to shortages of raw materials.

Part of the problem is insufficient control by central government of the allocation of resources and investment in relation to the powers of the individual republics.

Recession in the OECD area, and more recently, cutbacks in the Opec countries, have meant a fall in workers' remittances, and an overall decline in net invisible receipts for the first time since the 1950s.

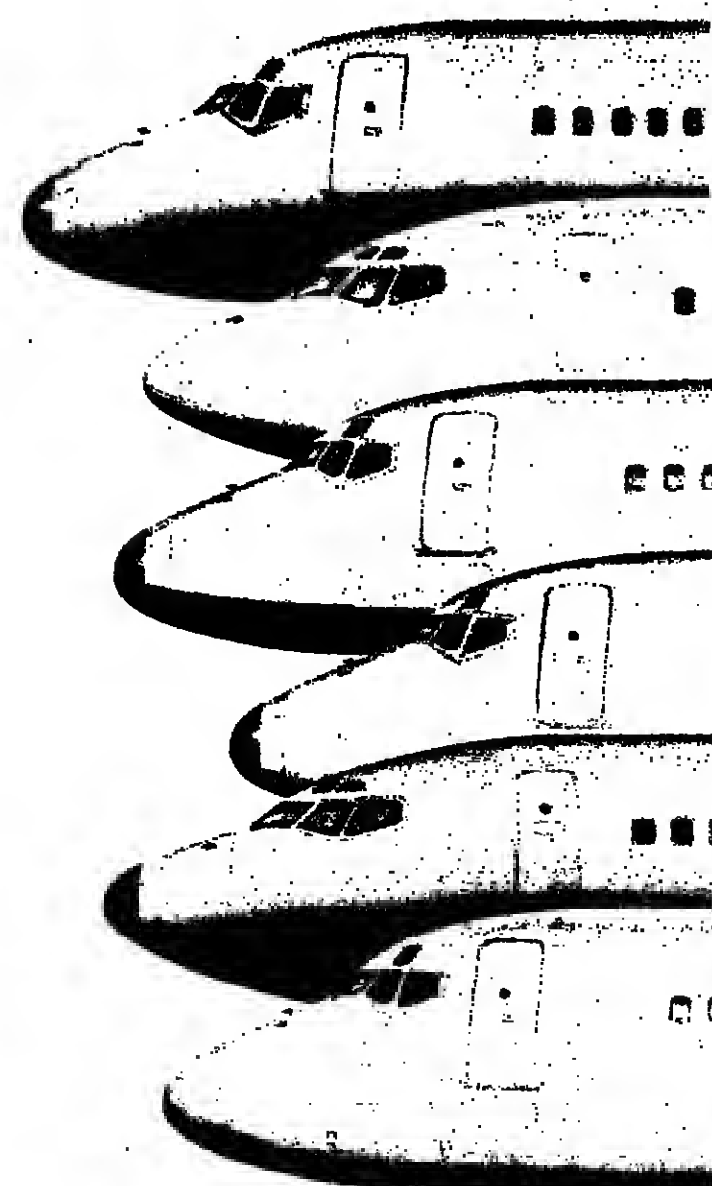
Despite the rescheduling of Yugoslavia's debt with the commercial banks in September, which included aid from the IMF and World Bank, Yugoslavia will still need aid to meet its repayment obligations in 1984.



EXTERNAL DEBT				
Billion				
	Gross	Net	Total debt service cur. acc. receipt	% of
1973	4.75	4.00	1.00	19
1975	6.50	5.75	1.25	19
1977	9.50	8.50	1.50	19
1978	11.25	10.75	1.75	19
1979	15.00	13.75	2.25	20
1980	18.25	17.25	3.50	20
1981	20.00	18.25	4.00	21
1982	20.00	18.25	4.00	24
Source: OECD				

TRADE, NET US\$M				
	Tourism	Private transfers & workers' remittances	Services trade net	
1974	644	1,376	4,534	
75	702	1,396	4,622	
76	725	1,416	4,664	
77	750	1,427	4,796	
78	800	1,746	5,041	
79	1,008	1,710	5,564	
80	1,615	1,836	5,796	
81	1,893	2,042	6,078	
82	1,415	2,285	6,225	

LABOUR INDICATORS				
	000s	% changes	1978	1979
Total labour force	11,308	1.4	1.3	1.2
Employment	6,380	4.5	3.3	2.8
Outside agric.	8,636	-2.2	-1.3	-1.0
In agriculture	762	-3.1	-1.3	-0.6
Abroad	71	14.3	11.1	-1.3
Job Seekers	861	5.0	3.7	3.0
Vacancies	71	14.3	11.1	-1.3
Effectively unemployed	580	5.0	3.8	3.1
Real wage	—	5.8	0.1	-2.5
Wage costs per unit of output	—	15.7	17.4	21.5
Source: ECE				



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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Nov 1-3 Blinds and Shutters '83 (Rickmansworth 08923) 7742621 St John's Hotel, Solihull

Nov 1-3 British Marine Trade Exhibition (Weybridge 10279) 54111 Sandown Exhibition Centre, Surrey

Nov 3, 4 UK Tax Congress and Exhibition - TAXFAIR (Horsham 10403) 560111 Concord International Centre W6

Nov 6-10 International Domestic and Contract Textiles Exhibition - UACTEX (101572 2121) NEC, Birmingham

Nov 6-10 International Furniture Show (101724 0851/2) NEC, Birmingham

Nov 9-10 The Northern Contract Flooring Exhibition (01236 0911) Bolton

Nov 10-13 The 1983 USM Event (Brentwood Essex 10277) 2284573 Westchester Exhibition Centre, SW1

Nov 13-16 Times and Sunday Times Business in Business Exhibition (01729 0677) Belle Vue, Manchester

Nov 14-16 Convergence S3 (Uxbridge 0595) 58431/81 Harrogate

Nov 14-17 Fast Food Fair (01643 8040) Brighton

Nov 15-18 Convergence Exhibition (01643 8040) Olympia

Nov 22-24 Entertainment S3 (Easbourne 10323) 378411

Nov 25-Dec 1 Health and Safety at Work Exhibition (01488 7783) Wembley Conference Centre

Nov 28-Dec 4 World Travel Market (01643 8140) Olympia

Dec 5-8 Royal Smithfield Show and Agricultural Machinery Exhibition (01235 9315) Earls Court

Nov 14-18 Paris International Electronic Components Exhibition (01439 3964) Paris-Nord Exhibition Centre

Nov 18-22 ArabBuild '84—fourth Middle East Building and Construction Show and Conference (01488 1951) Bahrain

Nov 22-24 British Engineering Products and Services Exhibition (01729 8077) Amsterdam

Dec 4-7 Euroship S3 Conference and Exhibition (01461 8439) Monaco

Dec 5-10 International Chemical Industries Exhibition—INTERCHIMIE (01439 3964) Paris

OVERSEAS TRADE FAIRS

Current World Telecommunications Exhibition—TELCOM (1011218) Grand Saconnex, Geneva until Nov 1) Geneva

Nov 3-11 Pan-Arab Food Industry Exhibition (01436 5265) Sharjah, UAE

Nov 8-11 Hong Kong Machine Tools, Welding and Metal Fabrication Exhibition (Solihull 1021705 6707) Hong Kong

Nov 8-12 International Maritime Exhibition—EUROPORT (01228 28801) Amsterdam

Nov 12-17 Arab Home and Leisure Show (01436 1951) Bahrain

Nov 12-15 Metal Bulletin: 4th International ferro-alloys conference (01330 4511) Pittsburgh

Nov 15-16 FT Conference: The second Thatcher Government (01621 1355) Inter-Continental Hotel, W1

Nov 15-17 Life: Financial futures for banks (01623 0444) Strand Palace Hotel, WC2

Nov 16 Chatham House: new international policies for information and communication (01930 2233) Chatham House, SW1

Nov 16 Dubai: How computer aided design will affect your office (01617 8891) 66 Portland Place, W1

Nov 24 Henley Centre: Forecasts of leisure time activities and spending (01353 9561) Cumberland Hotel, W1

Nov 29-30 FT Conference: World telecommunications (01621 1355) Royal Lancaster Hotel, W2

Dec 1-2 FT Conference: Venture capital financial forum (01621 1355) InterContinental Hotel, W1

Dec 6-8 ESP Containerisation Asia 1983 (01330 3911) Hong Kong

Dec 8-8 FT Conference: World banking in 1984 (01621 1355) InterContinental Hotel, W1

BUSINESS AND MANAGEMENT CONFERENCES

Nov 1 IPE: Oil, gas and petrochemicals—Success in Exports Too! (Stanford 10780) 58777 Britannia House, EC2

Nov 1 IPE: Expansion through franchising (01339 1233) 116 Pall Mall, SW1

Nov 2-5 City of Swansea: Cities in transition (Swansea 0792) 58521 Swansea Guildhall

Nov 4 Monadenck: The one-minute manager (01282 2732) Brussels

Nov 7-9 IAS Institute: Telecommunications—the next 10 years (Windsor 107535) 58511 Tara Hotel, W8

Nov 8 Standard Hall Associates: The UK economy in 1984 and 1985 (01359 6054) Centre Point, WC1

Nov 8, 9 Goodfellow Assoc: Canterbury S3—business opportunities in the energy industries (01261 6483) Canterbury

Nov 9 IIM: coping with the impact of major change (Corby, Northants, 1053483) 42721 InterContinental Hotel, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

UK NEWS

Laker halts sale of Skytrain Holidays

BY LYNTON McLAIN

SKYTRAIN HOLIDAYS, the company set up last year by Sir Freddie Laker with the backing of Lorb, the international conglomerate, has stopped selling package holidays.



Sir Freddie Laker

Sir Freddie launched the company after the collapse of Laker Airways, which went into liquidation with a shortfall to creditors of some £80m.

Mr John Jones, general manager of the company, said yesterday that Skytrain Holidays had "no brochures with any current holidays available." Sir Freddie was abroad and not available for comment and Mr Jones' statement was the closest the company came to admitting that it had ceased trading after a weekend of rumour.

Holders or potential customers of Skytrain Holidays were told to telephone the company this week to find out the status of their package holidays.

It was exactly a year ago that the Association of British Travel Agents, meeting in Cannes, decided that it would not admit Sir Freddie's Skytrain Holidays to membership and thus his tours could not be sold through normal travel agency outlets, Arthur Sandles writes.

This week the British travel industry gathers again, in Palma, Mallorca, and the latest incidents in the Laker story will get only passing notice. The industry has bigger worries these days.

The big package tour companies, an elite group which Sir Freddie aspired to rejoin, are currently locked in a blood-letting price war making the stakes for any new and ambitious entrant worryingly high. Consumers, their confidence rocked considerably by the Laker Airways collapse and today's general mood of economic uncertainty, have been hanging in on the big brand names to the apparent concern of smaller companies.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCKS LISTED BELOW ARE NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND. OFFICIAL DEALING IN THE STOCKS ON THE STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON MONDAY, 31st OCTOBER, 1983

ISSUES OF GOVERNMENT STOCK

The Bank of England announces that Her Majesty's Treasury has created on 28th October 1983, and has issued to the Bank, additional amounts, as indicated, of each of the Stocks listed below.

£100 million 3 per cent TREASURY STOCK, 1986
£150 million 2½ per cent EXCHEQUER STOCK, 1987

The price paid by the Bank on issue was in each case the middle market closing price of the relevant Stock on 28th October 1983 as certified by the Government Broker.

In each case, the amount issued on 28th October 1983 represents a further tranche of the relevant Stock, ranking in all respects *par passu* with that Stock and subject to the terms and conditions of its prospectus, save as to the particulars therein which related solely to the initial sale of the Stock. Copies of the prospectuses for the Stocks listed above, dated 27th February 1981 and 30th December 1982 respectively, may be obtained at the Bank of England, New Issues, Wellington Street, London EC4M 9AA.

Application has been made to the Council of the Stock Exchange for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable at par, and interest is payable half-yearly, on the dates shown below:

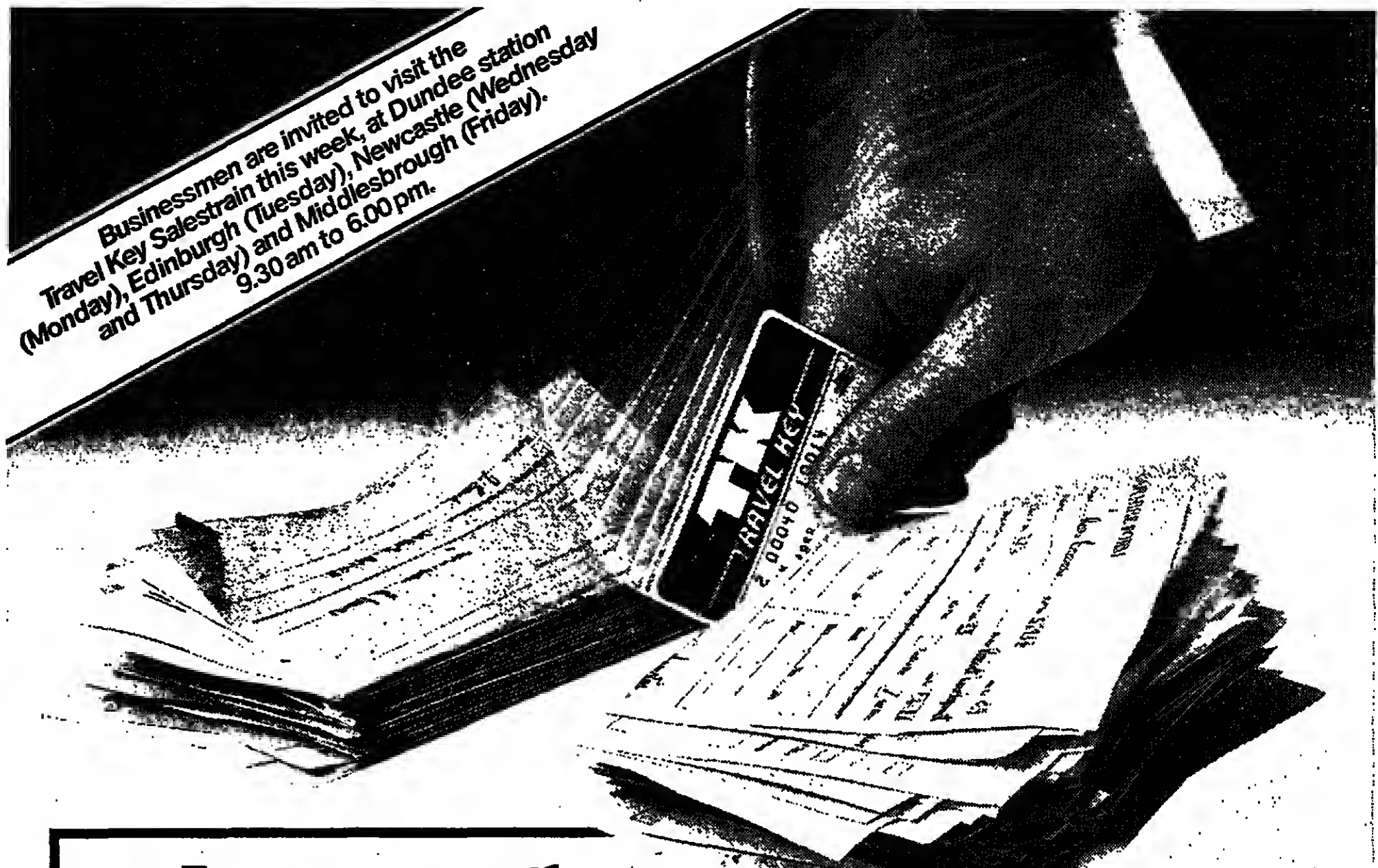
Stock	Redemption date	Interest payment dates
3 per cent Treasury Stock, 1986	19th May 1986	18th May
2½ per cent Exchequer Stock, 1987	24th February 1987	18th November 24th February 24th August

The further tranche of 2½ per cent Exchequer Stock, 1987 will rank for a full six months' interest on 24th February 1984. Gentings in the further tranche of 3 per cent Treasury Stock, 1986 for settlement prior to 19th November 1983 will, in common with the existing Stock, be effected on an ex-dividend basis.

BANK OF ENGLAND
LONDON
28th October 1983

BASE LENDING RATES

A.B.N. Bank	9 5/8	Hambros Bank	9 5/8
Allied Irish Bank	9 5/8	Heritable & Geo. Trust	9 5/8
Amro Bank	9 5/8	Hill Samuel	9 5/8
Henry Ansbacher	9 5/8	C. Hoare & Co.	9 5/8
Arbuthnot Latham	9 5/8	Hongkong & Shanghai	9 5/8
Armo Trust Ltd.	9 5/8	Kingsnorth Trust Ltd.	10
Associates Cap. Corp.	9 5/8	Knowsley & Co. Ltd.	9 5/8
Banco de Bilbao	9 5/8	Lloyds Bank	9 5/8
Bank Hapoalim BM	9 5/8	Mallinham Limited	9 5/8
BCCI	9 5/8	Edward Mansoor & Co.	10 1/8
Bank of Ireland	9 5/8	Meagher & Sons Ltd.	9 5/8
Bank Leumi (UK) plc	9 5/8	Midland Bank	9 5/8
Bank of Cyprus	9 5/8	Morgan Grenfell	9 5/8
Bank of Scotland	9 5/8	Natooal Bk. of Kuwait	9 5/8
Banque Belge Ltd.	9 5/8	National Girobank	9 5/8
Banque du Rhone	10	National Westminster	9 5/8
Barclays Bank	9 5/8	Norwich Gen. Tst.	9 5/8
Beneficial Trust Ltd.	10	R. Raphael & Sons	9 5/8
Bremar Holdings Ltd.	9 5/8	P. S. Refson & Co.	9 5/8
Brit. Bank of Mid. East	9 5/8	Roxburghe Guarantee	9 5/8
Brown Shipley	9 5/8	Royal Trust Co. Canada	9 5/8
CL Bank Nederland	9 5/8	Standard Chartered	9 5/8
Canada Perm't Trust	10	Trade Dev. Bank	9 5/8
Castle Court Trust Ltd.	9 5/8	TCB	9 5/8
Cayzer Ltd.	9 5/8	Trustee Savings Bank	9 5/8
Cedar Holdings	9 5/8	United Bank of Kuwait	9 5/8
Charterhouse Japhet	9 5/8	United Mizrahi Bank	9 5/8
Choulatons	10 1/8	Volkswagen Intl. Ltd.	9 5/8
Citibank Savings	10 1/8	Westpac Banking Corp.	9 5/8
Clydesdale Bank	9 5/8	Whiteaway Laidlaw	9 5/8
C. E. Coates	9 5/8	Williams & Glyn's	9 5/8
Comm. Bk. of N. East	9 5/8	Winttrust Secs. Ltd.	9 5/8
Consolidated Credits	9 5/8	Yorkshire Bank	9 5/8
Co-operative Bank	9 5/8		
The Cyprus Popular Bk.	9 5/8		
Duncan & Co. Ltd.	9 5/8		
Duncan Lawrie	9 5/8		
E. T. Trust	9 5/8		
Exeter Trust Ltd.	10 1/8		
First Nat. Fin. Corp.	11 1/8		
First Nat. Secs. Ltd.	11 1/8		
Robert Fraser	10 1/8		
Grindlays Bank	9 5/8		
Guinness Mahon	9 5/8		



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Other speakers will include: Sir Nicholas Goodison; Mr Ray Horrocks, BL plc; Lord Ezra of Horsham; Sir David Nicholson, MEP; BTN plc; The Rt Hon Mrs Shirley Williams; Mr R. A. Morton, Guinness Peat Group; and Mr David Malenkin, Royal Insurance plc. This important two-day event will be chaired by Sir Peter Carey, CBE, former Permanent Secretary of the Department of Industry, Director of Morgan Grenfell Holdings; and Mr Ian Fraser, CBE, MC, Chairman of Lazard Brothers.

WORLD TELECOMMUNICATIONS CONFERENCE

London—November 29-30, 1983

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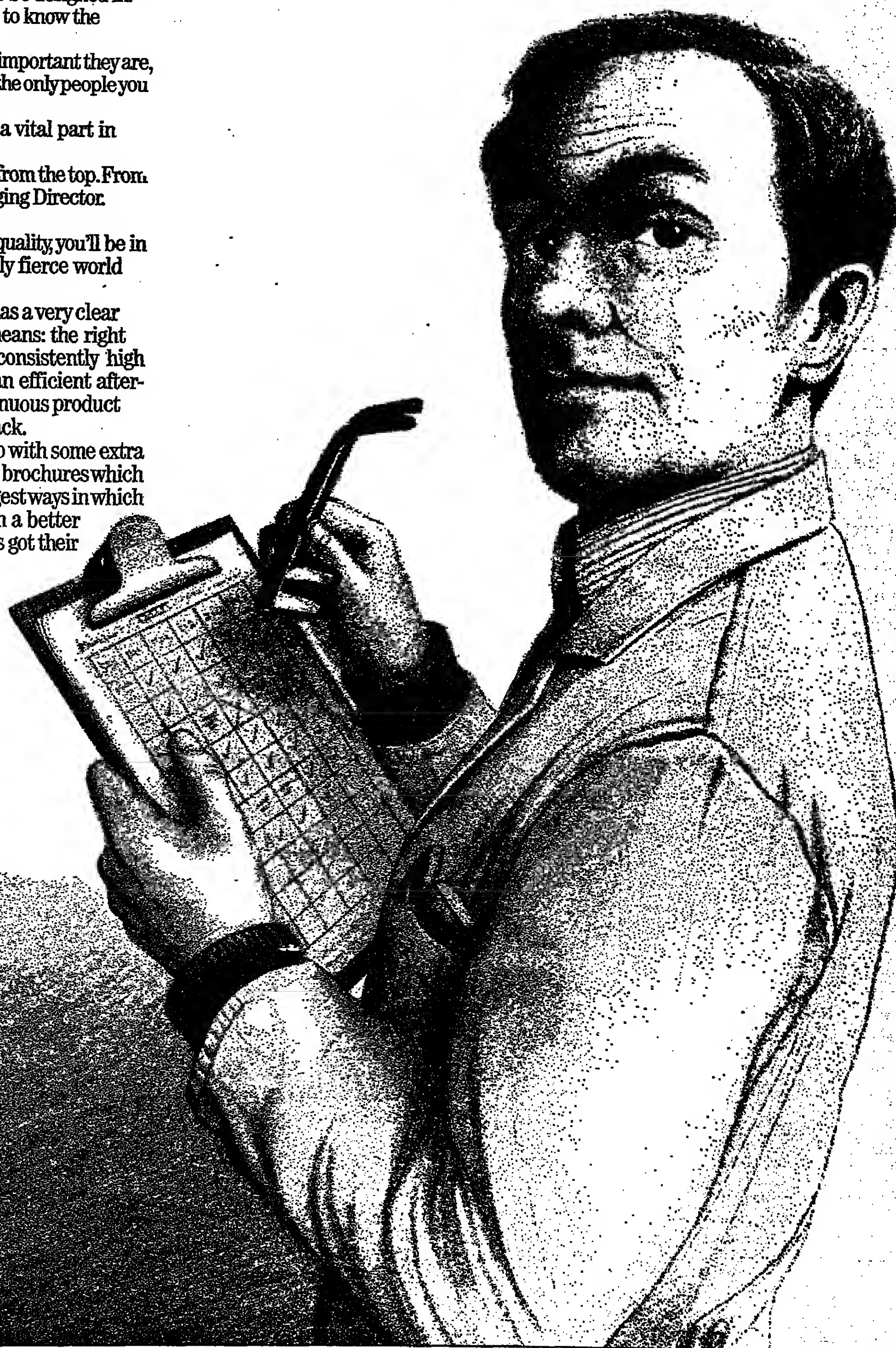
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Tebbit to press idea of 'flexible wages'

By Our Industrial Editor

THE GOVERNMENT has given a strong indication that it will act to lower wages in regions of high unemployment in an effort to create more jobs.

A confidential paper from Mr Norman Tebbit, Trade and Industry Secretary, to a meeting this week of the National Economic Development Council (NEDC) claims that wage levels which are incompatible with the demand for labour create unemployment and that "wage flexibility... could and should be increased."

However, Mr Tebbit's document, the first he will present to the NEDC, does point up the likely directions to be taken.

Employment is recognised as the key issue in regional policy. The paper says that a policy's "main aim must be to reduce regional disparities in employment opportunities by improving the performance of the regional economies, without causing net harm to that of the national economy or merely transferring problems at the taxpayers' expense."

The need to "adjust" pay in the depressed regions is placed firmly within this context.

Worries grow over Nissan car plant plan

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FEARS ARE growing within the UK motor components industry that Nissan of Japan has scaled down its proposals for a car plant in Britain to such an extent that they will not be acceptable to the British Government.

A view which is gaining weight is that the Japanese group hopes to be able to drop the scheme without any loss of face. It would be able to put the blame for the breakdown in negotiations on the UK Government.

However, indications from Whitehall are that negotiations are heading in the right direction, although they have not yet reached the final stages.

It was also being pointed out that Nissan could not drop the venture without bringing some discredit on itself in view of the hopes it raised in Britain when it announced a feasibility study for the project as long ago as January 1981.

At that time Nissan said it wanted a plant capable of producing 200,000 cars a year, plus an engine manufacturing facility. The cost was estimated at about £200m.

The Japanese group said that up to 5,000 jobs would be created at the plant, which it wanted to come on stream at the end of 1984.

It agreed to start with a 80 per cent European content in the cars and to lift this as quickly as possible to 90 per cent. The UK Government had insisted on these terms. It is now understood, however, that Nissan is proposing to start with purely an assembly operation for 50,000 cars a year, with a European content as low as 30 per cent.

Only if European market conditions proved favourable would Nissan increase output and local content to 200,000 and 80 per cent by the end of the 1980s.

The UK Government would fund 35 to 50 per cent of the project through various grants and might not believe the money well spent for the 1,000 to 1,500 jobs which would be created in the initial stages because there would be nothing in the scheme for Britain's hard-pressed component manufacturers.

So, the severe pruning of the UK project necessary to win the grudging approval of Nissan's chairman, Mr Katsunori Kawamata - who dropped his opposition a week ago - might well cause the UK Government to back away.

Volvo UK profit, Page 12

Plea in CBI for policies of recovery

BY JOHN LLOYD, INDUSTRIAL EDITOR

UNUSUALLY SHARP criticism of government economic policies will surface next week among Britain's business leaders.

Attacks on the handling of the economy and demands for increased public investment - especially in capital projects - will be heard in resolutions at the Confederation of British Industry's (CBI) annual conference in Glasgow.

Sir Terence Beckett, the CBI's director general, is expected to shape these into a plea for more coherent medium-term and long-term objectives, and to mirror the confusion his members appear to feel over present government policy.

Interest being shown in the conference, indicates that this CBI annual forum, its seventh, is beginning to take on aspects of a real policy-making occasion. The tone of many of the resolutions makes it clear that it will also be a further source of criticism for a Government which presently has more than its share of critics.

The hardest-hitting resolution comes from the CBI's West Wales area committee, which is "appalled that after four years in office, the Government has done little to encourage economic recovery and urges it to introduce policies to help industry by stimulating real growth."

The CBI's Avon committee is only marginally less harsh when it criticises the Government's "essentially monetarist" policies for "inhibiting the process of wealth creation." Like other CBI councils and committees, Avon calls for greater "flexibility" in industrial, financial and fiscal policies.

The West Midlands council calls on the Government "to pursue the long-term objective that manufacturing becomes a more profitable and attractive investment," while the CBI's economic and financial policy committee asks the Government to "give greater emphasis to seeking ways to stimulate demand without increasing inflation."

Barons made by importers attract resolutions which urge the Government to police excessive or unfair imports, while the Footwear Manufacturers' Federation calls on the rules of free trade to change.

● The Government would probably permit some overshooting of monetary targets if the recovery appeared to be faltering, Mr Gordoo Pepper, the economist and stockbroker with the broking firm, Greenwells, says in an article today in The Director, the magazine of the Institute of Directors.

London Business School forecast, Page 11

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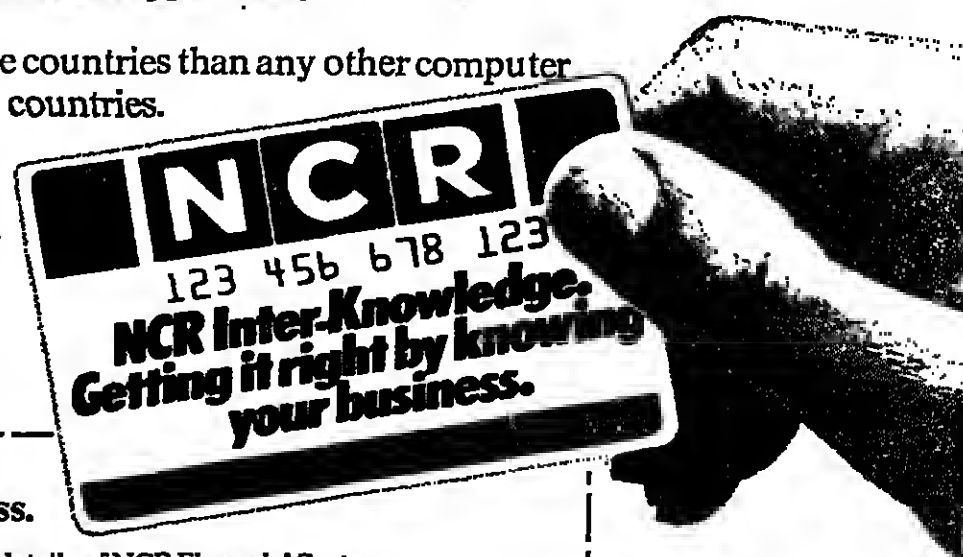
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FT 186H

Shore may take dual shadow post

BY MARGARET VAN HATTEM, PARLIAMENTARY CORRESPONDENT

MR NEIL KINNOCK, the Labour leader, appears to have overcome the main obstacle to forming his Shadow Cabinet by persuading Mr Peter Shore to accept the combined posts of trade and industry spokesman, as "shadow" to Mr Norman Tebbit, and shadow Leader of the House.

That opens the way for him to appoint Mr Roy Hattersley as Shadow Chancellor and Mr Gerald Kaufman to the home affairs portfolio.

Other shadow appointments, due to be announced later today, are expected to include Mr Denis Healey, foreign affairs; Mr John Smith, employment; Mr John Silkin, defence;

and Dr John Cunningham, environment.

Mr Kinnock appears to have succeeded in his first principal task: to allocate jobs without provoking a public row or resignations. But the appointments are bound to provoke some criticism.

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UK NEWS

Inflation rate forecast to touch 5% low point

ALREADY increase in economic activity at a rate of about 2 to 2½ per cent a year for the next two years is forecast by the London Business School's (LBS) Centre for Economic Forecasting in its latest report published today.

The report suggests that the inflation rate, measured by the annual percentage change in consumer prices, will reach a low point of 5 per cent in the last three months of this year.

The consumer price index gives a different picture of inflation than the more widely known index because it does not include the effect of mortgage payments. However, it is used by some economists to give a better picture of the underlying pressure of inflation.

In next year onwards the business school expects a steady but slow rise in the inflation rate to an annual rate of 6½ per cent in the first half of 1985 and 7½ per cent in 1986.

London Business School expects a steady rise in economic activity. Max Wilkinson reports

The annual rate of growth of average earnings in manufacturing is expected to fall to just under 6.9 per cent by the end of this year, with a further slight fall to 6.3 per cent by the end of next year. After that, however, the rate is expected to rise, reaching a plateau of 7½ per cent in 1986 and 1987.

On the other hand, the rise in earnings is forecast to be offset by further productivity gains in manufacturing industry after an improvement of 5 per cent in 1982 and an expected increase of 6½ per cent this year. But the rate of increase in

productivity is expected to tail off towards the end of the forecasting period in 1987.

The large increase in manufacturing productivity this year and next is expected to enable manufacturers to hold down the rise in wage costs as a proportion of their output to very low figures. In 1983, the LBS expects the rise in labour costs per unit of output to be only 1.1 per cent with a rise of only 1.7 per cent next year and 2.9 per cent in 1985.

This boost to industrial competitiveness is expected to tail off in 1986, however, and by 1987 labour costs per unit of output are expected once more to be rising nearly as fast as prices generally.

The school says that the present recovery has depended very much on an increase in consumers' expenditure. This in turn is traced to the effect of a decelerating inflation rate, which it believes has increased consumers' confidence so that they have reduced their net savings and spent a higher proportion of their income.

Shift in taxation burden urged

STANTIAL shift from direct to indirect taxation, a cut in the burden on businesses and a continuation of tight fiscal policies are recommended by the London Business School as the best way to reduce unemployment.

The school's report says that large expansions of demand in the economy in 1972-73 and 1978-79 had only a minor impact on unemployment (reduced by 250,000 in the first case and 100,000 in the second). The gains in employment were

quickly dissipated as inflation rose rapidly after each attempt to expand the economy.

An explanation for the long-term rise in unemployment was that all of industry's major costs had risen at a faster rate than output.

Since inescapable costs had risen faster than revenues, the article says: "To stay in business, manufacturers have had to reduce the cost element over which they had greatest control, namely the number of employees."

The Government is advised that a

strategy for cutting interest rates and hoping that people will price themselves back into jobs will not be enough to secure an adequate fall in unemployment during the term of the present Government.

A fiscal strategy would be needed to shift the burden of taxes from producers to consumers. Cuts in public spending might help to reduce taxes on companies, but the article adds: "The only realistic way of funding such a reduction is to increase taxes on expenditure, preferably through value added tax."

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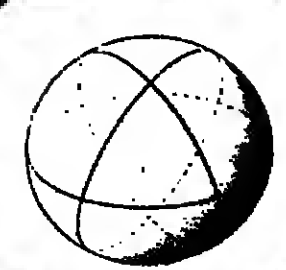
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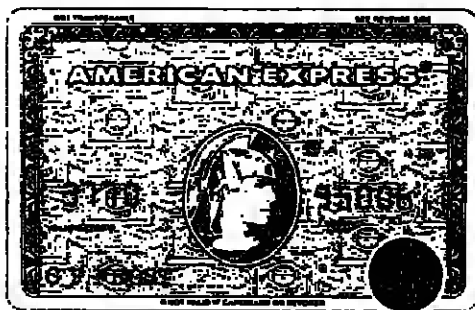
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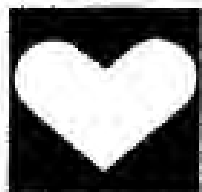
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UK NEWS

Overseas visitors step up spending

By Elaine Williams and William Dawkins

OVERSEAS visitors to Britain spent £3.12bn last year, compared with £2.97bn in 1981, according to the British Tourist Authority's (BTA) latest figures.

Its Digest of Tourist Statistics underlines the growing importance of tourism from markets outside Europe and North America. In particular, the number of visitors from Japan, the Middle East and Africa has shown the greatest percentage increase since 1978.

Visits from the Middle East have grown by 45 per cent during the past seven years to 513,000. While this represents only 5 per cent of the 11.8m total visits, spending by Middle East tourists accounts for a staggering 15 per cent of the total market. This makes them the second largest spenders after U.S. visitors, who represent 18 per cent of tourist expenditure in the UK.

Britain continues to be popular with a record number of overseas visitors attracted in August. Department of Trade and Industry figures show that 1.79m people visited the UK last August - 10 per cent up on the previous August.

Particularly attracted were Americans, whose visits increased by 48 per cent.

The number of Britons travelling abroad in the same month, however, showed a decline for the first time in more than four years.

The number of UK residents to visit North America fell by 77 per cent and trips anywhere abroad fell by 4 per cent to 3.14m.

Britain's travel account is still in the red, but the deficit for August shrank from £115m to £100m. Visitors to the UK spent £515m, 11 per cent more than in the previous August. Britons spent £515m overseas, a 5 per cent increase.

According to the BTA, 14.37m Britons travelled abroad in 1982 and spent £3.55bn.

The Department of Trade and Industry figures for the first eight months of this year show that overseas visitors spent £2.484bn in the UK, a 15 per cent rise on the comparable period.

Volvo ends two years of losses in Britain

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VOLVO'S subsidiary in Britain moved back into the black in 1982 after two years of losses. It produced a net profit of £3.37m, compared with a loss of £1.368m in 1981.

As a result, the British company was able to pay its Swedish parent group a dividend of £1.75m for 1982. There was no payment the previous year.

Volvo Trucks (GB) not only operates as an importer of the group's commercial vehicles, but also has six wholly owned distribution companies and an assembly plant in Irvine, Scotland.

Turnover of the combined operations rose from £88.4m to £115.8m last year.

The Irvine plant built 1,278 trucks in 1982, of which 280 were exported. Production of buses at the facility

totalled 190 units, of which 180 were exported to Indonesia as part of a £10m order.

At the end of last year the company decided to spend a further £340,000 at Irvine to provide additional facilities for the production of a new double-deck bus chassis, called Citibus.

Volvo employs 450 on the Irvine site and 238 at its own distributorships. There are 25 distribution outlets for Volvo trucks in Britain, as well as some parts and service dealerships. Last year the dealerships were increased from 18 to 24.

Britain was Volvo's second biggest market last year. Registrations reached 3,428 (up from 2,440) to leave the UK only slightly behind France - the top market - with

sales of 3,508 (3,400), but ahead of Sweden with 2,200 (2,250).

Volvo's share of the UK market for trucks over 3.5 tonnes gross weight improved from 5.8 to 7.9 per cent last year, and it maintained its leading position in the heaviest sector - tractor units over 28.45 tonnes - with 21.2 per cent (18.7 per cent in 1981).

So far this year its sales have improved again, from 2,619 to 2,944 by the end of September, pushing up its share of the over-3.5 tonnes sector marginally, to 8 per cent.

The executive of the Amalgamated Union of Engineering Workers is expected to consider tomorrow a request to make official a pay dispute which has stopped production at Rolls-Royce Motors' manufacturing site in Crewe, Cheshire, for the past week.

Reed agrees deal on shorter week

By John Lloyd, Industrial Editor

REED CORRUGATED CASES (RCC), a member of the Reed International Group, has conceded a claim for a 35-hour working week for its manual workers, a cut of five hours.

The deal is seen as a major breakthrough by the unions, at a time when they are pressing hard for a reduction in hours as part of a Trades Union Congress campaign aimed at reducing unemployment.

It appears to be among the first, if not the first, deal of its kind outside the heavily capital-intensive oil and chemical industry. A 35-hour week was conceded early this year to some 5,000 workers at Metal Box - but only after agreement had been reached on continuous shift working.

Reed says the reduction will not affect other companies in the group, as RCC is the only member which bargains nationally and all employees enjoy complete autonomy in bargaining.

ROOSEVELT AND CHURCHILL: A TALE OF TWO MARTINIS.

Concerning affairs of state, these two great statesmen were frequently of a single mind.

But in the mixing of dry martinis, there was a parting of the ways.

FDR enjoyed his dry martini in the then traditional manner: two parts gin to one part vermouth. Sir Winston, his friend and ally, acknowledged the traditional role of vermouth merely by glancing at the vermouth bottle as he poured the gin.

History would appear to be on Churchill's side. Which is not surprising. After all, who knows more about gin than the English?



THE GIN OF ENGLAND

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PROFIT STATEMENT, BALANCE SHEET AND FINAL DIVIDEND DECLARATION FOR THE YEAR ENDED 30TH SEPTEMBER, 1983

The audited consolidated results of the company and its subsidiaries for the year ended 30th September, 1983, are given below, together with the results for the preceding year:

INCOME STATEMENT

	Year ended 30th Sept. 1983	Year ended 30th Sept. 1982
Turnover	1983	1982
	496 496	423 820
Consolidated profit before taxation	162 288	128 664
Taxation	64 055	53 857
Normal	12 287	5 053
Deferred	51 068	48 804
Consolidated profit after taxation	98 233	72 807
Less: Outside shareholders' interest in profits of subsidiary companies	15 871	18 480
Interest of members	82 662	54 347
Shares in issue	11 210 756	8 830 756
Earnings per share	7.32c*	6.30c
Dividends per share	280c	280c
No. 55 (interim) of 75 cents		
No. 55 (final) of 205 cents		

* Calculated on a weighted average number of 10 565 756 shares in issue. Earnings per share based on 11 210 756 shares in issue at 30th September were 737 cents.

Final Dividend No. 55

A final dividend of 205 cents per share has been declared.

General

TECHNOLOGY

ATHENS SOLAR POWER CONFERENCE SHOWS STRIDES IN TECHNOLOGY

Sun power industry dawns

BY MARK NEWHAM

FIVE TIMES now over the past six years the EEC has organised a major international solar photovoltaic energy talking shop and exhibition. In each case the dividing line between technology and business has progressively weakened to the point at which one could hardly tell one from the other at the latest EEC photovoltaic conference which ended in Athens last week.

In the early days of photovoltaic commercialisation, from the early to mid-1970s, anyone backing this embryonic industry with hard cash was thought either a fool or a visionary as few understood the technologies being developed and little experience of fully-operational equipment was available.

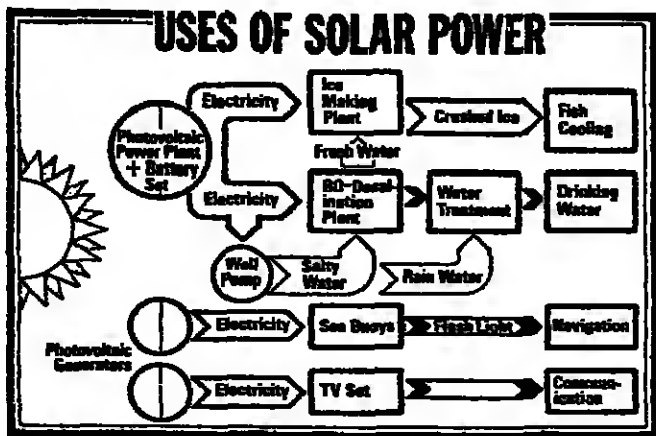
Today, things are very different with technocrats and entrepreneurs having learned the rudiments of each other's language and with up to five years of experience of operating photovoltaic systems.

The point was especially em-

In the early days of photovoltaic commercialisation anyone backing this embryonic industry was either a fool or a visionary.

phasised by U.S. and European companies and government agencies alike at the Athens conference who estimate that over 200MW of photovoltaic modules and arrays are now installed throughout the world. These generate electricity for local use or for national grid networks. Today photovoltaic array sales are running at about U.S.\$100 million a year and rising rapidly.

Over the past 10 years, according to Wolfgang Palz, who heads the European Commission's photovoltaics programme, the annually-installed capacity of photovoltaic arrays has multiplied one thousand-fold from the 10 kW figure of 1973 to 10 MW this year. Despite cut-backs in government spending on this sector over the past two years, the growth trend is steady with third party financing concerns interested in the



Solar power applications for a West German photovoltaic energy project in Indonesia

field appearing in the U.S. in particular.

This interest in photovoltaics partly as a result of persuasion tactics by industry itself, and partly from the technological and operational experience of photovoltaic systems now available to technology investment analysts.

Three papers at the Athens conference gave an indication of how the level of experience with operating systems has grown. Two were from the BDM Corporation of Albuquerque, New Mexico. It has acted as prime contractor on a number of photovoltaic power installations in the U.S. including the 1 MW capacity plant near Victorville, California, on-line since February this year.

The plant—which features 108 photovoltaic arrays mounted on frames capable of tracking the sun's path in both east-west and north-south directions—is owned and operated by Arco Solar, a subsidiary of oil major Atlantic Richfield. The power generated is bought by the Southern California Edison utility fed through its grid to electricity consumers in the area.

Eight months of operating experience has resulted in over 200,000 MWh of generated power. Arco Solar has been able to produce sufficient performance data to update the photovoltaic modules used and to confirm theoretical studies that the inclusion of reflectors on either side of the modules to direct otherwise unused sun-

light on the modules will increase electrical output by about 50 per cent.

Armed with this knowledge, the company has started work on the first phase of a 16.5 MW plant at Carrisa Plain, California, in which a field of arrays generating 6MW is being installed to come on-line by March 1984 supplying power to the grid of the Pacific Gas and Electric utility.

Smaller-scale operating experience was outlined by Wayne Kauffman of the BDM Corporation, who has studied in detail the performance of five photovoltaic installations as well as the Arco 1 MW plant. Kauffman said his studies of the five installations—a 240 kW photovoltaic/thermal hybrid system at the Mississippi County Community College; a 50 kW system on the BDM Corporation's office roof; a 40 kW array at the McClellan Air Force Base; a 4.7 kW system at the Southwest Photovoltaic Residential Prototype Station in Las Cruces, New Mexico; and a 1 kW assembly on the roof of the Taiwan Energy Research Laboratory in Taipei—yielded essential information without which future photovoltaic installations would not be improved and refined.

Uppermost in a vast line of modifications required for future installations was the need for greater thought at the design and planning stage relating to module orientation and site considerations and the need to fully educate the user of the equipment on assembly

experience with photovoltaic arrays. Jack Stone of the Solar Energy Research Institute said that since the U.S. Government started funding photovoltaics research and development in 1977, over 11,000 modules have been installed and only 4 per cent of these have failed electrically. Of these failures, 50 per cent were due to cracked cells; 32 per cent were due to broken interconnections; 13 per cent were caused by shorts to ground; and 5 per cent were due to soldering problems. About 75 per cent of failures, Stone concluded, were a result of flaws in cells and modules caused during manufacture at the factory and the incidence of factory-induced failures would decline rapidly with manufacturing experience.

maintenance and operation.

In the third major paper on operating experience, a team of researchers from the Arabian National Centre for Science and Technology in Riyadh, Saudi Arabia, dwelt on problems encountered and overcome during the two years of operation of a 350kW concentrating photovoltaic generator located in a remote part of Saudi Arabia to supply electricity to three local villages.

Extensive system breakdown during the operating period was blamed mainly on faulty connections on 48 per cent of the cells used in the generator's modules.

These have now been repaired and the research team is confident that most of the faults have been corrected. The knowledge gained in operating this system has provided the researchers with information essential in the design of future photovoltaic generators for the area.

Summing up the USA's ex-

Interest in photovoltaics has come partly as a result of persuasion tactics by industry itself and partly from experience of systems now available to technology investment analysts

perience with photovoltaic arrays, Jack Stone of the Solar Energy Research Institute said that since the U.S. Government started funding photovoltaics research and development in 1977, over 11,000 modules have been installed and only 4 per cent of these have failed electrically. Of these failures, 50 per cent were due to cracked cells; 32 per cent were due to broken interconnections; 13 per cent were caused by shorts to ground; and 5 per cent were due to soldering problems. About 75 per cent of failures, Stone concluded, were a result of flaws in cells and modules caused during manufacture at the factory and the incidence of factory-induced failures would decline rapidly with manufacturing experience.

RAILWAYS EXPERIMENT IN WEST GERMANY

Magnetic levitation

BY GEOFFREY CHARLISH

NEXT TO the Ems Side Canal between Dorpen and Lathen in West Germany, engineers are putting the finishing touches to the first section of an experimental magnetic levitation "railway" on which the Federal Ministry of Research and Technology and Messerschmitt Bolkow Blohm plan to run trains at 300 kph (187 mph) before this year is out.

The construction of this first 21 km section, including a trials centre at the southern end and the test vehicle, have cost about DM 400m. The sum also includes the cost of five special vehicles that will lay the stator windings on the "track" and test it.

Known as Transrapid 06, the system uses the so-called "long stator" drive in which the electromagnets governing both hovering and forward drive are accommodated outside the vehicle, in the track—rather than in the manner of the original linear motor invented by Professor Laithwaite in the UK.

There have been considerable problems to overcome in terms

of controlling the running, bearing and control magnetic fields. However, the technique has the advantage that no overhead wires or trackside busbars are needed to take traction currents into the vehicle itself.

The track, made of ferro-concrete and set on pylons 3.8 metres off the ground, takes the form of a "V" with a flat roof. The horizontal edges of the roof platform are spanned by the undercarriage of the vehicle in horizontal "U" formations and the lower parts of the fixed platform carry the stator coils. These react with magnets suspended below the "booster carriage" so as to both raise and propel it forward.

Complicated sensor-controlled governor circuits adjust an air gap of 10 mm between the stator windings and the booster magnets. The vehicle is also guided laterally, without contact, by a separate system of guide magnets.

The vehicle is 54 metres long in two identical sections

3.7 metres wide and 3.8 metres high. Since it has no drive elements, propulsion being effected by the windings along the track, the interior space can be used to the best advantage. With rows of five adjacent seats 190 passengers can be accommodated. The weight is 122 tonnes.

It is claimed that the energy consumption per person per kilometre will be about that of a private car—a little higher than for a conventional train.

But there could be dramatic reductions of journey times and the system would offer a high level of passenger comfort. There is a prospect that the Transrapid 06 will be used on a proposed link between Las Vegas and Los Angeles in the U.S. The journey time would be an hour and 25 minutes which could be competitive with both the airlines and any possible more conventional rail line. More from Messerschmitt Bolkow Blohm, Neue Verkehrs-systeme, Postfach 80 12 65, D-8000, Munich.

SATELLITE REMOTE SENSING

Hunting for minerals

BY ELAINE WILLIAMS

DURING ONE of the Space Shuttle Columbia's flights last year it carried an experimental radar for scanning the earth. The hope is that by the end of the decade exploration companies such as oil and mineral groups may find this a useful tool in uncovering so far untapped resources.

Though it is already possible to use aircraft radar for exploring a radar-carrying shuttle could cut dramatically the cost of gathering radar images.

One of the companies which is deeply involved in all forms of remote sensing data from both satellites and aircraft is Hunting Geology and Geophysics, part of the Hunting Group, based in Borehamwood in the UK. It was joint official observer with the Royal Aircraft Establishment at Farnborough during the Columbia flight.

Hunting has been involved

also with the use of aircraft borne radar so that it can gain experience with satellite systems when they become more widespread. At present most satellite scanning systems rely on optical techniques rather than radar which require different interpretation methods.

Hunting was one of the first companies in the UK to use satellite sensing data as an initial step in oil and mineral exploration, land and resource mapping. It was involved with data interpretation for the first Landsat satellites which are the main earth resources satellites. Today it uses satellite data for almost every aspect of its business.

Remote sensing images reveal very little to the unpractised eye. Experienced geologists have to make deductions about conditions below ground on the basis of surface images. For example, there is very little chance of detecting petroleum

directly at the Earth's surface, so most satellite data techniques involve indirect methods such as geological mapping and structural analysis.

The most widely available Landsat data comes from the craft's multispectral scanner. This scans the earth with an oscillating optical system. The light received is split by prisms, passed through four different optical filters and converted into electronic signals. These are then transmitted directly to earth, or if the satellite is not within range of a receiving station, recorded on magnetic tape for later transmission.

The data received are converted from electronic signals to photographic images and computer compatible tapes. Companies such as Hunting then correct the data for distortions produced by the satellite, and combine the signals to form a composite picture.

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BOOK REVIEW

How to be a computer buff

FOR MOST of us who regard computers with a little regard and a great deal of suspicion, at last comes a book aimed at people who know nothing about computers and would like to have left it that way.

With these comforting words emblazoned on the front cover, Stephen Castells' book, *Computer Buff*, gives the computer-ignorant indispensable jargon to pass off as an expert at any dinner party.

Though very light-hearted in its approach the book manages to put over the principles of computing in a very simple but understandable way. It rushes quickly through the history, the theory and the applications of the dreadful machines, illustrated throughout by small cartoons.

In a similar vein Michael Crichton, author of the *Andromeda Strain*, has written "Electronic Life" which tries to convince people that living with the computer is bearable and should be enjoyable. It tries to put over several important points to remember about the infernal machines, some of which are that people are more important than computers; much of what we believe about computers is wrong; it is easy to use a computer; this is fortunate because everybody's going to have to learn; it is not so easy to use a computer wisely; computers can actually be a lot of fun; there are people who want to put a stop to that.

Laid out in a dictionary form, the book covers everything from applications to Zenith: the final days of man before the machine takes over? Crichton litters the book with statements which attempt to be profound. For example, he states: "People are people. Machines are machines. Only a fool confuses them."

The *Which Computer Book of Computer Buff*, Quintermaine House Ltd, Electronic Life published by Heinemann, £7.95

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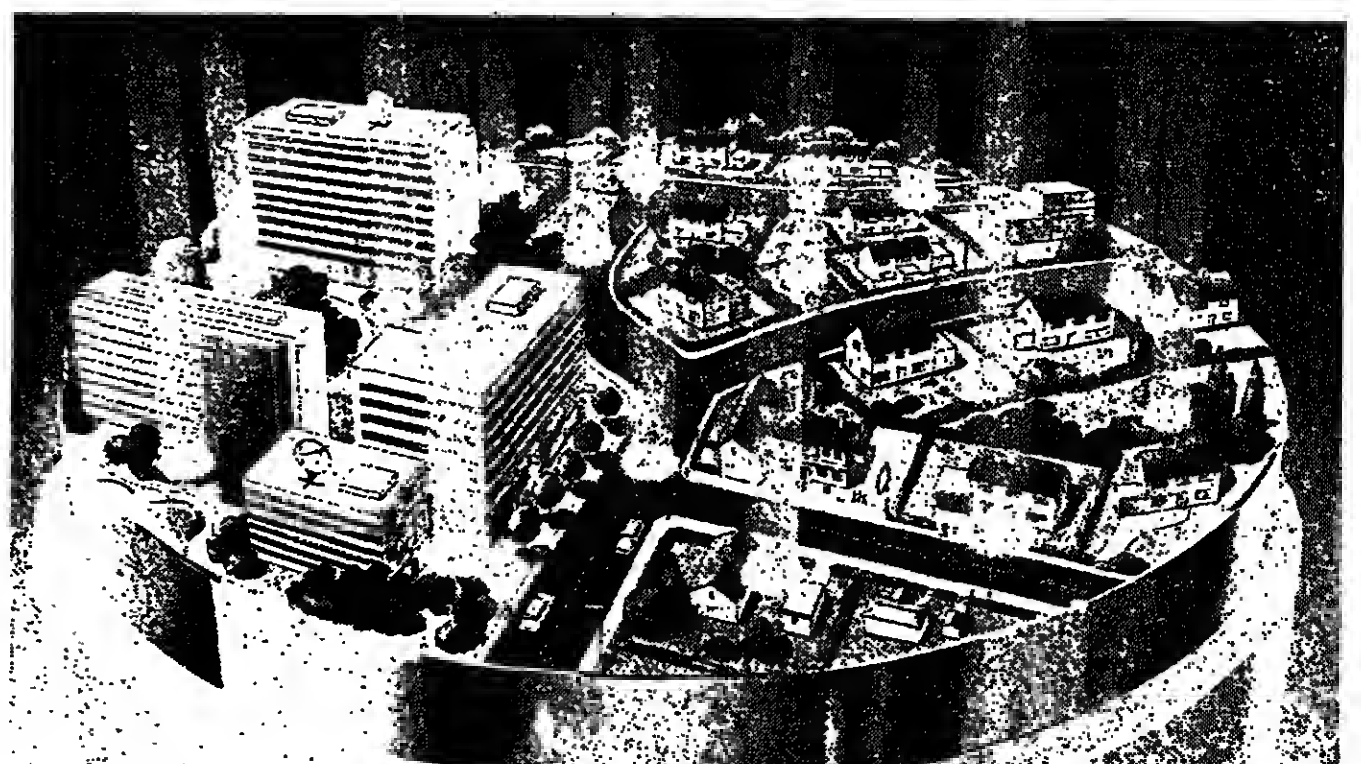
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Christopher Lorenz starts an occasional series on corporate identity

More than just a pretty face

WHAT'S IN a new corporate identity? Just a glossier face to show the world, with maybe a jazziest logo to go on the company's notepad, buildings and vehicles? Or something of substance, that really does communicate to employees and customers alike that its strategy or even its character has undergone a radical transformation?

The question comes up more and more frequently

these days, as companies jostle to differentiate themselves from each other in the market—and as some of them actually rethink their role in life. Blood is being spilled in a growing number of boardrooms about what would appear the most attractive face for the corporation.

Some corporate identity programmes are very expensive, others quite cheap. Some touch on the very roots

of corporate strategy and culture, others seem only skin deep. Some are launched to help initiate strategic change within the company, others to reinforce changes that had already taken place. Some are smash hits, others embarrassing failures. Over the next few weeks we will be examining several contrasting examples.

The first article examines the spanking new \$15m cam-

paign launched by SAS, the flag-bearing Scandinavian airline, to ram home the revolution it has undergone in the last two years. In 1981 it was on a downward spiral, plunging deeper and deeper into the red thanks to its dreadful reputation (for service and punctuality), its loss of staff morale and a consequent slump in market share.

Yet its service and time-keeping are now second to

none, it is deservedly claiming to be "The Businessman's Airline"—and as a result its full-fare traffic and profits are booming. All this at a time when the world airline industry is still suffering from near-zero growth and a veritable financial haemorrhage.

The key factor behind the SAS revival has been the arrival of new management with an entirely different approach to the business. In

place of the technical, production-orientated attitude which used to underpin almost all the company's actions has come an almost evangelistic dedication to putting customer service above all else. It is this totally marketing-oriented approach which the stylishness of the new SAS livery and logo in gleaming white, with diagonal red, yellow and blue stripes, is intended somehow to reflect.

IPM Conference

Is your personnel manager a dinosaur?

BY BRIAN GROOM

DO PERSONNEL managers have a future? Their morale has taken a battering during the past four years of redundancies in British industry and some look to the coming years with trepidation.

Not only have their own jobs become vulnerable with the shrinking of the workforces they administer, their fortunes are also curiously linked to the strength and influence of the trade unionists who sit across the table.

A seminar at the recent Institute of Personnel Managers conference in Harrogate heard a gloomy prognosis from John Cousins, former director of personnel and industrial relations at John Brown.

"At the moment, company chairmen are getting the changes they want without opposition, from the management through to the sweeper," he said, adding that with 3m unemployed, chairmen and line managers feel they themselves can handle industrial relations with a cowed workforce.

A former shop steward, Transport and General Workers Union national secretary, and senior executive at the National Economic Development Office and Plessey, Cousins bears

painful personal witness to the idea that personnel managers are dispensable. John Brown felt able to dispense with his services and not replace him.

In the 1950s, personnel managers were the Cinderellas of management—messengers between the "real" management and workers. Their status and numbers grew as the industrial relations climate changed with post-war full employment, and as a writer of legislation affecting employees, from race to health and safety, hit the statute book.

Unless full employment unexpectedly returns, said Cousins, personnel managers could find themselves simply the custodians of low-level information. And he asked rhetorically:

"Are we going to be the dinosaurs that some suggest the trade union movement already is? As the industrial climate, are we declining? Are we simply the last ones to turn the lights off when the factory closes?"

The answer from a large section of the IPM conference audience was "no." Personnel, some said, had a part to play in achieving the increased flex-

ibility being demanded of workers, in handling relations with the community, pre-retirement counselling and curbs on overtime to create work.

Some speakers told Cousins he was confusing decline in numbers with decline in influence. Rapid changes in job patterns were taking place, in which personnel had an important role. When people worked at home in the "electronic cottage" industries of the future, personnel managers would be needed to organise them from the centre.

Others forecast a two-tier profession: traditional full-time careers in the public services, and short-term contracts to fulfil specific tasks in the private sector.

Cousins agreed it was time for personnel to take on a wider role as managers of "human resources," like their U.S. counterparts, but they were unlikely to do so.

"When I started in personnel I thought it was to bring some sort of social conscience to those industries I worked in. What has happened is we have become functionaries. We have not become the conscience of industry," he said.

Future shock

"People said to me I had no idea, I should shut up and stop nattering on about social awareness. So I shut up. As a trade union official I had better and more ideas about how to re-structure work than any personnel manager I ever sat around the table with."

Some delegates also disputed his view of continuing union weakness, pointing out that workers would get used to 3m unemployed. The issue of whether unions would regain much of their strength inspired wide divisions among expert speakers at the conference.

Cousins' prognosis is heavily dependent on the "future shock" view that technological advance will keep the world out of work. There is far from a consensus on that.

A separate seminar heard Mitchell Fromstein, president of Manpower Inc. of the U.S., outline the revolution in work patterns. He asserted that because of the fall to the birth rate there would be a shortage of labour within a few years, not an oversupply.

The revolution at SAS

BY RIGHTS, Jan Carlzon's glamour should be fading a bit by now. Over the last year and a quarter, starting with the newspaper in August 1982, the revolution this rugged, blond 41-year-old has wrought at SAS since he took over as chief executive, has been written-up in glowing terms in every respectable international business publication, on both sides of the Atlantic. Can their (and our) business readers really still want to know more about him and his great works?

Well, yes, it looks as if they do. At a Management Centre Europe seminar for senior executives in London last month, he was even more of a hit than the supposed star attraction, Peter Drucker, who at 74 is still undoubtedly the world's leading management guru.

After Carlzon's 90 minute speech and discussion session, the audience kept him back for nearly another hour, peppering him with questions about his extraordinary discovery that if you put your customer's interests first, rather than those of your organisation and its internal politics, and if you give your staff as much independence as possible, then the quality of your service, sales and profits will be transformed for the better. The next speaker had to slash his presentation to a mere quarter of an hour.

In a nutshell, what Carlzon has achieved (admittedly with the help of his much more experienced chairman, Curt Nicolin, who is also head of ASEA, the Swedish electrical engineering group) is to turn the airline from a SKR 88m loss-maker in the year to September 1981 into a SKR 292m profit-maker the following year (far more if one counts the sale of unwanted aircraft), and into the

proud earner of over SKR 550m before tax in 1982-83.

To cut short a very long and complex story, this was achieved by: restructuring itself into a leaner and more decentralised organisation, eliminating uneconomic or unpromising routes and services (and selling-off four new Airbus buses to allow more frequent non-stop flights by smaller, revamped old DC-9 aircraft); introducing high quality business class service (in November 1981, under the admittedly ungainly name of EuroClass) at the same price as competitors such as Lufthansa and Swissair charge normal economy-class passengers; and investing SKR 140m in more than 160 projects to improve the quality of customer service (including business lounges at key airports, more leg room for passengers, better food and the assignment of additional passenger service staff, plus extra personnel to load and manoeuvre planes quickly as part of a new punctuality drive).

Though British Airways and Air France had already introduced their business classes, the all-round attention which SAS paid to every small detail, and the absence of any extra on the fare, quickly paid off.

Over the next year, the decline in full fare traffic on SAS's European routes was transformed, into a near-9 per cent rise. It was followed by a further 4 per cent increase over the nine months to August 1983, by which time SAS had also virtually recouped the previous year's 6 per cent drop in discount traffic caused by business people switching to EuroClass.

The impact of these shifts on the airline's overall traffic pattern in 1982 was to halt the

previous slide in its European market share at 7.4 per cent (as measured by the Association of European Airlines), and then to boost it to 8 per cent by this August.

Almost every time Carlzon speaks about his success—to business conferences or journalists—which is frequently given his showman's instinct for self-publicity—he hangs home the same message: that "an airline's only real asset is a satisfied customer"; that it's more effective to be "one per cent better in 100 details than 100 per cent better in one"; that, to the market-place, SAS consists only of 50 million annual "moments of truth," when a customer makes contact with an SAS employee, or vice versa; and that this overriding emphasis on the market means that the role of SAS central management is to listen to what its "front line operators" are telling it, rather than the other way round, which is still the pattern in far too many organisations.

Given Carlzon's flair for showmanship—learned in his early years working for the Vingroup package tour company trying hard to give his clientele "the best fortnight of their year," as he puts it—it may seem surprising that he left it until this summer to introduce a new SAS corporate image.

Several factors contributed to Carlzon's apparently protracted timescale. First, it took almost 18 months for a team of U.S. consultants, Lander Associates, to develop a range of alternatives for SAS, and for the chosen one to begin to be put into effect—in terms of aircraft livery and interiors, reservation offices, ticket desks, cabin staff uniforms, and so forth.



Jan Carlzon: "An airline's only real asset is a satisfied customer"

But the delay is also explained by Carlzon's wish to minimise any impression that he was making only a cosmetic change. He has already been accused often enough of indulging in empty razzmatazz.

In a new booklet called "What's What in SAS," Carlzon's management goes to considerable lengths to underline that "the content (of SAS's strategy) will always be more important than the image." But now that the main service and marketing elements of SAS as "The Businessman's Airline" were in place, a new corporate image had been developed "to package them properly..."

"Corporate identity is a communication tool that starts with an honest evaluation of what a company is, and develops into an organised, controlled system," the booklet argues in textbook style.

Though it insists that the creation of a corporate identity requires much more than a graphic facelift, it falls completely to convince. This may be true in the case of SAS, but as any frequent traveller knows, far too many airlines' images promise what the actual organisation cannot deliver.

If you have had to queue for an hour at a smoky, overcrowded check-in, or stand around in the departure lounge, if the food is bad, or if the cabin staff take poor care of you, then an airline's identity is exposed for what it really is: at best an over-ambitious exercise in hyperbole, at worst a cynical sham.

In such cases, it is the client and not the consultancy which is at fault. Negus and Negus, the consultancy which created British Airways' glossy new livery in 1974, cannot be blamed

for the fact that, for almost a decade until new management took a strong hand, passengers saw only too glaringly the gap between the image and the inadequate reality. Negus could hardly have created an identity which reflected the true BA of the time, with its poor punctuality and lack of caring quality.

Now BA has asked Lander Associates to take a new look at its livery, so it could soon be changed again.

Whatever the decision at BA, the important thing is not the glittering corporate identity, but what lies beneath. It's the same in any other kind of business.

* August 6, 1982

** See "Drucker and the art of strategic simplicity," September 23, 1982.

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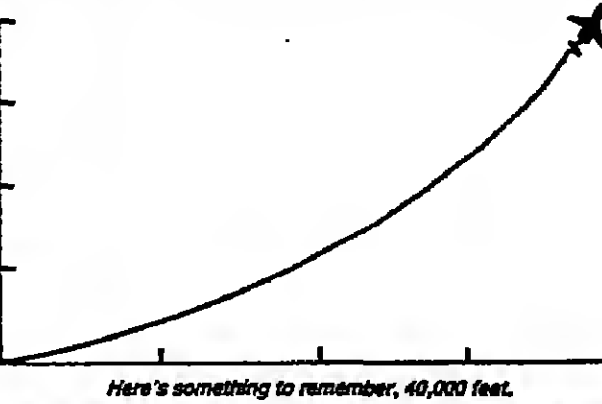
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THE ARTS

Lovers Dancing/Albery

Michael Coveney

It would be pleasant, but misguided, to welcome back to the West End the author of *Rattle of a Simple Man* and *Storace*. For Charles Dyer's *Lovers Dancing* is a trite old confection of sexual and conversational arabesques among a couple of menopausal marriages thrown together on the 19th anniversary of a ballroom dancing contest.

The hosts, Cheryl and George, won't not only the silver trophy but also the custody of a boy (Michael never appears) conceived in an alcoholic four-cornered romp between the sheets. Suspicions of foul play are not confined to some backstage meddling with Albery's trouser buttons. The "rotten bed night" which I intriguingly misheard for the first half-hour as the "faithful bed night" produced George and Cheryl's son.

George and Cheryl have the upper hand. He runs a successful bottle factory, she points naked soldiers in the village life class. Their "place," as designated by Peter Rice, is a cavernous semi-circle of beige dock wallpaper, china plates behind glass, wall lamps, onyx ashtray and gossamer rug. It reeks of arriviste pretensions.

Loss of marital libido is linked to a large amount of rather tedious fantasy and dirty talk. Only the resurrection of the Lord Chamberlain, you feel (since Mr Dyer's programme biography goes on about him at such smug and pompous length) could make a live issue of the drama.

Suoraan/Purcell Room

David Murray

On Saturday Michael Finnissy's group Suoraan gave a civilised little concert — almost a private party, for of an audience of about 40 souls, many there for friends or professional reasons. The Purcell Room seemed too grand for the affair, though all the music sounded well in it, particularly when the mezzo Josephine Nendick was involved. Subtle artist that she is, she conveyed expressive points to precisely the right scale, and her cleverly cultivated timbre—suggestive and flexible, satisfying well-tuned—was bewitching.

Suoraan are contemporary specialists, but this time the principal work was by the 14th-century Guillaume de Machaut. *Le lay de la fontaine*, an extended tribute to the Virgin which alternates pairs of stanzas for the singer alone with pairs set as three-voice canons. In Finnissy's arrangement flute and oboe were the secondary voices, with some relaxed adjustments in the music. To three of the monodic sections he added a pretty glockenspiel descent and to two canons a distractingly fussy drum-part (plainer would have been much better). But all-in-all the performance was a rare pleasure, with Miss Nendick bringing all her musical intelligence to bear (at some distance from current notions of "authentic" vocal address) on a serenely beautiful, beautifully organised piece.

The four shorter pieces in the first half were essentially monodic studies, though Finnissy's own *Dolce* — Kurdish-inspired — sets its twining oboe against busy un pitched percussion, as much evocative as constructive. It may have relaxed sequence (not for the performers) more convincingly continuous than Betsy Jolas' *Fusion*, for a flautist playing bass flute and piccolo by turns. Miss Jolas' pleasant device of smoothing the passages from one instrument to the other

Literary contest with north of England flavour

A new competition has been launched by five of Britain's regional arts associations in conjunction with Constables, the publishers. A cash prize of £1,000 is offered for the best novel from the north of England, plus a £1,000 advance from Constables on acceptance for publication.

Any English writer living north of a rough line from Mersey to the Humber, whether previously published or not, is eligible to enter a novel—provided it has not previously been published and is not under consideration by a publisher or agent. The closing date is June 30 1984.

Further details from Northern Arts, North West Arts, Yorkshire Arts, Merseyside Arts

Architecture/Burrell Collection

Colin Amery



Exterior of the Burrell Collection in Pollock Park, Glasgow

It stands in the corner of a field pressed close to a line of woods. There is nothing to give you a hint of the riches within except the high sandstone gable projecting from the walls of glass. Driving or walking through the surrounding Pollok Country Park the visitor does not take part in any picturesque progression. Instead you arrive quite suddenly at the oak door and the Burrell art collection stretches away into the trees.

The story of the building of the new home for the Burrell Collection in this park, 20 minutes by car from the centre of Glasgow, goes right back to 1944 when the City of Glasgow occupied the collection from Sir William and Lady Burrell. It was not until 1971 that the commission for the new galleries was awarded to Barry Gasson, John Munnier and Brit Anderson after a well-run two stage architectural competition.

Twelve years later the collection is beautifully housed. In its first week it has been amazingly popular and there is no doubt that it is one of the most interesting and successful new museum buildings in the country. Barry Gasson is the only one of the three original architects who worked on the design who has stayed with the project all through. It is clear that, unlike the horrible extensions to the National Gallery and the V and A designed by the corporate Public Services Agency, the guiding influence of one man has produced a new museum of great quality. Barry Gasson had the wonderful opportunity of working with an intact collection that is now going to change in any substantial way — his love of the collection shows in the organisation of the new building.

Certain objects in the collection defined the kind of museum needed. Burrell had bought large scale architectural fragments, doorways, windows and arcades of stone; panelling and ceilings of wood. The great tapestries are the centre of the collection and they needed to be shown in a carefully controlled light. He loved ancient stained glass; Northern Gothic alabaster, stone and wood carvings; French nineteenth century paintings and Islamic carpets.

In plan the museum is like a large right-angled triangle with the longest third side being the great glass wall that abuts the woods. Fortunately this long glass wall faces north, in the centre of the whole space are the rooms that need less light, for the stained glass is hung like banners against the light,

and the restaurant occupies the lower level south-east corner. Running north-south are long narrow galleries which are brightly lit, housing mainly silver, ceramics and armour.

As you enter the gallery the character is strong and simple. High stone walls, a low bridge and then the drama of the great visible courtyard which reveals all the elements of the architecture. Here the concrete columns, wooden rafters and Dumfriesshire stone are the surroundings for the reconstructed rooms from Burrell's home, Hutton Castle. It is a tribute to the high quality of architecture that these reconstructed rooms, although they contain wonderful things are the duller part of the whole museum. In the centre of this court with its pink and white checker-pattern floor stands the collection's most recent acquisition—the Warwick Vase—that once stood in Hadrian's Villa.

By some curious error of judgment this great work of art is surrounded by six focus trees — the sort of indoor tree that grows so well in airport lounges — they should be removed forthwith. It is possible at this point to do two kinds of tour. It is easy to be lured towards the constant glimpses of the woods and take a circular tour around the periphery. If you can plunge into the darker, intriguing labyrinth of inner rooms.

My colleague William Packer will write tomorrow about the collection and its history, here there is only space for some architectural observations. First, the materials are a pleasure. Pinkish stone, Portland stone — beautifully detailed at floor, skirting and showcase level, laminated timber beams for the striking roof, and the only visible concrete the smooth shafts of the columns. All surfaces are hard, the only exception being an occasional stretch of grey carpet. Show cases are simple with chrome detailing adding an agreeable sparkle.

There is a lot of glass, which means a lot of blinds to adjust, but the benefit is the glory of natural light whenever possible. I may be alone in not liking the way the stained glass is displayed. I feel it was intended to be seen in tightly-designed settings of stone — often as part of the total architectural experience. Here it hangs in front of the great glass walls and looks like a line of beautiful translucent washing. I am sure it was right to see it against natural light but the result is not happy. To those to display the great glass walls and the collection's most recent acquisition—the Warwick Vase—that once stood in Hadrian's Villa.

The architecture is recessive but beautifully detailed — it works best in combination with

Francis/Greenwich

Martin Hoyle

Given Francis of Assisi's robust, no-nonsense appeal (plus animals), he provides surprisingly dull copy. Rossellini's old film is a piously realistic rambles (pace neo-realist buff), and now Julian Mitchell's sincere, good-hearted chronicle play scarcely reaches the heights of an imaginative school text-book.

Written in the neutral modern language of schools broadcasts, it recounts episodically Francis's career while adding nothing to what we imagine of the man. A promising opening when the saint describes his conversion in terms of a rapturous pantheism gives place to a list of his mainly administrative ordeals, less with the understanding church hierarchy than his own deputies: a sort of Yes, Minister of Grace.

As one of the few writers who convincingly illustrated, in *Another Country*, the relationship between sexual identity and political awareness, Mr Mitchell is disappointingly superficial in his treatment of all-consuming faith. Our first glimpse of the newly-formed order, all heavy brows and waving of clenched fists, recalls a militant football team, momentarily over Sister Moon.

After Francis disowns his father the first half is almost devoid of dramatic tension. There are no shocking sound effects as the birds depart from their first sermon. Eventually St Clare is mentioned casually as a foil occupant — without background, explanation or hint of any relationship.

Makarova/Covent Garden

Clement Crisp

For all its Russian-ness of Turgenev plot, distant birch trees, midsummer emul in the depths of the provinces, Ashton's *A Month in the Country* is very English. The play, part tragedy, part farce, has undergone a North Sea change, so the ball's characters seem nearer, blander than their dramatic originals, and Gloucestershire looms nearer than Moscow.

There is something here of that intriguing difference between Chekhov as given by best London casts and as shown by the Moscow Arts Theatre: British charm soothes the emotional sharpness we sense in Russian performance. Placing so essentially Russian an artist as Natalia Makarova in this gentler world, as happened on Friday night when she appeared as Natalia Petrova, is to suggest disturbing currents of authenticity beneath the accepted Covent Garden view of the character and her place in the ballet.

Makarova plays Natalia in high Russian style. A couple of years ago when she first essayed the part, this "truthfulness" to the Russian text seemed less obvious; on Friday night the focus of the ballet, its emotional atmosphere, was dominated by her extraordinary persuasive portrait of a woman capricious, impulsive and, withal, utterly sympathetic. It was a bravura performance. From the first moment when we saw Natalia Petrova leaning back on her chaise longue, a prey to gusts of feeling, of swiftly passing interest, and coolly bored, consciously graceful and unconsciously cruel, the character lived. In presentation it was flamboyant; the mistress of the action. Makarova showed this with an intensity that galvanised and dominated her household. Her relationship with Rakitin — Derek Rencher customarily

Hampstead Theatre director appointed

Michael Attenborough, artistic director of the Polce Theatre, Woford, has been appointed director of the Hampstead Theatre. Mr Attenborough, who has been artistic director of Watford for four years, takes up the post in February.

Music of Eight Decades

Andrew Clements

Abandoned by the independent symphony orchestras for the Great British Music Festival, the second series under the banner of Music of Eight Decades is shared equally between the BBC Symphony Orchestra and the London Sinfonietta. It promises to be the stimulating mixture of before-commissions and British premieres alongside repertory pieces.

The BBC Symphony opened the series on Friday, at the Festival Hall. The conductor was to have been Michael Gieslen, but earlier this week Michael Tebichnik — a rare visitor to the South Bank — was called in to replace him in an unchanged programme. Tebichnik began with a skillfully paced account of Schoenberg's *Verklärte Nacht*, the slowness of the opening para-

Antigone/Cottesloe

Martin Hoyle

A stage production described as a "workshop" strikes an anticipatory chill: too often it implies the underbears or incompletely thought-out.

Against this staging of Sophocles' tragedy, jointly directed by Peter Gill and John Burgess, the first charge is groundless. Physically and verbally the chorus is well disciplined. The performance begins literally with a bang: an attention-grabbing crash on percussion heralds Antigone and Ismene marching smartly downstage to launch their argument.

Alison Chitty's set breaks the black backdrop with a monochrome doorway with the mottled coarse-grained texture of a blown-up photograph. The sombre colours on stage contrast with Antigone's red dress — paradoxically, since she is

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

Oct 28 - Nov 3

Music

LONDON

Philharmonia Orchestra, conductor Bernard Haitink, Rado Lupu piano; Schumann, Bruckner, Royal Festival Hall (Mon) (928 3641)

Andrea Segovia guitar recital, Barbican Hall (Mon) (928 3641)

Royal Philharmonic Orchestra, conductor Yori Tsurukanov, Katta and Marlene Labèque, pianos, Walton, Gerstlauer, Dvorak, Barbican Hall (Tue) (928 3641)

Jervais Symphony Orchestra, Gary Burton conductor, Ray, Mahler, Royal Festival Hall (Tue) (928 3641)

Aquarius Singers, conducted by Nicholas Coghlan, Enescu, Peter Paul Nash, Tippett, John Buller, Lord Berners, Queen Elizabeth Hall (Tue) (928 3641)

Philharmonia Orchestra, conductor Bernard Haitink, Anne Sophie Mutter, Anton Wagner, Hindemith, Dvorak, Royal Festival Hall (Wed) (928 3641)

London Mozart Players, conductor Jan Pascal Tjebk, Nina Milikina piano, Mozart, Bach, Haydn, Queen Elizabeth Hall (Wed) (928 3641)

London Ensemble, Lutoslawski, Tennyshoven, Webern, Christopher YOUNG, Purcell Room (Wed) (928 3641)

Zakharov, Krumpholtz Trio: Bach, Vivaldi, L.V.T. Beethoven, Haydn and others, Barbican Hall (Wed) (928 3641)

BBC Symphony Orchestra, conductor Bernard Haitink, George, Schumann, Paul Crossley piano, Barbican Hall (Thu) (928 3641)

London Symphony Chorus and Orchestra, conductor Richard Hickox, Lambert, Edgar Cello Concerto with soloist Robert Cohen, Walton's *Benjamin Franklin*, Royal Festival Hall (Thu) (928 3641)

Wolfgang Mraz, piano: Beethoven, Chopin, Queen Elizabeth Hall (Thu) (928 3641)

The London Sinfonietta, Ray Smith piano, Dink Cook clarinet, Scott Joplin to Jelly Roll Morton, Purcell Room (Thu) (928 3641)

BRUSSELS

National Opera Symphony Orchestra, conducted by Sylvain Cambiague, with Marina Arroyo, soprano, Beethoven, Zerkinsky, Palais des Beaux Arts (Sat)

Plácido Domingo recital with Orchestra conducted by Garcia Navarro, (Tue) Théâtre des Champs Elysées (928 3641)

Paris Jazz Festival Sun Ra All Stars Big Band (Tue 2.30 pm and 8.30 pm) TAP-Chatel (928 3641)

Alma Ciroliani recital: Chopin, Liszt (Wed) Théâtre des Champs Elysées (928 3641)

Sir James Levine of the Orchestra National de France, Schumann, Strauss, Paris String Trio, Juao Guzman, Beethoven (Wed) Gaveau (928 3641)

Nouvel Orchestre Philharmonique, conducted by Friedemann Layer, Rodion France Choir, Händel's *Alcina* (Wed) Radio France Grand Auditorium (928 3641)

Orchestre de Paris conducted by Luciano Berio, Bruno Canino, piano, Antonio Ballista, piano, Benio Gabrielli/Maderna, Frescobaldi/Medini (Thu) Salle Pleyel (928 3641)

NEW YORK

New York Philharmonic (Avery Fisher Hall) Zubin Mehta conducting, Aurora Ntola-Ginstera cello, Kathleen Battle soprano, Bach, Glazounov, Webern, Mozart (Tue); Zubin Mehta conducting, Rudolf Buchbinder piano, Webern, Beethoven, Strauss (Thu), Lincoln Center (874 2424)

Philadelphia Orchestra (Carnegie Hall) Klaus Tennstedt conducting, All Enricher programme (Tue) (928 3641)

Benny Krim, violin recital (Kaufmann Hall), Bartok, Beethoven, Ravel, Kreisler, Sarasate (Tue), 92nd & Lexington Av. (427 4110)

CHICAGO

San Francisco Symphony (Orchestra Hall) Edo de Waart conducting, Aurora Ntola-Ginstera cello, Kathleen Battle soprano, Bach, Glazounov, Webern, Mozart (Tue); Zubin Mehta conducting, Rudolf Buchbinder piano, Webern, Beethoven, Strauss (Thu), Lincoln Center (874 2424)

Philadelphia Orchestra (Carnegie Hall) Klaus Tennstedt conducting, All Enricher programme (Tue) (928 3641)

Benny Krim, violin recital (Kaufmann Hall), Bartok, Beethoven, Ravel, Kreisler, Sarasate (Tue), 92nd & Lexington Av. (427 4110)

WASHINGTON

National Symphony (Concert Hall) Mstislav Rostropovich conducting, Andre-Michel Schub piano, Kalom-



Mstislav Rostropovich: at Washington National Symphony

ris, Mozart, Liszt, Debussy (Tue, Wed, Thu) Kennedy Center (254 3776)

ZURICH

Janssen Philharmonie Orchestra/Prague Philharmonic Choir with Naxos Romanova and Pavel Kamass, soloists: Brahms's Requiem (Mon) (147 1500)

Tonhalle Orchestra, conductor Myung Whun Chung, Christoph Schiller piano, Mozart, Bartok, Hummel-Korolov, Tonhalle (Wed) (201 1560)

Elisabeth Leonskaja piano: Schubert, Schumann, Mussorgsky, Tonhalle (Thu) (201 1560)

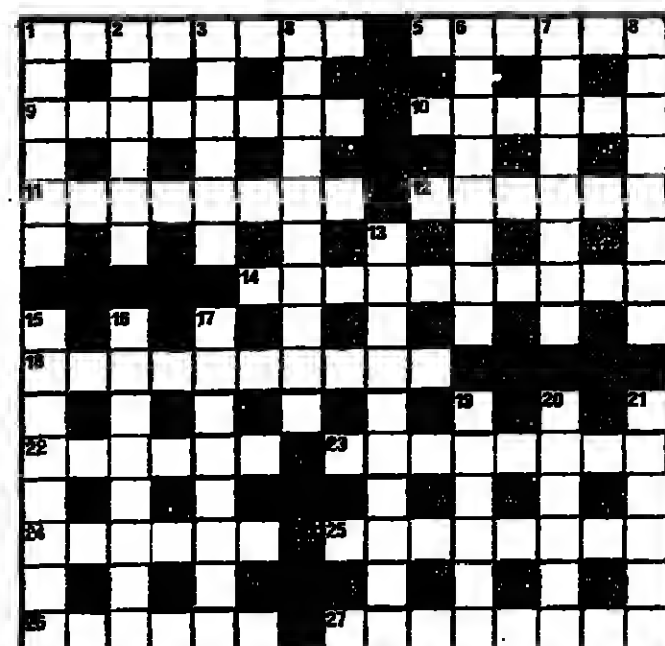
F.T. CROSSWORD PUZZLE No. 5,256

ACROSS

- 1 Fought against being declared redundant (9)
- 5 Wild capers may get you into one (6)
- 9 Blooming beast of burden that has trouble returning (8)
- 10 Girls cooked oriental fish (6)
- 11 Train for employment (8)
- 12 Complete outfit for touring around, but not the North (3-3)
- 14 Sent crazy by other claims on your attention? (10)
- 16 States the terms of the contract (10)
- 22 Eccentric ladies highly thought of (d)
- 23 Reproduction of a man's oil painting (4, 4)
- 24 Have regard for the future? (4, 2)
- 25 Great frolic on the carriage (8)
- 26 Girl is bringing back an early pigment (8)
- 27 It may be simple to engage one's attention (8)

DOWN

- 1 Possibly score a hundred in football (6)
- 2 He painted one of the Cinque Ports (6)



Solution to puzzle No. 5,254

Across	Down
1. Fought against being declared redundant (9)	1. Possibly score a hundred in football (6)
2. Wild capers may get you into one (6)	2. He painted one of the Cinque Ports (6)
3. Blooming beast of burden that has trouble returning (8)	3. Great frolic on the carriage (8)
4. Girls cooked oriental fish (6)	4. Have regard for the future? (4, 2)
5. Train for employment (8)	5. Sent crazy by other claims on your attention? (10)
6. Complete outfit for touring around, but not the North (3-3)	6. States the terms of the contract (10)
7. Eccentric ladies highly thought of (d)	7. Reproduction of a man's oil painting (4, 4)
8. Have regard for the future? (4, 2)	8. Girl is bringing back an early pigment (8)
9. Great frolic on the carriage (8)	9. It may be simple to engage one's attention (8)
10. Girls cooked oriental fish (6)	10. Possibly score a hundred in football (6)
11. Train for employment (8)	11. He painted one of the Cinque Ports (6)
12. Complete outfit for touring around, but not the North (3-3)	12. Great frolic on the carriage (8)
13. Sent crazy by other claims on your attention? (10)	13. States the terms of the contract (10)
14. States the terms of the contract (10)	14. Reproduction of a man's oil painting (4, 4)
15. Eccentric ladies highly thought of (d)	15. Girl is bringing back an early pigment (8)
16. Have regard for the future? (4, 2)	16. It may be simple to engage one's attention (8)
17. Great frolic on the carriage (8)	17. Possibly score a hundred in football (6)
18. Girl is bringing back an early pigment (8)	18. He painted one of the Cinque Ports (6)
19. It may be simple to engage one's attention (8)	19. Great frolic on the carriage (8)
20. Possibly score a hundred in football (6)	20. He painted one of the Cinque Ports (6)
21. He painted one of the Cinque Ports (6)	21. Great frolic on the carriage (8)
22. Great frolic on the carriage (8)	22. Have regard for the future? (4, 2)
23. Have regard for the future? (4, 2)	23. Sent crazy by other claims on your attention? (10)
24. States the terms of the contract (10)	24. Reproduction of a man's oil painting (4, 4)
25. Reproduction of a man's oil painting (4, 4)	25. Girl is bringing back an early pigment (8)
26. Girl is bringing back an early pigment (8)	26. It may be simple to engage one's attention (8)
27. It may be simple to engage one's attention (8)	27. Possibly score a hundred in football (6)

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Monday October 31 1983

New strains for Nato

THE SECURITY of western Europe ultimately depends upon the U.S. today as much as it did when Nato was founded. There, in a nutshell, is the case for Nato's twin track decision to deploy cruise and Pershing II missiles this year unless the Geneva talks lead to an agreement with the Soviet Union limiting the number of these weapons, and of Soviet SS20s, in Europe.

This is the thought that should be uppermost in the minds of MPs at Westminster today when, once more, they debate the issue of these Euro-missiles. The Government would never have found it necessary to call for that debate if recent events, especially the U.S. invasion of Grenada, had not raised the wide doubts about the conduct of U.S. policy. The case for greater and more meaningful consultation within Nato is unanswerable. But it is a case for closing ranks, not for allowing Washington and the Europeans to drift further apart.

The twin track decision was taken, primarily on the insistence of Herr Helmut Schmidt, then the West German Chancellor. Herr Schmidt was afraid that the presence of SS20s in eastern Europe, with no equivalent available to the West, could interrupt the pattern of deterrence at a crucial point. If in case of war the Soviet command were to unleash the SS20s and the only national deterrent response was to hit back with intercontinental missiles, Washington might draw back. Deploying the Western missiles would close that potentially dangerous gap.

Divide the allies

Only by being forearmed for every possible step in the escalation of conflict can the West ensure that deterrence remains credible. And only if deterrence remains credible can it serve its purpose of making unlikely the outbreak of war and its escalation from conventional conflict to nuclear holocaust.

Soviet strategy in the run-up to the Geneva talks and at the talks themselves has faithfully mirrored Herr Schmidt's fears. The purpose has been to divide the European allies from Washington and, at the same time,

to divide the western European peoples from their governments which have adhered to the twin-track decision.

With its particular impact on British sensitivities, the U.S. invasion of Grenada has provoked new demands for some form of "dual key" system which would give the British Government a physical ability to block the launch of U.S. cruise missiles based in Britain. There is inconsistency between such an idea and the foregoing rationale for deploying the new U.S. nuclear weapons in Europe: one starts with an attempt to bind an ally in, and then insists on hindering his hands. It is also hard to believe that the deterrent effect of cruise missiles would be as great with two keys to turn as the UK would be immune to Soviet retaliation if Western weapons were first fired from somewhere else. But the most powerful argument against dual key is that it is essentially a device which does not go to the heart of the underlying problem.

Mr Pierre Trudeau, the Canadian Prime Minister, last week hit the doubts and fears of many Europeans, not only about Washington, but also about Moscow. He spoke of a super-power relationship that was dangerously confrontational and a widening gap between the presence of SS20s in eastern Europe, with no equivalent available to the West, could interrupt the pattern of deterrence at a crucial point. If in case of war the Soviet command were to unleash the SS20s and the only national deterrent response was to hit back with intercontinental missiles, Washington might draw back. Deploying the Western missiles would close that potentially dangerous gap.

The calls for dual key are symptoms of the need for the European countries of the NATO alliance to re-examine together whether their view of East-West crisis management is still compatible with that of the U.S. The Geneva crisis is a nudge not towards make-shift devices to accommodate mistrust between allies, but towards the emergence of a more coherent and therefore more powerful European point of view in Nato consultations.

Protectionism in world shipping

DEVELOPING countries are determined to build up and protect their liner shipping fleets, principally by reserving to their national carriers a specified proportion of imports and exports. This tendency, which so far applies only to liner shipping (regular, scheduled services carrying mixed cargoes), is deployed by the industrial countries, but they can do little to prevent it. The practical question is how to reach a compromise with the developing countries while preserving as far as possible freedom of access to the world's trade routes. This requires a co-ordinated approach between the U.S., whose shipping policies have long been a source of friction among its trading partners, and Western Europe and Japan. Another attempt to achieve such co-ordination is being made at a meeting of officials starting in London today.

This month, the United Nations code of conduct for liner conferences, drawn up by the UN conference on trade and development in 1974, finally came into effect. It had been ratified by countries accounting for more than 25 per cent of the world's liner shipping. The code is intended to share out conference trade on a 40-40-20 basis — 40 per cent for the shipping lines at either end of the route and 20 per cent for cross-traders. Non-conference lines, which have greatly enlarged their share of the business in recent years, are not covered by the code. But there are fears that some developing countries may extend the cargo-sharing rules to cover all trade, in which case opportunities for the independents will be reduced or eliminated.

Bilateral deals

Member countries of the European Community agreed in 1979 on a modification to the code, known as the Brussels package, whereby 40 per cent of conference trade with a developing country would be reserved for that country's lines, but the balance would be open to normal competition among all lines within the Organisation for Economic Co-operation and Development. In addition, trade between OECD countries would be subject to no restrictions. But an essential

condition was that no OECD country would break ranks and adopt protectionist measures for its own lines. The biggest anxiety has been that the U.S. would go its own way and find bilateral agreements with developing countries, thus freezing out third country carriers.

The Americans have refused consistently to ratify the UN code, arguing that it discriminates against their own shipping. Although the U.S.-flag fleet is small relative to the size of the country's trade, it has a substantial stake in liner shipping. Some companies, operating outside the conference lines, are eager to enlarge their cross-trading business, but they may be tempted by bilateral deals which give them a protected position on U.S. trades.

Western Europe and Japan, organised in the Consultative Shipping Group (CSG), are trying to persuade the Americans that the Brussels package offers the best prospect of resisting protectionism. Delegates from the CSG and the U.S. will try this week to tie up an agreement which gives the Americans the safeguards they want. The aim is a reciprocal commitment to maintain competitive access to one another's trades. Both parties would jointly resist any attempt by third countries to impose restrictions. If the resistance failed, and a particular route was closed to non-conference lines, U.S. carriers might be permitted to enter the relative conference and so participate in the trade.

Prospects for an agreement this week are complicated by the profound distrust among European shipowners of U.S. shipping policy, combining as it does protection for U.S.-flag carriers and vigorous opposition to anti-trust grounds to the conference system. Some critics suggest that a reduction in U.S. protectionism is at least as important as a co-ordinated response to the developing countries. Nevertheless, only the second item is on the agenda this week and it is important that a compromise should be reached. Without it, world shipping may sink into the morass of bilateralism, protection and government regulation which bedevils the world airline industry.

NEXT MONTH Mrs Margaret Thatcher will be the star guest at a rather special aircraft show in London. In an exercise in industrial lobbying which could prove crucial for European efforts to challenge the U.S. in civil aircraft manufacture, British Aerospace will be serving up a detailed presentation of the planned four-stage project to build a new European Airbus, the 150-seat A-320.

Industry executives' nerves will be quivering at the thought of how Mrs Thatcher reacts—and not just in the UK. Aerospace in France and West Germany's Messerschmitt-Boelkow-Blohm, which together with CASA of Spain are the other shareholders in the Airbus Industrie consortium, are looking for firm backing from Britain to allow the much-delayed A-320 project to get under way.

Signals will also be picked up attentively in government chancelleries in Bonn and Paris—and will spread as far afield as Seattle, headquarters of the world's dominant aircraft manufacturer, Boeing. Mrs Thatcher will have a decisive influence on the UK Government's decision, expected within the next few months, on whether to grant British Aerospace up to £400m to support UK participation in the A-320. This is not just one of the largest industrial development decisions of the Conservative's last 41 years. On it may also depend the fate of the several billion dollars (much of it funded, directly or indirectly, by the taxpayer) already put up by European countries over the last decade to finance aircraft collaboration.

At stake, according to Sir Austin Pearce, British Aerospace chairman, is "the fundamental question—does Europe want an aircraft industry of its own capable of being competitive, or does it want to become merely a sub-contractor to the U.S.?"

There is little doubt in France and Germany, the main shareholders in Airbus (see panel), that the A-320 should go ahead. But when the green light will be given depends crucially on decisions taken in London.

The project will require roughly £320m (£220m) over the rest of the decade from Government funds, to finance development and initial production costs. Airbus Industrie is calling for the project to be firmly launched by the end of the year in order for the first A-320 to roll off the production line by spring 1988.

The A-320, which will offer considerable savings in fuel costs compared with existing aircraft, has been talked about for five years. But its launch, originally scheduled for two years ago, has been put back continuously because of the recession in the world airline industry.

All the partners—including Britain's Department of Trade and Industry, which has made an independent study of the aircraft's prospects—accept Airbus Industrie's thesis that a large market will exist for the A-320 from 1983 onwards, much of it stemming from replacement for ageing fuel-thirsty aircraft now in service.

The A-320 has a total of 42 firm and 38 optional orders from Air France, Air Inter (the French domestic airline)—both controlled by the French Government—and British Caledonian. The BCal order, announced earlier this month, was easily the most significant

Investing in a new Airbus

The dilemma that faces Europe

By David Marsh in Paris



The proposed A320 in British Caledonian livery and (right) A300s on the Toulouse production line

and could act as a catalyst for further orders. It was the first independent airline to choose, on purely commercial grounds, the A-320 rather than rivals from Boeing and McDonnell Douglas.

But financial commitments to support the project have come so far only from the French Government, which traditionally has played the leading role in spearheading Airbus and has already put up FFr 300m (£25m) in A-320 development costs. The Bonn Government, like the British, is still agonising over whether to put up funds, and is due to discuss the matter at Cabinet level next month. The need for a decision is pressing.

"We have already waited a long time. We cannot wait any longer," says Herr Rolf Siebert, chief executive of Deutsche Airbus, now a 100 per cent subsidiary of MBB, which is the German shareholder in Airbus.

"If we don't launch the A-320 before around the end of the year, we will never launch it," says M Michel Lagorce, director

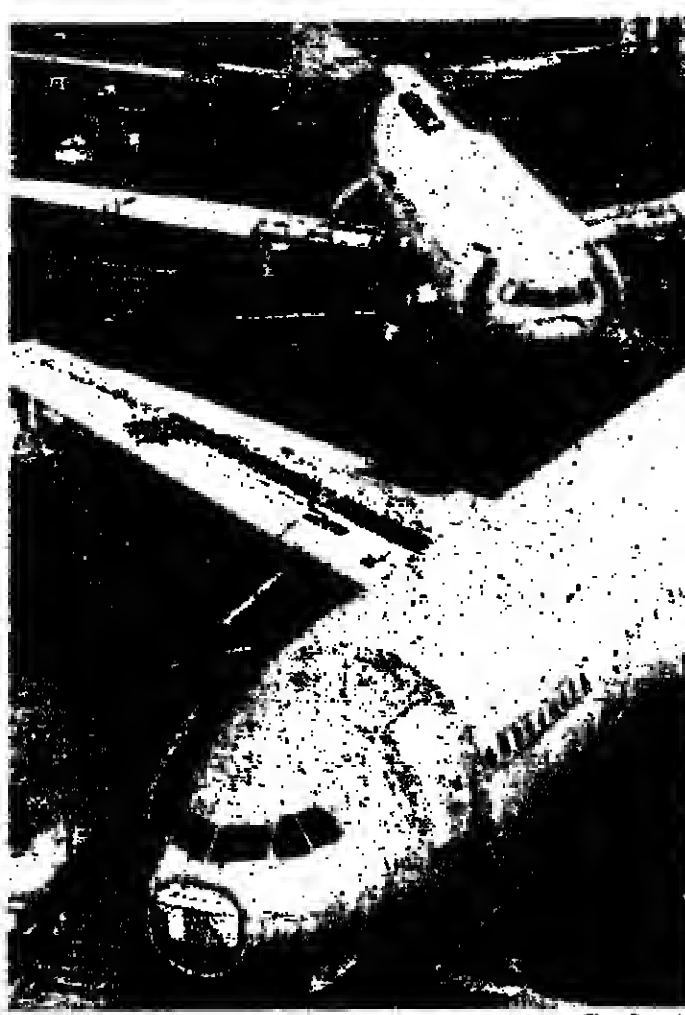
of civil aviation programmes at the French Ministry of Transport.

"If we don't get launching aid, we won't be in the A-320," says Sir Austin of British Aerospace—which has already put up £12m of its own money to help develop the project. "And the company will slide out of the large-scale civil aviation business."

Sir Austin stresses the launch aid request—like all the cash put up by European governments to support every Airbus programme—is for a deferred interest loan. The £400m would be paid out over the rest of the decade, not in a lump sum. "The money is not a subsidy or a free gift. We will pay back the loan, with interest and profits, during the 1990s."

This target may, however, represent only pious hopes. Since the UK set up launch aid in 1949, officials say the Government has had a "less than satisfactory" return on aircraft support.

Officials at the Department of Trade and Industry believe that



Glyn Jones

the project will have to be settled within the next few months. They are drawing up a lengthy dossier on the launch aid application, which is almost certain to recommend, albeit in cautious terms, a positive response. It is due to be considered by ministers in December. But partly because of Treasury public spending concerns, it is by no means certain that British Aerospace will get all the money it is seeking.

All three governments face, to a greater or lesser extent, a number of dilemmas, sharpened by the downturn in world airline sales.

On the one hand the downturn has bitten deeply into orders and production of the existing range of wide-body Airbus (the 250-passenger A-300 and the newer 220-seat A-310). This has increased short term losses and swollen financial risks.

On the other hand, the recession has underlined that Airbus must increase its range of airliners. The narrow-body A-320

is the logical addition. In recent weeks Boeing has been able to clinch key orders from the Australian airline Qantas, for example—because it has greater flexibility to offer deals, involving cut prices and second-hand trade-ins, over a range of several types of aircraft.

The key Government dilemmas are:

Industrial policy: none of the three governments—especially London and Bonn, being most ideologically committed to free markets—disposes money lightly on building up industrial sectors. But Europe faces a choice. Either it supports its aircraft industry with budgetary cash now, in the hope of returns, or at least repayment of development costs, over the next 10 to 20 years. Or else it allows Boeing, which has profited itself from considerable direct and indirect U.S. government support over the years, to build up a monopoly—a position equally unwelcome to free-marketters.

Overhauling the employment question in the UK is the perennial debate over whether British aircraft companies would do better to collaborate with the U.S. rather than Europe. The UK Government shares the view of Airbus Industrie that a proposed multinational aircraft engine, the IAE-2500, to be built principally by Rolls-Royce and Pratt and Whitney, could be used to power the A-320. This could supplement the Franco-American CFM-56-4 engine which is the first choice.

Rolls-Royce is seeking about £100m in British Government launch aid for the IAE-2500. Ministers will study the dossier at about the same time as British Aerospace's application.

Britain will give the A-300 project its blessing if the Treasury is satisfied that the programme provides a 5 per cent real rate of return over its life of 30 years or more. Yet forecasts like this can clearly never be made with certainty.

Underlining the tricky vote that judgment has to play, M Barbe of Aerospatiale says: "We don't want to launch this plane at any price. You need a professional approach. But a programme of this sort can hardly avoid risks."

HOW THE AIRBUS PROGRAMME IS FINANCED

AIRBUS INDUSTRIE is owned 37.9 per cent each by Aerospatiale (French government-owned) and Deutsche Airbus (now a 100 per cent subsidiary of MBB, which has some important public sector shareholders and merged in 1980 with the VFW aircraft group); 20 per cent by British Aerospace (owned 48 per cent by the UK Government and 52 per cent by private shareholders following de-nationalisation in 1981); and 4.2 per cent by CASA (Spanish government-owned).

All Airbus sales are channelled through Airbus Industrie. It does not publish

accounts. Because of huge development and production costs at the start of the aircraft-building programme, all shareholders have made losses from Airbus operations. The A-300/310 projects will not reach break-even until well into the 1980s at least; the A-320, until the 1990s.

Aerospatiale carries production costs itself but receives loans from the French Government to cover development costs. It makes regular repayments, including interest, linked to Airbus deliveries. Of FFr 5bn (£419m) granted to the com-

pany, FFr 1bn has been repaid so far. This year the French Government is spending FFr 600m on Airbus development (including FFr 50m on the A-320).

Deutsche Airbus has been granted DM 3bn (£767m) in long-term government loans to help finance development. These are now interest-free and no repayments are scheduled until 1994. Government has also given guarantees to cover DM 3bn in loans raised from banks to help cover production costs. MBB also commits its own funds. Out of DM 1.2bn

sought for A-320 development (to be repaid in 1996), MBB may have to put up 15 per cent itself. This year's Bonn Budget cost of the Airbus programme is DM 330m.

British Aerospace, which joined Airbus as a formal shareholder only in 1979, claims to have invested £400m of its own funds in the programme. Only direct government support has been the £50m "entry ticket" paid when it joined. But BAE, like Aerospatiale now, was given indirect government aid for Airbus while nationalised during 1978-81.

Men & Matters

Can opener

Gerald Tsai is at it again. The Shanghai-born Wall Street whizz-kid whose reputation took off in late 1982, when his mutual fund, Manhattan, fell apart, has just arranged for American Can where he is now vice-chairman, to acquire G. Tsai and Company, his small Wall Street brokerage firm.

Tsai joined American Can as an executive vice-president in April last year after persuading the U.S. packaging giant to start a massive diversification programme into the financial services industry, starting with the acquisition of Associated Madison, the insurance company which he built up and ran. The Associated Madison acquisition cost American Can \$127m in cash and shares and made Tsai, American Can's single largest shareholder, owning around 600,000 shares worth about \$25m at current market prices.

The acquisition of G. Tsai and Company will add a further \$7,209 American Can shares worth around \$3.8m to Tsai's holding.

Aside from making Tsai even richer, the deal will also strengthen American Can's push into the financial services industry. Since joining the company, Tsai has spent \$450m acquiring two life insurance companies for American Can, paid \$33m for American General Capital, a mutual fund group, and \$35m to acquire a 7.5 per cent stake in Paine Webber, one of the few big independent Wall Street brokerage houses left.

The strategy seems to be paying off for American Can. In the first six months of the year its financial services group, led by Tsai, contributed about 48 per cent of its \$48.9m in earnings. It also appears to promote Tsai's publicly acknowledged ambition to become American Can's chairman.

Since being made vice-chairman in June, Tsai has been

lined up against American Can's president, Frank Connor, in the race to take over the top job when William Woodside, the 61-year-old chairman and chief executive, retires.

Fire-brand

Vancouver artist, Toni Onley, aged 54, is issuing invitations to a bonfire party at his home. It will be quite an expensive affair. He intends to consign to the flames about 200 of his prize worth about \$51m.

It is not that Onley has become disillusioned with his work. His quarrel is with the Canadian tax man over the status of the artist.

As the law is interpreted there at present, artists are classed as manufacturers. Onley has been asked for an inventory of his unsold prints so they can be assessed for tax purposes.

Rather than pay tax on every print he owns he intends to burn about half his stocks—it will be cheaper than going to court he calculates.

Clan gathering

For the first time this century, says Scottish Secretary George Younger, Scotland seems to have come through an economic blizzard rather better than other parts of the UK.

If so, it may be something to the gathering he was addressing on Friday — 180 Scottish industrialists, bankers, trade unionists, civil servants and local government members. The Scottish economy is still self-contained enough to get its industrial establishment under one roof. And as snow dusted the tops of the Grampians and holidaymakers in ski-hats played video-games machines nearby, the industrial clan chiefs gathered at Aviemore at the end of last week.

It was the 14th year that such a meeting had been held—giving a thorough airing to the region's problems and pro-

viding an effective lobby for their solution.

Since the Scottish Development Agency took over its original industrial promotion function, the gathering has channelled its energies into other activities, like organising export missions.

But despite growing self-confidence, the Scots are still not ready to do without the protection of the Government's regional aids, it emerged.

Their extra distance from European markets and what they see as an in-built prejudice in favour of south-east England need to be balanced, they say.

In passing

From the Irish passport application form:

"If you were born in Northern Ireland on or after the 6th December, 1922, and none of your parents or grandparents was born in the rest of Ireland after that date or in any part of Ireland before that date, you will need to complete an additional form."

And for those who do not understand English, an Irish version of the form is available on request.

Safety lock

"Are you here for the lock up?" asks the U.S. government official ominously. No, the scene is not a sun-drenched beach in Grenada but a Kafkaesque corridor in Washington's Commerce Department early on a brisk autumn morning.

And as my reporter found, the "lock up" in question is one designed to stop the stream of embarrassing leaks of the latest economic data which has accompanied almost all the important Commerce Department announcements in the past few weeks.

Apart from calling in the Federal Bureau of Investigation, the Government decided last

week that the prime suspects—the journalists who are given the information half an hour early to prepare their reports—should be locked in the press room and forbidden to leave until the first figures are chattering over the news wires.

As a further precaution, the release time has also been moved from mid-morning to 8.30 am. Journalists are notoriously late risers at the best of times and do not take kindly to such impositions.

"The Chicago futures markets are open at 7.30 am Central time," a Department official mutters. Is that a threat? If so, and if it really is the journalists who are the source of leaks, it could be made effective than all the G-man put together. Central time is two hours behind Washington—and a few reporters would want to be "locked up" at six o'clock in the morning, even if the Department serves tasty pastries and coffee.

Don't call us...

In Geneva this week the wonders of high communications technology are thrilling the assembled world delegates to Telecom 83, a convention organised by the International Telecommunication Union.

But their hosts, the Swiss, set much store by the good old ways. The FT men at the conference were surprised to discover there were no telephones in the Press room. Surprise turned to disbelief when he found it is not technically possible to make an international reverse charge call from a Swiss telephone booth.

Acting on advice from the authorities he ended up phoning his story from Geneva railway station—one of the few links between that mountain fastness and the outside world.

Observer

INFLATION ACCOUNTING

Back in the melting pot

By Barry Riley, Financial Editor

JUST WHEN you thought it was safe to forget about inflation accounting, the whole subject is about to come to the boil once again. For the fourth time in little more than a decade the accounting profession is trying to answer the problem of how to flow for the effects of inflation. The signs are that the subject remains as intractable and controversial as ever — the only saving grace being that inflation rate of around 5 per cent takes a bit of the heat out of the arguments. Unfortunately, inflation is beginning to accelerate again — if only slowly.

The secretariat of the Accounting Standards Committee, the profession's body which gets the rules under which accounts are drawn up, is preparing to draft the successor to the existing current cost accounting standard called SSAP 16, introduced in 1980. Proposals should be ready for consideration by the committee at its regular monthly meeting on November 30. There could be another opportunity to discuss the subject in December. From then on the debate will continue in the public arena, because the committee is in the process of publishing a formal exposure draft in January.

In the normal way, a period will then be allowed for full public discussion, leading in due course to the publication of "son of SSAP 16". In considering the exposure draft, the committee will be aided by a large number of submissions and research documents. Analysis has been the responsibility of the inflation accounting sub-committee, headed by Mr Stanley Thomson of Ford Motor.

Perhaps the most important document received has been the report of the current cost accounting monitoring working party's final version of which was published last month. The working party, recently chaired by Mr Tom Neville, finance director of Vickers, included several users and preparers of accounts, and undertook a wide examination of the implementation of SSAP 16 and responses to it.

The working party, not surprisingly, found there was considerable opposition to SSAP 16. There was particular objection to the practice of companies producing two sets of

accounts, which threatened to bring the accountancy profession into discredit. Few companies or users of accounts appeared to make substantial use of the information, at least in the form that it was published. And the current cost balance sheet was regarded as misleading, in that users might mistakenly believe that it showed the current value of a company's assets. Finally, small businesses were almost unanimously opposed to SSAP 16 being extended to them.

Accordingly, the working party proposed substantial changes to SSAP 16. But its members insisted that some sort of adjustment of accounts to reflect changing prices was essential to comply with the requirement in UK company law for accounts to give a true and fair view.

The working party suggested that SSAP 16 should be amended so that effects of changing prices must be shown when the standard is applied to all companies, not just large and listed ones as with SSAP 16. But different methods of calculating the effects of changing prices should be permitted. An adjusted balance sheet should be required and historical trend information should be adjusted by the Retail Price Index.

This approach represented both a relaxation and a tightening of the terms of SSAP 16. On the one hand, companies would have flexibility in making adjustments, and need not show an adjusted balance sheet. However, an adjustment would have to be shown in the main profit and loss account, and small companies would be drawn into the net.

At the beginning of last month the committee's chairman Mr Ian Hay Davidson attempted to "sell" the idea of an inflation accounting standard to an audience of small businessmen, and in doing so triggered off a renewed spate of controversy.

"We are not talking about a standard that even remotely resembles SSAP 16," he said. "The standard itself will contain only the most basic and universal precepts." He envisaged that companies could "employ a method which is appropriate to their particular circumstances and activities."

When this subsequently generated complaints from users of

- ### A DECADE OF PROPOSALS
- 1972: ED 3. A draft proposal for current purchasing power accounting.
 - 1974: PROVISIONAL SSAP 7. A finalised system of current purchasing power accounting, never made into a full accounting standard.
 - 1975: SANDILANDS REPORT: Report of Government-appointed committee on inflation accounting, chairman Sir Francis Sandilands. Rejected current purchasing power method and proposed a system of current cost accounting using specific price indices.
 - 1976: ED 18. Exposure draft designed to implement main proposals of Sandilands Report.
 - 1977: HYDE GUIDELINES. After ED 18 was rejected by members of the English Institute of Chartered Accountants, interim voluntary guidelines were published by the Accounting Standards Committee.
 - 1979: ED 24. Second attempt to produce exposure draft on current cost accounting.
 - 1980: SSAP 16. Full current cost accounting standard, implemented for an experimental three-year period.
 - Jan 1984: A new exposure draft due to be published by the Accounting Standards Committee.

The signs are that the question of inflation accounting is as controversial as ever

accounts that the standard was being dangerously diluted, Mr Davidson made a statement arguing that he had been misunderstood.

He said his remarks had been addressed to small companies. In his speech he had also said, "More detailed rules, suitable for larger companies, will be found in guidelines that are not intended to be applied across the whole range of companies large and small."

So would there be effectively both a small company standard and a big company standard? Apparently not, for Mr Davidson had also said "It is not feasible that on this most important matter we should have one standard of measurement for large companies and another for small companies."

These contradictions reflect the fact that Mr Davidson is fighting a delicate battle in business politics—something confirmed by the frequent hostility of the submissions that have been received on the monitoring working party's recommendations, about 80 in all.

A few examples give the

favour. One of the biggest accounting firms, Price Waterhouse, considers that it would be "foolhardy" to try to extend the coverage of the standard while the working party's suggested simple method of showing the effect of changing prices for small companies "displays an astonishing lack of understanding of the problem."

It favours continuing with supplementary statements, as does another major firm, Tonche Rose, which considers the proposal to bring small companies within the net as "perverse."

The London Society of Chartered Accountants claims that the committee's current approach to revising SSAP 16 is likely to "bring the accountancy profession further into disrepute in the eyes of the public." To allow companies a free choice of methods for accounting for the effects of changing prices would be "an abrogation of the Accounting Standards Committee's responsibility, as set out in its constitution, to narrow the areas of

difference and variety in accounting practice."

The membership of the London Society—by far the most important district society of the English Institute—appears to be widely split on the subject of inflation accounting. A survey of the views of 1,200 members published last week showed that only a small minority — 22 per cent of respondents — is in favour of retaining current cost accounting as defined by SSAP 16.

Only 37 per cent favoured the use of different methods of adjusting for inflation—but there was no consensus on which method should be used. Two-thirds thought the adjustments should be shown in notes or a supplementary statement rather than in the main accounts.

A further substantial report has just been handed to the committee's inflation accounting sub-committee in the shape of a research analysis by Professor Bryan Carsberg, director of research at the English Institute of Chartered Accountants, the largest and most powerful of the six parent bodies of the ASC.

Professor Carsberg used different techniques to the monitoring working party to find out what use is made of current cost accounts. His study is believed to show that CCA information is used considerably more than is often claimed by its opponents.

Only a few of the submissions to the inflation accounting sub-committee have concentrated upon technical arguments. In one of them the Institute of Cost and Management Accountants has proposed a combined system of specific and general price adjustments, heavily influenced by the well-known views of its president, Mr David Allen.

It is notable, however, that the committee's thinking appears to have shifted away from the endless arguments about current cost accounting, accounting and the obscurities of adjustments for monetary items and gearing.

Ten years of debate have shown that these issues are, apparently, unresolvable, but it is not yet clear that the committee will get away with sweeping them under the carpet of "flexibility."

The shift of the debate to more practical issues such as

unified accounts and universality may reflect the substantial changes in the composition of the committee in 1982, when many more users and preparers were brought in, and the job of leading the inflation accounting programme was given to Mr Thomson.

Certainly Mr Thomson has been prepared to state his views strongly. "If there is one lesson to be learned for the future it is that when a successor to SSAP 16 is published it must be hard to whip up enthusiasm for it," he wrote in *Accountancy* last month.

He added: "It also seems to be nonsense to have two sets of accounts."

But many users are less concerned about presentation than about comparability. Mr David Damant, a stockbroker and former chairman of the Society of Investment Analysts, is trying to rouse City opposition to the principle of flexibility. But he admits that it is going to be hard to whip up enthusiasm among investment analysts for yet another round of the inflation accounting debate.

As the publication date for the new exposure draft draws closer, other interest groups are likely to be more easily roused. The big auditing firms, for instance, are likely to protest at the idea that companies can pick and choose methods of making inflationary adjustments.

Nevertheless the exposure draft is rapidly taking shape. Its key elements will include:

- A requirement that all entities reporting under the true and fair convention must report on the effect of changing prices where this is material.
- Adjustments must be given in the main profit and loss account, probably below the tax line but before the figure for distributable profit.

Companies will have flexibility in the method of adjustment, but large companies will have to follow guidelines.

There will be no separate current cost balance sheet. How such an exposure draft would survive months of debate, culminating in the drawing up of a final standard, is anybody's guess.

But according to one source close to the centre of the arguments, the really key issue is universality. "The more universally the standard applies, the more watered down it is likely to be."

Lombard

Queries on the Mansion House

By Samuel Brittan

The Chancellor's recent Mansion House speech was notable for its description of how monetary policy had evolved and for the hints about its future development. But there is a danger of discussion going straight into the pros and cons of the various types of monetary target and technique mentioned by Mr Lawson, without first examining the general strategy which these techniques are meant to serve. Until one knows what policy is trying to do, any discussion of the pros and cons of, for instance, a target for "very narrow money" takes place in a vacuum.

The part of the speech which revealed most was in an apparently throw-away section at the very end when the Chancellor suddenly referred to money (ie Nominal) GDP. It read very much as an afterthought, as if someone had said: "We had better say something about Money GDP, as some people are making so much fuss about it." Even so, it was, if unintentionally, most revealing.

Mr Lawson referred to "the behaviour of Money GDP, which approximates to total demand in the economy at the prices of the day." He went on: "The objectives of policy implied that the growth of Money GDP should gradually decline and that within that growth an increasing share should be accounted for by output growth and a decreasing share by inflation. This is exactly what has happened. And the course I have indicated for the years ahead should lead to a continuing gradual decline in the growth of Money GDP."

This quotation at once throws up a major criticism of Government financial policy. All the emphasis is on the downward movement of the growth of Money GDP. There seems little concern that a shortfall in Money GDP, and thus in total demand in the economy, can be as bad as an overshoot. The word "gradual" does not sufficiently take care of these matters.

The 1944 Employment White Paper, which did not adopt a permissive policy towards inflation, rightly saw Government stabilisation as a matter of maintaining demand over a cycle

and not just of cutting it in times of inflationary pressure. The eventual aim of policy should surely be a growth of Money GDP, say of 5 per cent per annum, consistent with growth at a negligible rate of inflation. Once this stage has been reached the emphasis has to shift from gradual decline to steady growth. This is not quibbling: at the growth of money demand is too low or falling too quickly, then the changes in wage behaviour required to support employment are unrealistically great.

So far from being a new concept, Money GDP is already used in almost every angle study of the behaviour of money, although the fact is sometimes obscured by the use of synonyms such as "income" or "total money incomes."

When Mr Lawson referred to the case for a different target range for narrowly defined money to that for other aggregates he referred to the "trend velocity of non-interest-bearing money." However, he does not have to be told that velocity is only a concept which relates Money GDP to the quantity of money. An estimate (or better guess) about future velocity is only of use in determining objectives if the person setting them has some idea how he wants Money GDP, or "total demand in the economy" to move.

If you have some idea of how you would like total money incomes to move, you can, with the aid of a velocity estimate, set a monetary target with which you hope might achieve this. If you are unclear what you want Money GDP to do, then one monetary target is as good as another. Nearly all official monetary studies and most academic ones have related monetary growth to Money GDP and then gone on to discuss the split between output and inflation, as Mr Lawson did himself.

To revert to an analogy I used some years ago much of the technical discussion is on the question of which road will reach a particular destination, eg Glasgow. It would be more logical to start by discussing where you want to go — whether Glasgow or somewhere else — before plunging into an argument about which route to take.

Letters to the Editor

Tax avoidance by the multinationals

From the Controller of the State of California
Sir—As Controller of the State of California and chairman of the State Franchise Tax Board which administers California's unitary tax, I read with great interest your editorial of September 19 1983 and the correspondence it generated.

You are absolutely correct that the multinational corporations try to minimise their taxes by shifting income from one country to another. This gives them a great advantage over their smaller competitors who cannot minimise their taxes in this fashion and who have to bear the tax burden shifted on to them by these multinationals. The states and other taxing jurisdictions have neither the manpower nor the knowledge to catch these in-

creasingly sophisticated tax avoidance schemes.

After all, who can really say what the arm's-length price ought to be in each of thousands of complicated transactions in a vertically integrated company? The MARE Rich situation brings to mind as a rather glaring example of this problem.

Thus, as you point out, some states decide, rather than chase the will-o'-the-wisp of arm's-length pricing, they would allocate profits on the basis of a formula that reflects the economic reality of multinational corporations. It is a much simpler and far more effective means of insuring that these multinationals do not escape taxation.

While I agree that there are possibilities of abuse, we have

sought from the companies for many years, so far unsuccessfully, concrete examples of unfairness. The reason they have not been able to present concrete examples is that the system provides ample administrative means of dealing with exceptional situations that might cause unfair results.

While I for one would be willing to support efforts to negotiate treaties that would establish the acceptable bounds for a unitary tax formula, I doubt the companies would be willing. For, if the effort were successful, these multinational companies would be unable to use tax havens to such advantage and would be forced to pay their fair share of taxes.

Kenneth Cory, Sacramento, California.

Airport noise

From Mr J. W. Boulton, chairman of the Heathrow Association for the Control of Aircraft Noise.

Sir—Unlike the chairman of the Essex and Herts county councils (October 21) we welcome the British Airports Authority's efforts to promote a new airports policy for London. For more than 20 years people living in west London and around Heathrow have suffered from the untrammelled growth of Heathrow. A fourth terminal will (in 1986) add further burdens.

We would, however, agree with Essex and Hertfordshire that the Government has time to make a sound decision. Such a decision would look to the longer-term needs of the South East and provide adequate capacity for future growth. This is why the BAA is opposed to a fifth terminal at Heathrow.

A fifth terminal would not only be operational and planning nonsense but would be grossly inequitable for the people living round Heathrow who have already suffered more than their fair share of aircraft noise.

J. W. Boulton, 125 Kew Road, Richmond, Surrey.

China's offshore oil

From Total Oil, Paris
Sir—I refer to the article on China's offshore oil, "All Set for the Great Exploration" in the *China Survey* (October 19). We would like to make some comments on its references to Total, which has recently finished the first phase of its operation.

The ending of this phase is in accordance with the contractual commitments for the exploration stage. During it the partnership for which Total-China is operator went beyond its formal commitments and drilled 14 wells, more than the number specified in the contract.

The second phase, drawing conclusions from the initial exploration results, is now under way. Total is carrying out a technical study to appraise the value of the discoveries, in particular of the main field, Weizhou 10.2.

Completion of the exploration programme has resulted in the transfer of some of the drilling and related personnel to work of the same kind elsewhere. This is normal management procedure in the petroleum industry.

Philippe Laurence, Total Oil Group, Paris.

Cancellations of ENO performances

From the Deputy Managing Director of English National Opera.

Sir—Mr James Hardman (October 22) is correct to be concerned at the cancellation of two of our performances last week, at very short notice.

However, it should be noted that the majority of our patrons were re-booked into future performances, and the management is examining ways of compensating for the loss of revenue.

We are, sadly, unable to make up for the inconvenience caused to a number of our patrons through the cancellation but at this time of financial crisis in the arts it is not our intention to ignore our responsibility to either the funding bodies or the taxpayer.

Mr Hardman would appear to demonstrate a naive view of arts subsidy and in particular this Company's relationship with the grant authorities. Richard Manille, London Coliseum, St Martin's Lane, WC2.

Assured tenancies

From the Smoil Landlords Association.

Sir—No one advances false premises with a higher tone of righteousness indignation than Shelter (October 19). The assured tenancy scheme, as they well know, is available only to a few landlords. And even if almost all council house subsidies have disappeared, the facts are that council rents are vastly under-priced, averaging about £14 per week in 1983.

The complaint of the private landlord is not the subsidised competition from owner occupation and council housing. It

is the fact that under the Rent Act "fair" rents are even lower than uneconomic council rents.

If Shelter cares about exploitation it will join us in our campaign for a fair balance between landlord and tenant. But no, the whole thrust of Shelter is to nail the private landlord even more firmly to the floor.

Shelter also seem incapable of distinguishing between housing problems and poverty problems. Genuine housing problems will never be put right if they are confused with other issues.

Geoffrey Cutting, Small Landlords Association, 7, Rosedene Avenue, Sireham.

Investment Income Surcharge

From Mr S. W. Penwill, FCA.

Sir—Those who write about the inequities of the Investment Income Surcharge seem to overlook the fact that investment income has been penalised for many years before the imposition of that tax.

This was done in a backhanded manner by giving a discount of 2/9ths on "earned" income. There was little outcry about it then, although the whole of one's earned income suffered.

This, of course, in no way diminishes the inequity of a penal tax on the individual who has saved all his life to keep himself in retirement and not to become a burden on others, including the State.

There is, of course, an exempt amount apparently representing the amount by which our bureaucratic masters think we should limit our savings, which limitation could be a direct disincentive to saving.

We should make it clear that we are not prepared to vote for any parliamentary candi-

date who will not actively support the abolition of this surcharge.

S. W. Penwill, 76 Shoe Lane EC4.

Equity market and inflation

From Mr C. J. Carlyle.

Sir—Readers of your Letters Page with elephantine memories may recall the observation of earlier this year that the equity market has a tendency to fall "during at least the initial months of every upswing in inflation."

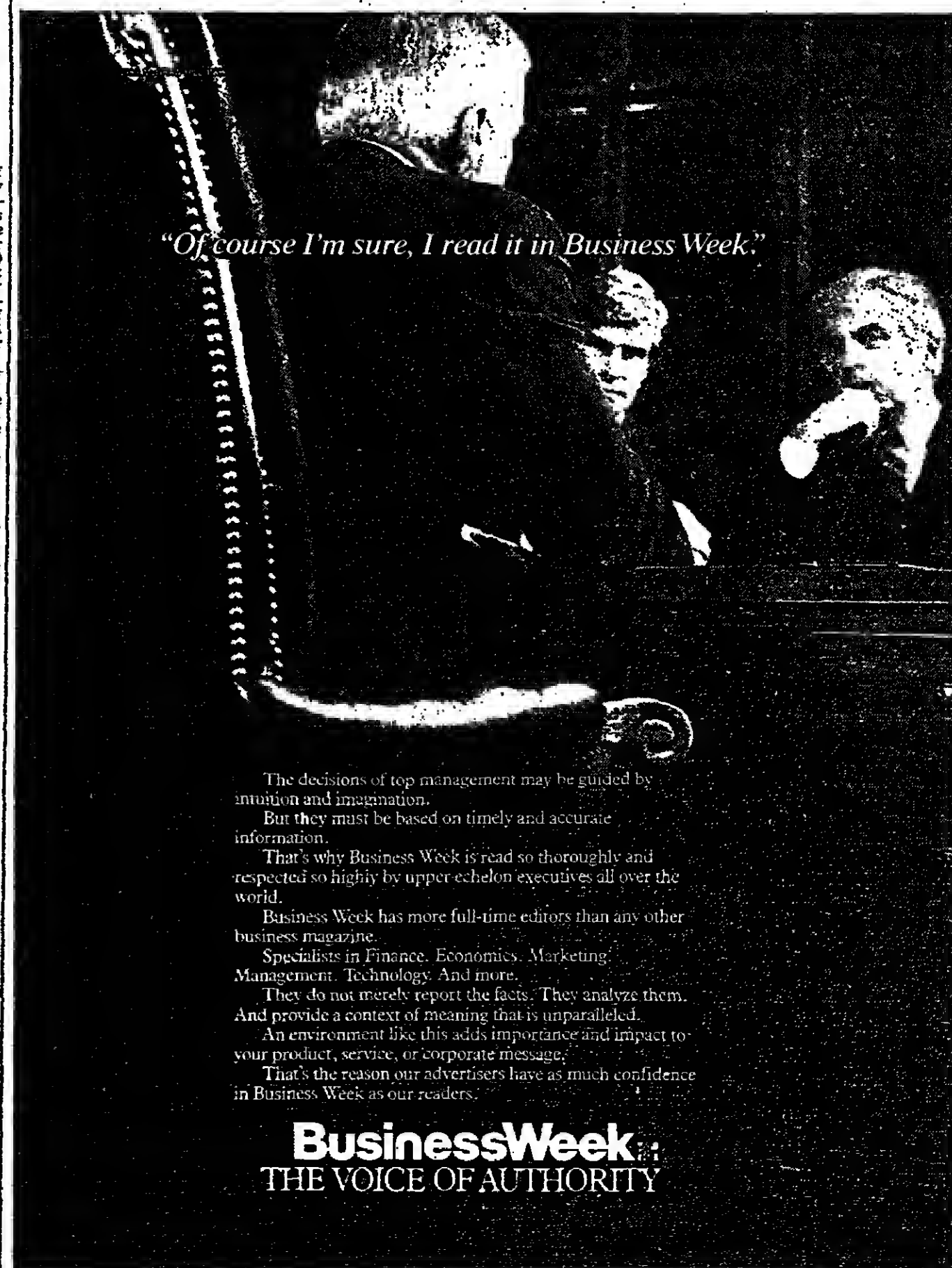
The year-on-year increase in the RPI reached its trough (3.1 per cent) in May/June while the All-Share Index topped 460 by June before staggering to 466 in August. It has since dropped to 427 (5.2 per cent off the high point) giving the most severe fall for two years.

With inflation expected to stabilise at around 6.5 per cent per annum, the rise in the market's yield base to 5 per cent has now largely removed immediate pressure with much of the good dividend growth for 1983 still to work through.

However, the distinct lack of excitement over current 1984 forecasts of strong real growth in both the world economy and UK company profits suggests that either our market, at this level, will prove to have been cheap or, more likely, that the brooding problems of 1983 will bring about a return to negative dividend growth in real terms.

The latter possibility would not yet be adequately discounted, suggesting that, give or take the odd rally in prices, equity investment still looks a pretty dull proposition.

C. J. Carlyle, 22 Central Park, Hailfax HX1 2BT.



Of course I'm sure, I read it in BusinessWeek.

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BusinessWeek
THE VOICE OF AUTHORITY

Terry Byland on Wall Street Clearing the smoke screen

TOBACCO STOCKS have been playing possum since the announcement of highly successful trading performances in the third quarter of the year by the major companies.

But the relative lack of excitement in share prices since Philip Morris and R.J. Reynolds Industries announced their quarterly profits has to be measured against a particularly unsettled market background.

Stocks in the two cigarette monarchs - Morris, which produces Marlboro and Benson and Hedges cigarettes and Miller Beers, and Reynolds, maker of Camel, Winston and Salem - have held on to their 12 month peaks over a period which has seen the market as a whole turn easier in nervous trading, reflecting uneasiness in the bond markets and the events in the Middle East and the Caribbean.

Moreover, these 12 month peaks were achieved after significant rises in stock prices between July and September of 1983 of 18 per cent for Philip Morris and 21 per cent for Reynolds.

The immediate response to the quarterly results, which comprised a record profit and earnings at Morris and a 21 per cent leap in earnings at Reynolds, suggest that the market was satisfied with the figures. So far, there has been little evidence of portfolio switching, so often a feature of the two stock prices.

But the sluggishness in share prices may also reflect preoccupation with what is beginning to look like a fundamental shift of opinion towards the industry and to the companies as well.

For, while both Morris and Reynolds came out slightly ahead of forecast for the quarter and Reynolds

Net earnings	
First 9 months 1983	1982
Philip Morris	\$52.1m (+14%) 387m
R.J. Reynolds	\$65.4m (+5.5%) 371.2m

has already increased its quarterly payout, the profit figures will in both cases bear further scrutiny.

Morris pushed earnings ahead by 14 per cent to a record \$2.27 a share for the quarter, establishing itself firmly as the newly crowned king of the U.S. cigarette market, with a domestic market share of 36.3 per cent.

The statement contains no detailed breakdown of profit sources but there is little doubt that, inside the U.S., Morris outstripped the rest of the tobacco industry, or to be more precise, it outstripped Reynolds, its deadly rival.

Moreover, the group which in 1982 took 26 per cent of its operating income from outside the U.S., lifted international volume by an admittedly minor 2 per cent in the quarter.

But the triumph over Reynolds in the domestic market looks a bit hollow in view of the sharp dip in the market which showed a decline of 15 per cent in the quarter.

Moreover, the international success was punctuated by the strength of the U.S. dollar which turned a minor sales gain into a 15 per cent fall in earnings for the international division.

Reynolds disclosed that tobacco earnings are down for the third quarter and nine months. Domestic market share is now down to only 28.2 per cent and while international tobacco earnings rose by 13 per cent, this sector brought in only 8.8 per cent of group operating profits last year.

The fall in the U.S. market for tobacco profits has been due, in part, to special factors. Excise duties were raised at the beginning of the year, pushing prices up just as U.S. consumers became highly cost-conscious in the face of rising unemployment.

A further decline in industry sales, perhaps of 3 per cent or more, is expected next year and it will remain very difficult for the manufacturers to restore their battered profit margins.

Consequently, any applause for the success of Morris in the U.S. domestic market should be tempered by the fact that about 62 per cent of last year's operating profits came from tobacco operations which may not have too bright a short-term outlook.

Against this background, a doubling of profits at Miller Brewing, a 10 per cent gain at Seven-Up and a substantial rise at Mission Viejo, the housing subsidiary, still means hard work ahead if the group is to meet analysts' forecasts of \$7.25 a share for the full year. Other, less optimistic analysts, would settle for \$7.00 against last year's \$6.23.

In the case of Reynolds, predictions of a fall from \$7.82 per share to \$7.30 this year look more realistic. The transport and energy divisions still look unhappy and are likely to bring in lower profits at the year end.

Plessey rejects claims over Grenada airport

BY LYNTON McLAIN IN LONDON

THE BRITISH contractor heading the construction team for the Port Salines airport in Grenada has rejected U.S. claims that the airfield was to be a military installation.

Ironically the signature on the contract awarded last year to Plessey Airports, prime contractor for the airport, is none other than that of Mr Bernard Coard, the former Grenadian Finance Minister and leader of the coup that ousted Mr Maurice Bishop and led to the recent invasion by U.S.-led forces.

In the end it was neither the tourist plans for which the airport was planned, nor Soviet transports and fighters as feared by President Reagan, but U.S. invasion forces which inaugurated the new but as yet unfinished airport and ended the brief rule of the Grenadian military junta.

But Plessey is adamant that the new airport was indeed a civilian project with none of the hardened facilities, dispersal aprons or reinforced control tower which would accompany a military development.

Last night Plessey confirmed that

it wants to complete its contract, despite the U.S. accusation that it was to be a military installation and a link in Cuban-Soviet expansionary plans in the Caribbean.

The airport is being built with financial guarantees from the British Government and there had been no requests at any time from the UK Government for Plessey Airports to stop work on the airport.

President Reagan based his claim of a Cuban plot to take over Grenada on the large numbers of Cuban military and paramilitary forces taken prisoner and on the discovery of a complete Cuban military base filled with weapons and communications equipment.

Plessey Airports insisted last night that a U.S. company, which it did not name, carried out the preliminary work of draining a lagoon so that a causeway could be built for the airport.

A U.S. official said after the President's speech last week that the "base complex" was near the air-

port construction site in south-west Grenada.

Plessey Airports, part of Plessey Electronic Systems in the Plessey group, won the £6.8m (\$9.8m) contract after securing financial backing from the Export Credit Guarantee Department with support from the Overseas Development Agency and the Department of Trade in London.

Under the original contract, Plessey Airports was given total responsibility for the "overall project management and the provision of all essential equipment and services to establish an operational airport." The airport was to have a 9,000 ft long runway, work on which was already under way by a "few hundred Cubans" before Plessey Airports arrived last year, the company said.

Plessey Airports said it employed Grenadians for the work, supervised by 15 Plessey managers and installation engineers. A company spokesman said he was not aware of the company employing Cubans.

Canada urged to raise limit on foreign banks' market share

BY NICHOLAS HIRST IN TORONTO

A CANADIAN Parliamentary committee has unanimously recommended the lifting of a restriction, limiting foreign banks' share of total banking assets to 8 per cent.

The recommendation comes when the Bank of Montreal, the third largest bank in Canada, is bidding US\$550m for the Chicago-based Harris Bancorp and foreign banks in Canada are pushing against the 8 per cent limit.

Foreign banks have lobbied hard to have the ceiling lifted and it was clear that in coming to its decision, the House of Commons finance committee saw the danger that, unless the restrictions were removed, other countries could act to clamp down on the overseas activities of Canadian banks.

Mr John Evans, the committee chairman, said that the committee was unanimous in believing that

the ceiling was unnecessary and stood out as a "red flag" to other countries considering how Canadian banks should be treated.

Foreign banks were allowed to set up in Canada under the 1980 Bank Act. The 8 per cent limit was imposed after lengthy consultations with the domestic banks to preserve Canadian dominance on the domestic banking market.

But in the past few years Canadian banks have pushed hard into the American loan market. In evidence to the finance committee, none of the Canadian banks opposed lifting the ceiling while the Royal Bank, the largest of the Canadian banks, actively supported such a move.

It is not certain, however, whether the committee's recommendation can easily be translated into law, as the Bank Act is normally only reviewed every 10 years,

and has not been reopened in the past for the kind of amendment required to lift the ceiling on foreign banks.

Mr Marc Lalonde, the Finance Minister, has said he would be highly influenced by the committee's recommendation in deciding whether to introduce an amendment, but shortage of parliamentary time could also prevent the law from being amended this session.

At August 31, the domestic assets of the foreign banks amounted to \$17.7bn (US\$14.4bn), equal to 7.3 per cent of the total. The ceiling has been most problematical for banks such as Citibank, Barclays and National Westminster Canada, whose assets grew strongly once they were allowed to act fully as banks after the 1980 Act. The foreign banks hope an amendment can be introduced some time next year.

British Airways expects over £100m earnings

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

BRITISH AIRWAYS is expected to announce this week net profits of more than £100m (\$149m) for the first half of the current financial year after interest and tax.

The precise figure is to be put before the airline's board at its regular monthly meeting on Friday and will be publicly announced the same day.

The net profit for the half year is still being computed but could be as high as £130m, stemming from the substantial improvement in passenger and cargo traffic experienced this summer, especially on the North Atlantic air routes. Another major contribution has been the substantial cost reductions in the airline arising from its extensive re-investment programme of the past two years.

For the 1982-83 financial year the net profit was £20m, after the massive loss of £244m in 1981-82, although that figure included heavy redundancy payments and other special items.

British Airways still has to face the winter, however, traditionally a period when traffic declines and profits are either reduced or whittled away entirely.

British Airways remains confident that, because of its extensive cost-cutting campaign and its efforts to improve the overall quality of its service to passengers and cargo shippers, it will come through the winter strongly. By the end of next March, when the financial year ends, it expects to be able to show an overall profit for the full year.

He struck directly at M Delors, in asking: "Is it not time to reform that

Administration to be appointed in Grenada

Continued from Page 1

on the need to protect democracy, their views on how to pursue those aims were likely to differ in Central America.

Sir Geoffrey also indicated that Britain would be extremely wary of appearing to support any U.S. action in reprisal for the killing of U.S. marines in Beirut.

Reprisal action could be justified only if the groups or individuals directly responsible could be identified: any quick connection between the killings and any particular nation or government could not justify reprisal action, he insisted.

Sir Geoffrey conceded that there had been too little consultation between Washington and London, and that the Americans "had not been as frank as one might expect a major ally to be."

The Government is clearly worri-

Turks bid for credit terms on N-plant contract

By Our Ankara Correspondent

THREE ALTERNATIVE letters of intent are being prepared by the Turkish Government for the contract to build the country's first nuclear power plant at Akkuyu on the Mediterranean coast.

The move seems to be a last-ditch attempt to get one of the three main companies bidding - KWU of West Germany, AECL (Canada) of Canada and General Electric of the U.S. - to improve their credit terms.

It is taken for granted here that Turkey urgently needs to go ahead with a nuclear power programme.

Electricity demand is expected to rise from the present 26bn kilowatt hours per year to around 200bn kilowatt hours per year in the late 1990s.

Plans for six nuclear power stations, with the first to be built at Akkuyu and the second near Sinop on the Black Sea, were drawn up more than five years ago but until now finance has been a stumbling block.

The Canadians, West Germans, and U.S. have recently after much prodding by the Turkish Government come forward with schemes for which credit is largely available.

KWU is believed to be offering a 990MW power station at a cost of DM 2.31bn (\$883m), of which DM 1.4bn would be covered by credit from Herma, a West German company which provides export insurance.

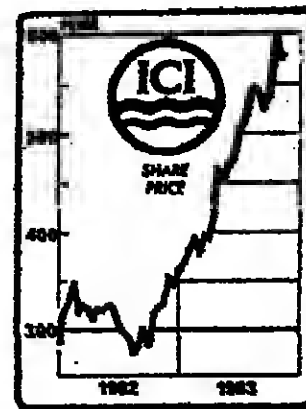
General Electric's proposal is thought to be a 1,100MW power station at a cost of around \$1.1bn with \$800m in export credit, while AECL (Canada) of Canada has proposed a 635MW plant at a cost of \$1bn of which \$800m would be available in credit.

The minimum foreign currency requirement of \$200m to \$300m needed to go ahead with any of these bids will not be easy for the Turkish Government. It has already committed itself this autumn to major spending on the Ataturk Express high dam and a project to build 160 F-16 fighter jets in Turkey at a cost of \$4.2bn.

Underlying such specific factors is the rapid change in the direction of the company since John Harvey

THE LEX COLUMN

New chemistry set for Wall Street



The American love affair with ICI is formalised tomorrow when dealings in the UK stock begin on the big board of the New York Stock Exchange. U.S. investors have been the driving force in the dramatic recovery in the share price so far this year - up from 350p to 580p on Friday night. And last week's figures covering the third quarter will give them the warm feeling of having read the recovery in ICI's fortunes earlier and more accurately than most UK investors. Pre-tax profits in the quarter jumped from £58m in the same period of 1982 to £147m. A sharp improvement in the problem petrochemical and plastics area was due more to volume gains, than to currency swings as earlier, while price improvements are now beginning to make their presence felt.

So ICI is on target this year to match the peak pre-tax profits of £133m in 1979 - and, in contrast to that year, stock profits will be a minimal element in the outcome. The turnaround partly reflects the cyclical recovery in the economies of the developed world now under way, and an unwinding of the depressing impact of the high valuation of sterling after 1979. For Americans, the attractions of catching a cyclical turning point in the chemicals industry in the shape of ICI were enhanced by what they perceived as the idiosyncratic way the UK market had been accustomed to valuing earnings. Stripped of a notional "full" tax charge, ICI looked all the cheaper against comparable U.S. stocks.

UK investors and analysts who had prematurely moved into the stock last year were quick to dismiss the U.S. investment charge in ICI as a quick buck operation. In retrospect the Americans may have been very fortunate in their timing, but much of their recent interest does seem to have arisen from well-researched analysis of ICI in the context of a clutch of U.S. majors. ICI's research and development, for instance, has held up better than that of most of the U.S. majors. Its output per man has been increasing fast enough to overtake the West German majors and approach the U.S. standard.

Moreover, Americans have been particularly impressed at the way ICI's heart drugs have been able to fend off Merck, one of the most powerful U.S. pharmaceutical companies on Merck's own home ground. Underlying such specific factors is the rapid change in the direction of the company since John Harvey

Jones became chairman last year. ICI is working on building up the proportion of turnover in specialty products, such as pharmaceuticals, pesticides and paints. These have moved up from about 40 per cent of non-oil turnover in 1979 to 45 per cent this year. Moreover the number of products in this category prone to marked cyclical movements, notably dye-stuffs, has been falling. The aim is to push the proportion of specialty products to 55 per cent, although this is likely to take four or five years.

Ambitions

In the commodity product areas the group is pursuing a three-pronged strategy. In some products it has expanded in order to gain a position of market dominance. The purchase of Albright and Wilson's fertilizer division earlier this month was one example of this, as was the acquisition of Lonza to deepen the company's PVC markets. Elsewhere ICI has withdrawn completely - as from polyethylene products in last year's deal with British Petroleum. The write-off of the investment in the Corpus Christi U.S. cracker venture, along with the disposal of U.S. gas and oil interests designed to provide feedstock for this commodity business also reflects the curbing of bulk chemical ambitions. Other parts of the commodity business are being maintained as a supply source for higher value added products, but capital investment is confined to maintenance levels.

The financial implications of this strategy have been emerging with great clarity in the last few months - and the strength of cash generation has caught the company itself off guard. Indeed, at break-even or better the petrochemical and plastics division is generating cash in

excess of £50m a year. Capital expenditure, in the region of £200m only a few years ago, is now running below £300m, while working capital may rise this year by only £120m or so. The cash inflow - of perhaps £200m - will pull net debt down from 48 per cent of shareholders funds at the end of 1982 to about 35 per cent at the end of this year, and the drop is set to accelerate next year. With £100m of loan repayments to fund each year, in retrospect there was hardly a burning need for ICI to issue its \$100m bond last May.

In this light the rumours in the UK stock market earlier in the year that the company was planning a rights issue look particularly ill-founded. To the contrary, since ICI's target growth divisions require relatively little capital, the true problem for the board is how to use the cash that is now being amassed. At least this financial background should simplify deliberations on the dividend. A pay-out this year matching, or even exceeding, the 1979 peak of 29p net would not be surprising.

UK stockbrokers are now moving up their estimates of next year's pre-tax profits to conform with US projections in the £250m region. On this assumption the present level of the share price is hardly extravagant. Adjusting the profits to the L10 basis familiar in the U.S. - reducing them by, say, 15 per cent - and assuming that the tax charge moves up from 34 per cent to 37 per cent, the p/e for 1984 emerges at about 7.5. This compares with multiples of 10 to 12 for Dow Chemical, Du Pont, Celanese and Hercules, and around 8 1/2 for the lower quality Union Carbide and Monsanto.

Fear of the next cyclical downturn already appears an inhibiting factor for many domestic investors. But the chemical upswing this time is likely to be quite extended. ICI, with its chlorine-based PVC technology, will also not face the brunt of competition from the new Middle East petrochemical plants. As ICI's specialty products go on expanding, an economic downturn later in the 1980s should hurt it less than in the past. A savage squeeze, producing a turnaround into sharp loss again in the vulnerable commodity businesses, might reduce overall pre-tax profits by only 20 per cent or so, compared with the 54 per cent decline suffered in 1980. Mr Harvey-Jones will surely be shy in putting that message across on Wall Street tomorrow.

A cast iron case

Basing themselves in Cumbernauld was the right move for Forth Alloys.

As manufacturers and exporters of a wide range of alloy iron castings, Forth Alloys knew all about the problems and costs of product delivery. Understandably they wanted to operate in an area with a good road system, nearby rail terminals and easy access to an international airport.

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-or how Forth Alloys got it right from the start.



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CUMBERNAULD

where companies meet with success

ICI's U.S. road show

Continued from Page 1

Sachs, are also counting on future acquisitions and money-raising activities - their services for the ICI road show and share listing have been thrown in at no cost.

"There are times when people buy stock without thinking," says Mr Kent Van Allen, first vice-president at Smith Barney. "These are the ones who can sell without thinking, too. They aren't the investors we are aiming at," he says. "We want educated investors."

In order to facilitate this teaching job, ICI has hired a Falcon 50 three-engine jet to take Mr Harvey Jones, his lieutenants, their slide projector

various bankers and a large box of the chairman's favourite Ceylon tea around the U.S. this week.

Their day in New York will be followed by a day in Chicago, a few hours in Boston, a morning in Los Angeles, a sprint to San Francisco and then home to London on Friday night from Los Angeles.

Chairmen of large British companies shouldn't recoil from their schedule - they may be next. Mr Van Allen says he is "personally" negotiating with a number of large multinationals based in London on the possibility of a New York listing for their shares.

World Weather

	°C	°F		°C	°F		°C	°F		°C	°F
Algeria	21	70	Bahia	17	63	Malaga	21	70	Sabbing	17	63
Amman	21	70	Bombay	22	72	Malta	24	75	Sana'a	17	63
Ankara	10	50	Buenos Aires	12	54	Mexico	23	73	Santiago	17	63
Athens	20	68	Cardenas	22	72	Moscow	1	34	Stockholm	8	46
Bahia	21	70	Cebu	26	79	Mumbai	28	82	Switzerland	7	45
Bangkok	28	82	Colon	26	79	Nairobi	24	75	Taipei	17	63
Batavia	28	82	Hankow	20	68	Paris	16	61	Tel Aviv	26	79
Bombay	22	72	Hong Kong	26	79	Rome	16	61	Tokyo	17	63
Buenos Aires	12	54	Kobe	18	64	Seoul	1	34	Yokohama	17	63
Cardenas	22	72	London	12	54	Singapore	28	82			
Cebu	26	79	Los Angeles	18	64	Sydney	21	70			
Colon	26	79	Manila	28	82	Taipei	17	63			
Hankow	20	68	Medan	28	82	Tel Aviv	26	79			
Hong Kong	26	79	Miami	24	75	Tokyo	17	63			
Kobe	18	64	Manila	28	82	Yokohama	17	63			
London	12	54	Medan	28	82						
Los Angeles	18	64	Moscow	1	34						
Manila	28	82	Nairobi	24	75						
Medan	28	82	Paris	16	61						
Miami	24	75	Rome	16	61						
Manila	28	82	Seoul	1	34						
Medan	28	82	Singapore	28	82						
Moscow	1	34	Sydney	21	70						
Nairobi	24	75	Taipei	17	63						
Paris	16	61	Tel Aviv	26	79						
Rome	16	61	Tokyo	17	63						
Seoul	1	34	Yokohama	17	63						
Singapore	28	82									
Sydney	21	70									

Readings at mid-day yesterday:

C-Close	D-Direct	F-Fair	F-Fog	H-Hail	H-Rain
S-Sun	S-Sun	S-Sun	S-Sun	T-Thunder	T-Thunder

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Malaise re-inforced by Senate's delay on debt ceiling

WITH LITTLE or no retail buying interest in evidence last week Wall Street's credit markets were going nowhere.

The market malaise was reinforced by the scheduled, but still uncertain, timing of the record \$16bn mid-quarter refunding due to start tomorrow but which could be delayed by the Senate's failure, to date, to raise the current Treasury debt ceiling of \$1,389bn.

Even the late Friday rally—spurred by another unexpected

autumn during the international debt crisis—international financial problems coupled with heightened military tensions, particularly in Lebanon and the Caribbean, have impacted the short end of the market drawing overseas investors to short-maturity dollar-denominated securities.

Despite this however the market's current over-riding preoccupations remain with Fed monetary policy, the deficit and the economy.

For the moment, with the monetary aggregates, including M1, safely within target the consensus is that the Fed is unlikely to change course soon unless other factors force the issue.

In the meantime the U.S. economic recovery, while continuing to show some marginal signs of slowing its hectic pace, remains strong.

While there has yet to be any evidence of 'crowding-out' in the U.S. credit markets that has not lessened the market's concern about the potential longer term clash of high deficits and perceived pent-up private sector funding needs.

The mid-quarter refunding, consisting of expected \$6.5bn of three-year notes due for auction tomorrow, \$5.25bn of 10-year notes planned for sale on Wednesday, and \$4.25bn of 30-year bonds on Thursday—a package designed to raise \$16.0bn in new cash towards a \$42bn target this quarter—serves only as a reminder of the problem.

But market uncertainty has been heightened in the run-up to this refunding by the Senate's delay in approving the higher Treasury debt ceiling. The delay, principally the result of a wide range of 'extraneous' amendments being tagged onto the bill, has already resulted in the postponement last Thursday of a planned \$7.75bn one-year note issue.

This lack of any clear direction has also spilled over into the corporate markets which also registered price losses last week. First Boston registered a mere two new corporate straight debt issues totalling just \$150m.

Paul Taylor

Corporate restructuring at GATX

By William Hall in New York

GATX, the biggest lessor of tank rail cars in the U.S., is to make a \$100m write-off in its fourth quarter. The company is halving its dividend, forecasting a loss for the year, and planning a major corporate restructuring.

Mr James Glasser, GATX's chairman, says that the group has been reviewing how to maximise the long-term value of its shares and has concluded that the group can provide the best return to shareholders by concentrating on its service orientated base of businesses, including terminals, financial services, and the rail-car leasing portion of its transport subsidiary.

As a result the company intends to pull out of a number of manufacturing operations of which the most important is the manufacture of rail tank cars.

The company has also decided to divest itself of two of its special manufacturing units, Pollock and Tank Erection.

Westinghouse Spain seeks receivership

By David White in Madrid

WESTINGHOUSE ELECTRIC of the U.S. is applying to place its industrial operations in Spain under temporary receivership, as a result of a drop in orders. The surprise move comes after a split in the top management of the Spanish subsidiary over the strategy that should be adopted.

The Spanish company, majority controlled by the U.S. group, is a leading producer of heavy electrical equipment, including for Spain's nuclear power programme, which is being sharply cut back by the Socialist government. It has 6,000 employees and employs about 3,000.

The company's decision to lodge a court application for suspension of payments comes less than 18 months after a Pta 4bn (U.S.\$ 28.4m) restructuring plan, backed by the previous centrist administration.

Suspension of payments is a pre-bankruptcy procedure for

companies that are unable to meet their obligations but whose net liabilities are still less than their net assets. It provides for a debt moratorium and appointment of receivers to supervise a rescue plan. The company said it was making the application as a protective measure.

The move follows the sudden resignation on Friday of Sr Santiago Foncillas, the company chairman, who was reported to have opposed such a drastic move. Sr Foncillas sent letters to Sr Carlos Solchaga, Minister of Industry, and Sr Miguel Boyer, Minister of Finance, notifying them of his decision.

Westinghouse Spain had sales of Pta 10.6bn (\$71m) last year, with profits of Pta 659m. However, like other companies in the sector, it has been hit by the recession in the construction industry, a slowdown in purchases by electrical utilities, problems in the steel sector, and a drop in orders from the state railways.

North American Quarterly Results

AMERICAN PRESIDENT				PACIFIC CENTRAL			
Third quarter	1983	1982	% Chg	Third quarter	1983	1982	% Chg
Revenue	273.8m	273.8m	0.0	Revenue	280.0m	280.0m	0.0
Net profit	11.7m	11.7m	0.0	Net profit	11.7m	11.7m	0.0
Net per share	1.77	1.77	0.0	Net per share	1.77	1.77	0.0
1983				1983			
Revenue	273.8m	273.8m	0.0	Revenue	280.0m	280.0m	0.0
Net profit	11.7m	11.7m	0.0	Net profit	11.7m	11.7m	0.0
Net per share	1.77	1.77	0.0	Net per share	1.77	1.77	0.0
1982				1982			
Revenue	273.8m	273.8m	0.0	Revenue	280.0m	280.0m	0.0
Net profit	11.7m	11.7m	0.0	Net profit	11.7m	11.7m	0.0
Net per share	1.77	1.77	0.0	Net per share	1.77	1.77	0.0
1981				1981			
Revenue	273.8m	273.8m	0.0	Revenue	280.0m	280.0m	0.0
Net profit	11.7m	11.7m	0.0	Net profit	11.7m	11.7m	0.0
Net per share	1.77	1.77	0.0	Net per share	1.77	1.77	0.0

Major job swap at Mitel

By William Hall in New York

MITEL, the Canadian telecommunications group, has made a major change in its top management. Dr Michael Cowland and Mr Terence Matthews, the two co-founders of the company, which made its first ever loss in the first quarter of this year, have swapped jobs.

Dr Cowland, who has been president and chief executive officer, becomes chairman, and Mr Matthews, who had been chairman, becomes president and chief executive officer.

Earlier this year, Mr Donald Gibbs, formerly executive vice-president, finance, was appointed executive vice-president and chief operating officer. The company said that the move was to allow Dr Cowland to concentrate on the technological aspects of the business and Mr Matthews to 'continue his dynamic role in the area of business development.'

Mr Gibbs will continue to be responsible for the day to day running of the company.

As chief executive Mr Mat-

thews also becomes chairman of the executive committee, the senior policy and decision making body of Mitel. Dr Cowland was recently appointed chairman of a new Mitel subsidiary, Trillium Telephone Systems, intended to manufacture and market telecommunications equipment for the consumer market.

Mr Nelson E. Colton has been promoted to chairman and chief executive officer of ENGELHARD CORP's industries division and Mr Cyrus H. Holley has been appointed president and chief operating officer. Mr Colton, a senior vice-president and director of Engelhard Corp., joined the company in 1973 and was appointed president of the Engelhard Industries division in 1981. Mr Holley, a vice-president of Engelhard Corp., joined in 1979 and has served as executive vice-president, operations of the minerals and chemicals division.

Mr J. A. Richards has been appointed president of W. GREENWELL INC., and will be taking up his appointment in New York on November 1. He will remain a partner of W. Greenwell & Co.

Mr John L. Forbis has been elected to the new position of vice-president, strategic plan-

INTERNATIONAL APPOINTMENTS

By William Hall in New York

Mr William W. Scrantom, former governor of Pennsylvania and former ambassador to the UN, has been elected to the board of H. J. HEINZ CO. Elected with him was Mr Karl von Heyden, recently named vice-president, finance.

Mr Donald-Pickford Pty, the National Freight Consortium's Australian removals, storage and distribution company, has appointed Sir Phillip Llewellyn, Sir Harold Astor as non-executive directors. Sir Phillip has also been appointed a non-executive director of NFC International Holdings. Mr Ted Wall, executive chairman of Downward-Pickfords, will relinquish his chairmanship to Sir Phillip in February next year in order to pursue his principal responsibility as managing director of NFC International Holdings.

Mr Allan Cooper has been appointed regional marketing manager, seconded to DEUTSCHE WESTMINSTER BANK a wholly-owned subsidiary of National Westminster Bank. He will be based in Hamburg.

Mr Cooper was assistant regional manager in North-West Europe and Scandinavia region based in London.

Mr Burt T. Adams has joined CBI INDUSTRIES INC. as vice-president, treasurer. He was vice-

president and chief financial officer of The Richardson Co.

As part of the reorganisation of the BSR group intended to shift more world-wide decision-making to its Hong Kong base, Mr Paul W. Helgesen has been appointed director of operations from November 1. Mr Helgesen, who is an international lawyer by training most recently served as general counsel to BSR group's U.S. operations. He will be based at the group's headquarters in Hong Kong.

Mr Zane E. Barnes has been elected chairman of the board and president and designated chief executive officer of the recently formed SOUTH-WESTERN BELL CORP. He will also continue as president of Southwestern Bell Telephone Co., one of four subsidiaries of Southwestern Bell Corp. The following were elected officers of Southwestern Bell Corp. and also form the executive for Southwestern Bell Telephone Co.: Mr Louis G. Bailey, vice-president, chief financial officer; Mr Gerald D. Mathewick, vice-president, general counsel; Mr James P. Hanks, vice-president, personnel; Mr John E. Hayes Jr., vice-president, revenues and public affairs; Mr Joe H. Hunt, executive vice-president; Mr Edgar Mayfield, vice-president and

general counsel; and Mr Robert G. Pope, vice-president—strategic planning. Also elected were Mr Ann Gaddard, secretary, and Mr R. McKee Geschwind, treasurer.

Mr R. H. 'Tim' Stevens has been appointed manager, Switzerland, of BRITISH AIRWAYS. He was terminal manager, passenger and cargo, at John F. Kennedy airport in New York.

Mr John P. Finney has been elected a senior vice-president of NATIONAL WESTMINSTER BANK USA. He is division head of human resources with offices in West Hempstead and Wall Street. He joined the human resources group in 1980 and was promoted to human resources officer in 1979. Mr Finney was president in 1973, and vice-president in 1978.

Mr David Richards has been manager of the newly opened Zurich branch of GRINDLAYS BANK, London.

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR				YEN STRAIGHTS				EUROBOND TURNOVER			
Issued	Bid	Offer	Change on week	Issued	Bid	Offer	Change on week	(nominal value in \$m)			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	U.S. \$ bonds			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	Last week..... 6,246.0 12,833.0			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	Previous week 5,023.4 16,312.1			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	Other bonds..... 1,247.5 750.0			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	Previous week 1,765.2 1,867.7			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	* No information available—previous day's price.			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	1 only one market maker supplied a price.			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	STRAIGHT BONDS: The yield is the yield to redemption at the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week = change over price a week earlier.			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Cdn. Date next coupon becomes effective. Spread = Margin above six-month offered rate (three-month; \$ above mean rate for U.S. dollars. Cdn. = The current coupon. Cypd = The current yield.			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Cdn. Date = Change on day. Cypd = First date for conversion into shares. Cnv. price = Nominal amount of bond per share expressed in currency not share at conversion rate fixed at issue. Prem = Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the share.			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by Kreditbank N.V.; Credit Commercial de France; Credit Lyonnais; Commerzbank AG; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Generale du Luxembourg SA; Banque Internationale Luxembourg; Kredietbank Luxembourg; Algemeen Bank Nederland NV; Pictet, Holding and Pictet; Credit Suisse (Suisse) Credit Bank; Union Bank of Switzerland; Abn-Amro; Bank of Tokyo; Eastman; Falmec; International; Kiyosaki; Paine, Webber International; Chase Manhattan; Citicorp International Bank; Credit Commercial de France (Securities); London; Daiwa Europe NV; EBC; First Chicago; Goldman Sachs International Corporation; Hambros Bank; IBI International; Kidder Peabody International; Merrill Lynch; Morgan Stanley International; Nomura International; O'Brien Royal Bank; Robert Fleming and Co.; Samuel Montagu and Co.; Scandinavian Bank; Societe Generale Straus Turbillion; Somabank Finance International; S. G. Warburg and Co.; Wood Gundy.			
100	100.00	100.00	0.00	100	100.00	100.00	0.00	Closing prices on October 30			

This announcement appears as a matter of record only.

SEPTEMBER 1983

U.S. \$150,000,000

Houston Natural Gas Corporation

HNG

Revolving Credit Facility

Arranged by

Credit Suisse First Boston Limited

Funds provided by

Algemeen Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

Cayman Islands Branch

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A.

Banque Nationale de Paris

Berliner Handels- und Frankfurter Bank

Commerzbank

County Bank

Creditanstalt-Bankverein

Crédit Lyonnais

Credit Suisse

Credit Suisse First Boston Limited

Genossenschaftliche Zentralbank A.G.,

Kredietbank N.V.

Vienna

Kredietbank S.A. Luxembourgeoise

The Mitsui Bank, Limited

Österreichische Länderbank

Société Générale

Aktiengesellschaft

Agent Bank

Credit Suisse First Boston Limited

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 23

Headlines are not enough:
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**Latest news
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business decisions**

FINANCIAL TIMES

Europe's
Business Newspaper



هکزامن الاصل

Continued on Page 24

هڪ ڏامن لاءِ

Continued on Page 24

Sales figures are cyclical. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid the year's high-low range and volume figures are based on the adjusted share price. Dividends noted, rates of dividends are annual measurements based on the latest declaration.

a-dividend also set[ra]p[er] a-annual rate of dividend plus stock dividend + liquidating dividend d-called c-new yearly low e-dividend declared or paid in preceding 12 months g-dividend in Canadian funds, subject to 15% non-resident tax h-dividend declared after split-up or stock dividend i-dividend paid this year omitted deferred or no action taken at latest dividend meeting j-k-dividend declared or paid this year an accumulated dividend k-dividends in foreign issue l-dividend issue in past 52 weeks l-dividend pay price begins with the start on trading m-next day delivery P-E price-earnings ratio v-dividend declared or paid in preceding 12 months plus stock dividend w-dividend paid in preceding 12 months x-dividend declared or paid in stock in preceding 12 months y-mailed cash value on x-dividend z-on each-tuition date of x-dividend yearly high-low range of dividends y-dividend and sales in full y-dividend + sales in full

Indices

DOW JONES

NEW YORK ACTIVE STOCKS							
Friday	Stocks traded	Change		Stocks traded	Change		
		Closing price	price day		Closing price	price day	
CSX Corp	2,150,250	24 1/2	---	Cor's Power	1,116,600	18 1/2	---
Commodore	1,413,700	3 1/4	---	IBM	1,009,800	128	-1 1/2
Packin-Elmer	1,232,500	26	---	Crescent	1,060,100	27 1/2	---
ATT	2,218,400	57 1/2	---	Gen Motors	520,600	77	-1 1/2
Am Express	1,370,200	32 1/2	-1 1/2	Financial Ctr	959,900	21	---

WORLD
 Capital Int. 11.1781 — 178.5 178.6 179.5 185.6 (118 102) 154.5 511

(**) Saturday Oct. 22: Japan Nikkei-Dow 3318.96 TSE 630.28.
 Base values of all indices are 100 except Australia All Ordinary and Metals-500, NYSE All Common-50, Standard and Poor-10, and Toronto-1,000; the last two based on 100%: 1 Excluding bonds, 1 600 industrial, 1 600 industrial-500, 40 Utilities, 40 Financials and 20 Transportation, 1 Chemical, 1 Nonmetals-500.

898	148	Forenade Rygs...	153
		Forenade Lång...	153
557	176	GNT Hög...	533
765	270	L.S.S.B.	765
680	297	Jyske Bank...	611
3,425	1,935	Novo Ind...	3,112
374	183.4	Preströ Bank...	290
335	175.6	Preströ Bank...	335
334.5	170	Smeth FL...	257
1, 078	983	Sophus Berend...	990
480	97.2	superfos...	450

25 1/2	16 1/2	Hudson's Bay	23
13 1/2	8 1/2	Husky Oil	1
28 1/2	23 1/2	Inasco	30
41 1/2	97	Imp Oil A	54
22 1/2	14 1/2	Inco	12
19 1/2	7 1/2	Indal	15
31 1/2	01 1/2	Inter Pipe	50
36	12	LAC Minerals	22

147.7	82.2 Royal Dutch	
238.7	189.0 Unilever	
54.7	60 VNF Stork	
129	60.2 VNU	
127.3	55.3 West Utr Bank	

NORWAY		
1993		Oct. 25
High	Low	

2.2	988	800 House Food	97
12.0	1,950	757 Hays	1,78
55.5	548	2,775 Roh C	2,72
15	1,470	1,000 Ito Yoko	1,02
2.7	1,830	958 Iwata	1,51
	560	330 JACO	3,30
	2,430	2,380 JAL	2,33
	894	308 Juson	3,21
	375	305 Kajima	3,75
ice	851	925 Kao Soap	9,25
ner	700	600 Kashiyama	6,00



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Continued from Page 23

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**NEW YORK
CLOSING PRICES**

Month	Low	Stock	Dir.	Yld.	E	100s	High	Pf	Sp
continued from Page 23									

[illegible]

21 ₁	Whtak	139.55	57	29 ₁	5
4 ₁	Whtcl	48	48	29 ₂	5
21 ₂	Whtcl	160.55	154	30 ₁	5
9 ₁	WhtE	60.82	572	10 ₁	6
8 ₁	WhtO	101.16	122	7 ₁	4
40 ₁	WhtD	25.55	41	7 ₂	4
21 ₃	WhtG	160.55	154	30 ₂	5
4 ₂	WhtP	26	26	35	9
21 ₄	WhtP	124.78	2228	26	9
22 ₁	WhtQ	p235.10	71	25 ₁	6
21 ₅	WhtR	148.87	80	29	2
21 ₆	WhtS	32.90	60	29	2
17 ₁	WhtU	6132.48	151	35	3
14 ₁	WhtW	43.318	93	13 ₁	4
14 ₂	WhtW	43.318	93	13 ₂	4
22 ₂	WhtX	160.55	154	30 ₃	5
10 ₁	WhtY	50.24	128	20 ₁	6
13 ₁	WhtZ	1.80	52	54	3
9 ₂	WhtZ	1.80	52	54	3
9 ₃	WhtZ	1.80	52	54	3
9 ₄	WhtZ	1.80	52	54	3
9 ₅	WhtZ	1.80	52	54	3
9 ₆	WhtZ	1.80	52	54	3
9 ₇	WhtZ	1.80	52	54	3
9 ₈	WhtZ	1.80	52	54	3
9 ₉	WhtZ	1.80	52	54	3
9 ₁₀	WhtZ	1.80	52	54	3
9 ₁₁	WhtZ	1.80	52	54	3
9 ₁₂	WhtZ	1.80	52	54	3
9 ₁₃	WhtZ	1.80	52	54	3
9 ₁₄	WhtZ	1.80	52	54	3
9 ₁₅	WhtZ	1.80	52	54	3
9 ₁₆	WhtZ	1.80	52	54	3
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9 ₆₆	WhtZ	1.80	52	54	3
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9 ₇₀	WhtZ	1.80	52	54	3
9 ₇₁	WhtZ	1.80	52	54	3
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9 ₉₂	WhtZ	1.80	52	54	3
9 ₉₃	WhtZ	1.80	52	54	3
9 ₉₄	WhtZ	1.80	52	54	3
9 ₉₅	WhtZ	1.80	52	54	3
9 ₉₆	WhtZ	1.80	52	54	3
9 ₉₇	WhtZ	1.80	52	54	3
9 ₉₈	WhtZ	1.80	52	54	3
9 ₉₉	WhtZ	1.80	52	54	3
9 ₁₀₀	WhtZ	1.80	52	54	3

K	wyras	90.32	45	W
35	Xerox	3 8 12	1338	45
49 ₁	Xerox	ps 45 11	108	504
174	XTPA	2 8 30	69	324
214	ZaleCo	1 25 37	12	331
144	Zapata	84 5 2 5	524	169
257	Zayra	5 30 7	14	319
123	ZenithR	17	37	308
192	Zero	8 48 14 21	12	34
232	Zumlin	1 32 47 10	28	23

Continued from Page 23

41	41	
14	14	
72	13	+
10	10	-
51	51	-
78	78	-
34	34	-
9	9	-
47	47	-
20	20	
48	48	
30	31	+
31	31	
41	42	+
48	48	+
81	81	-
23	23	-
40	40	-
47	47	-
42	42	+
36	36	+

6,595	2,006	ENI SpA	50
6,595	583	Azienda Liquide	50
7,275	406	BNG	50
7,300	393	ENI SpA	50
8,424	1,335	BSN Garanti	2,5
7,410	795	Clit Alcatel	1,40
7,410	978	Clit Vercelli	1,40
8,220	490,1	Clit Vercelli	1,40
5,774	435	OFAO	53
6,64	811	Ile Bancaria	54
1,825	128,7	Castlmes	17
4,723	35,8	Crusnet Loire	17
7,05	69	ENI SpA	17
945	550	Dumoz	18
941	294	Equi (de Gen.)	18
11,2	11,2	Equi (de Gen.)	18
740	389	Gen. Occidental	18
75	47,5	Imetal	18
1,5	1,5	Imetal	18
0,080	894	L'oreal	1,95
2,130	1,555	Leontant	2

1.00	0.50	Ottobock	0
1.00	0.50	Otter Group	0
2.20	1.10	Pacson	0
1.95	1.40	Pioneer-Globe	0
1.55	1.55	Reckitt & Co.	0
1.95	0.90	Repro	0
0.76	4.08	Santos	0
0.76	4.08	Santos	0
0.40	0.10	Southland Milk	0
0.76	0.20	Spangor Exp.	0
3.15	1.40	State Nativels	0
1.00	0.50	Todd	0
0.90	1.50	UNAL Corp.	0
0.10	0.30	Vargan	0
1.55	0.65	Ward	0
1.55	0.65	Westpac	0
1.50	0.65	Westpac Patrol	0
2.25	2.65	Wormold Int.	0

[illegible]

225	130.1	Petrolco (Frodo)	15
195.8	129.1	Peugeot SA	10
102.0	67.2	Proclain	12
604	108.1	Printemps (Au.)	12
1.70	34.5	Radobach	23
1.70	84.0	Roadruts	1.14
1.670	254	Roussel-Uclaf	1.01
100.5	50.8	Schneider	1.01
250	17.0	Serfimes	1.01
1.250	560	Sika Rosignol	1.01
319	319	Telemach East	1.01
125	142.2	Thomson RSF.	1.17
025	210	Valco	50.00

GERMANY			
1983		Oct. 28	Pr
High	Low		

[illegible]

		1983		Oct. 28	Price
		High	Low		
3.25	9.55	Abroad.....		2	
10.30	7.70	AE & G.....		4	
10.30	7.25	Anglo Am. Coal.....		4	
10.30	7.15	Anglo Am. Corp.....		15	
13.75	11.0	Anglo Am. Gold.....		115	
17.95	11.8	Barclays Bank.....		4	
17.95	11.9	Barclays Bank.....		4	
75.40	4.2	Bufile.....		44	
5.80	3.75	Capa Gold.....		4	
4.3	2.00	Curia Finance.....		4	
11.7	0.40	De Beers.....		2	
58.75	31.5	De Beers.....		2	
11.7	0.40	De Beers.....		2	
11.7	0.40	De Beers.....		2	

232	167	Grown Sovran	90
232	167	Grown Sovran	90
124	62	Coni Coni	1
124	62	Coni Coni	1
700	879	Daimler-Benz	57
700	879	Daimler-Benz	57
182	157	D'sche Babcock	1
182	157	D'sche Babcock	1
531.5	259.5	Dutsche Bank	31
531.5	259.5	Dutsche Bank	31
189	154	Dresdner Bank	1
189	154	Dresdner Bank	1
400	410.6	Hochfilz	43
1754	109.3	Hochst	178
1754	109.3	Hochst	178
20	20	Holzmann (P)	1
20	20	Holzmann (P)	1
177.5	111	Karsten	50
177.5	111	Karsten	50
280	189	Karlshof	28
280	189	Karlshof	28
249.7	107	Kautsch	26
249.7	107	Kautsch	26
57	34.3	KNO	5
57	34.3	KNO	5
402	308.5	Linde	36
402	308.5	Linde	36
135.5	81	Lufthansa	12
135.5	81	Lufthansa	12
21	195.5	MAG	2
21	195.5	MAG	2

1982		Oct. 28	P
High	Low		
834	503	Alusuisse	4
1,425	5,275	Bank Leu	4
1,425	560	Brown Boveri	4
2,170	1,605	Biba Belg	4
1,275	1,290	de l'Etat	1
8,200	215	Credit Suisse	1
2,940	555	Elektrowerk	1
688	501	Fraser & Co.	1
5,560	5,435	Genovese	3
94,375	5,435	Genovese	3
10,075	7,550	Hoff-Roos Ltd.	0
5,225	555	Jacobs Suter	0

1983		Oct. 28		Price
High	Low			Pts
950	900	800 Citicorp	22	22
900	825	500 Chrysler	21	21
910	900	500 Citicorp	21	21
920	900	500 Chrysler	21	21
930	900	500 Citicorp	21	21
940	900	500 Chrysler	21	21
950	900	500 Citicorp	21	21
960	900	500 Chrysler	21	21
970	900	500 Citicorp	21	21
980	900	500 Chrysler	21	21
990	900	500 Citicorp	21	21

87.8	66	Thyssen	7
194.5	163	Varta	17
182.5	157	Veba	16
142.4	116.3	V.E.W.	12
325	282	Verein-Wag.	31
257	140.8	Volkswagen	22

2	424	500 Swiss Bank	7
	7,460	6,700 Swiss Reinsch	7
9	1,480	1,200 Swiss Volksbank	7
	3,370	3,140 Union Bank	5
	2,940	3,670 Winterthur	2
0	10,875	10,500 Zurich Ins.	17

NOTES—Prices on this page are quoted on the individual contract and are last trading prices. A ceiling was suspended, and the diamond, the Ex. was above, at the right, the Ex. at.

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FINANCIAL TIMES

Table 1. *Continued*

NOTES—Prices on this page are quoted in the individual sections and are list selling prices. A Dealer's responsibility, not the advertiser's, as to the accuracy of the information is assumed. All prices are in U.S. dollars, unless otherwise noted.

[illegible][illegible][illegible][illegible]**AUTHORISED
UNIT TRUSTS**[illegible][illegible][illegible][illegible]

This announcement appears as a matter of record only.



Electricité de France

Dfls. 150,000,000
8¾ per cent. Bonds 1983 due 1989/1993

Annual coupons November 15

Payment of interest and principal are guaranteed by the Republic of France.

Algemene Bank Nederland N.V.

Amsterdam-Rotterdam Bank N.V.

Bank Mees & Hope NV
Nederlandsche Middenstandsbank nv
Pierson, Heldring & Pierson N.V.

Caisse des Dépôts et Consignations
Crédit Lyonnais

Goldman Sachs International Corp.
Kredietbank International Group
Merrill Lynch Capital Markets
Union Bank of Switzerland
Westdeutsche Landesbank
Yamaichi

October, 1983.

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هكذا من الأصيل

LEISURE—Continued

PROPERTY—Continued

OIL AND GAS—Cont

Investment and finance

MINES continued

Apr.	Nov.	Ayer Hitzon	302	280	213	1095c	1.00
Feb.	July	Geever	123	123	400	-	-

Unless otherwise indicated, prices and net dividends are in pence.
denominations are 2d. Estimated price/earnings ratios and cover:

3.Fr. Belgian Francs. Fr. French Francs. 55 Yield based

REGIONAL AND IRISH STOCKS

OPTIONS

19	14	14
20	20	20
21	21	21
22	22	22
23	23	23
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99	99	99
100	100	100

the 1990s, the number of people in the world who are illiterate has increased from 400 million to 500 million. The number of illiterate people in the world is expected to increase to 600 million by the year 2015. The number of illiterate people in the world is expected to increase to 700 million by the year 2020. The number of illiterate people in the world is expected to increase to 800 million by the year 2025. The number of illiterate people in the world is expected to increase to 900 million by the year 2030. The number of illiterate people in the world is expected to increase to 1 billion by the year 2035. The number of illiterate people in the world is expected to increase to 1.1 billion by the year 2040. The number of illiterate people in the world is expected to increase to 1.2 billion by the year 2045. The number of illiterate people in the world is expected to increase to 1.3 billion by the year 2050. The number of illiterate people in the world is expected to increase to 1.4 billion by the year 2055. The number of illiterate people in the world is expected to increase to 1.5 billion by the year 2060. The number of illiterate people in the world is expected to increase to 1.6 billion by the year 2065. The number of illiterate people in the world is expected to increase to 1.7 billion by the year 2070. The number of illiterate people in the world is expected to increase to 1.8 billion by the year 2075. The number of illiterate people in the world is expected to increase to 1.9 billion by the year 2080. The number of illiterate people in the world is expected to increase to 2 billion by the year 2085. The number of illiterate people in the world is expected to increase to 2.1 billion by the year 2090. The number of illiterate people in the world is expected to increase to 2.2 billion by the year 2095. The number of illiterate people in the world is expected to increase to 2.3 billion by the year 2100.

CURRENCIES; MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Firm dollar lacks conviction

BY COLIN MILLHAM

Foreign exchanges, like most other financial markets, were very quiet last week. The dollar gained ground, but without any very strong conviction, although many observers are now looking for the U.S. currency to remain quite firm for the rest of this year, before slipping back in the early months of 1984 as U.S. economic growth slackens.

An increase in money tension caused by the killing of U.S. and French members of the peace-keeping force in Beirut, and the U.S.-led invasion of Grenada, lent support to the dollar, which is seen as a safe haven at such times. The other major factor underpinning the currency was the unexpected rise of \$2.4bn in the previous Friday's M1

money supply announcement, compared with an anticipated fall of about \$1bn, although some forecasters were looking for a minus figure in the region of \$3bn.

This left a large question mark hanging over last week's M1 figure, with most estimates suggesting a small fall of about \$500m, but after several weeks of very inaccurate forecasting no one was placing too much faith in any figure. The other major statistics announced last Friday were leading indicators and the trade figures.

The Treasury's November refunding package of \$16bn, unveiled on Wednesday, was the unexpected bludge of length of some of the paper offered came

as a disappointment to a rather jaded U.S. bond market.

Sterling was boosted initially by signs that the war between Iran and Iraq was about to flare up again, following claims by Iraq to have mined part of the Gulf and later threats to bomb a petrochemical plant in Iran.

The general tone was also helped by better than expected September trade figures, with the expected deficit of around

£200m in the visible balance turning out to be a surplus of £110m, which when added to the invisible figure gave a current account surplus of £270m.

Sterling suffered from a bout of selling on Thursday, which left it lower on the week against the dollar, but still firmer against other major currencies when compared with the previous Friday.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 month	6 month	12 month
Dollar	1.4882	1.4880	1.4872	1.4865	1.4855
DM	3.2225	3.2119	3.2005	3.1885	3.1765
French Franc	11.9350	11.9550	12.0405	12.205	12.355
Swiss Franc	3.19	3.1755	3.15	3.12	3.05
Japanese Yen	248.25	247.40	246.81	246.25	245.25

BANK OF ENGLAND TREASURY BILL TENDER

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Bills on offer	\$100m	\$100m	\$100m	\$100m
Applications	543.5	541.5	541.5	541.5
Accepted	543.5	541.5	541.5	541.5
Unaccepted	0	0	0	0
Minimum level	50%	50%	50%	50%

CURRENCY MOVEMENTS CURRENCY RATES

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

EMS EUROPEAN CURRENCY UNIT RATES

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

OTHER CURRENCIES

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

THE POUND SPOT AND FORWARD

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

EXCHANGE CROSS RATES

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

MONEY MARKETS

Stimulation required

Frankfurt was one of the more interesting money market centres last week, but that was only because of doubts about whether the Bundesbank would allow a month-end scramble for funds send the call money rate shooting up, or supply a securities repurchase agreement to replace the DM 7.5bn draining from the market today as the existing agreement expires.

Between DM 5bn and DM 4bn was lost to the market at the beginning of last week through expiring currency swaps, but at that time liquidity was ample and the money was not replaced. But with banks adjusting their balance sheets and needing funds at the end of the month the German authorities decided to offer another repurchase agreement, and on Friday accepted bids of DM 7.5bn, at 5.5 per cent.

In New York Federal funds fell to 9 per cent on Tuesday, after the Federal Reserve rolled over \$2.5bn injected into the banking system on Monday. This failed to produce much enthusiasm from a depressed bond market however, and as Fed funds returned to around 9 per cent to 11 per cent on the following two days, without any further move by the authorities, it became clear that there had

been no major shift in Fed policy.

Short-term rates in London threatened to ease on more encouraging views about inflation prospects, and speculation about lower mortgage rates. These hopes were later dampened however, and rates finished the week little

changed.

The Bank of England had little trouble in absorbing the daily money market shortages, which were generally modest, ranging between \$450m on Monday, and a forecast \$100m on Thursday, although banks brought forward surplus balances of \$37m into Friday

after help of only \$97m. The market lacks any sort of stimulus at the moment, and apart from a few optimistic souls who occasionally talk of another point of base rates by Christmas, no one would be surprised if we entered the New Year with the present rate structure.

London Money Rates

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

INTEREST RATES

MONEY RATES

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

NETHERLANDS

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

\$ CERTIFICATES OF DEPOSIT

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

LONG TERM EURO \$

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

FRANCE

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

JAPAN

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

SWITZERLAND

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

EURO-CURRENCY INTEREST RATES

(Market closing rates)

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

FT LONDON INTERBANK FIXING

(11.00 a.m. OCTOBER 30)

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

The fixing rates are the arithmetic means, rounded to the nearest one-eighth, of the bid and offer rates for \$10m quoted by the market to five

residence banks at 11 am each working day. The banks are London, Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas de Paris and Morgan Guaranty Trust.

FINANCIAL FUTURES

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

U.S. TREASURY BONDS (CMT)

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

U.S. TREASURY BILLS (MMB)

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

CENT. DEPOSIT (MMB)

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

STERLING 12% MONTHLY GRT

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

STERLING 12% MONTHLY GRT

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

STERLING 12% MONTHLY GRT

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
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Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

STERLING 12% MONTHLY GRT

	Oct. 28	Oct. 29	Oct. 30	Oct. 31
Dollar	1.4882	1.4880	1.4872	1.4865
DM	3.2225	3.2119	3.2005	3.1885
French Franc	11.9350	11.9550	12.0405	12.205
Swiss Franc	3.19	3.1755	3.15	3.12
Japanese Yen	248.25	247.40	246.81	246.25

STERLING 12% MONTHLY GRT

SWISS FRANCS SFr 125,000	March	—	—	—
S per SFr	GNMA (CBT) 5% \$100,000			

FINANCIAL TIMES SURVEY

West Germany

economy is the most enduring problem facing Chancellor Kohl, who is under attack on critics on the right and the left. Yet, although the German miracle is gone and will be repeated, the key factors behind the country's sound post-war economic performance are still present

Kohl digs in for hard winter

West Germany's sad fate to be viewed as a land of extremes. Either the Germans are said to be able workers or they are felt to be going down in a drain. This autumn there is a lot of superficial pressure to support the pessimists.

Chancellor Helmut Kohl's centre-right coalition government, in office for just over a year, faces fierce pressure on two main issues, nuclear missiles and the economy.

reds of thousands of strikers are turning out in the streets to try to stop the import of American intermediate-range missiles on soil from the end of the year. In parliament, the Social Democrats (SPD) are abandoning the "twin track" (arm and nuclear strategy) it has supported while in

Kohl might seem to be backing down, but the western or of pressing on with it and further dividing the nation.

ically, 1983 has modest growth in Gross Product (GNP) after years of contraction. But unemployment has an average of well on and is bound to again in 1984. ally Herr Kohl is under the political left and unions, who want to state deficit spending complain bitterly about

By JONATHAN CARR
Bonn Correspondent

the Government's efforts to slim the costly social security system. But the Chancellor is also under attack from part of the right, in parliament and business, who wanted to see much deeper state spending cuts, bigger tax benefits for industry—in short a clearer swing away from the state to the private sector.

Some on the disaffected right even warn that if Herr Kohl does not do more to bring about the "Wende"—the change in economic and social approach he promised on coming to power—he could turn out to be an interim Chancellor. Like Ludwig Erhard in the mid-1960s who lasted only three years in the top job. But to whom would Herr Kohl give way if these hard-line critics proved right, and with what social conse-

quences? It would be wrong to ignore these problems and potential dangers, but it is easy to let them get out of perspective, as though the Federal Republic were facing a new, uniquely grave, challenge to its security and stability.

True, the strife on the missile issue is intense and vital western interests are involved. But back in the 1950s parliament and country went through years of dispute over rearmament, formation of the Bundeswehr (the federal armed forces) and membership of Nato which surpassed in bitterness the arguments going on now.

The SPD and Dr Konrad Adenauer's Christian Democratic Union (CDU)—now led by Herr Kohl—seemed to be not so much parliamentary opponents as arch-enemies. The Social Democrats were against Nato membership (not least because they felt it would impede German reunification) and accused the then Defence Minister, Herr Franz Josef Strauss, of trying to get his hands on atomic weapons. The SPD changed its stance

only gradually and stayed in opposition for 17 years. If it is lucky, it may not be out of government quite so long this time.

In the 1960s the Federal Republic faced what many people saw as a grave new challenge to its democratic system. For three years a "grand coalition" between unlikely partners—the CDU and SPD—virtually blocked out parliamentary decision. Emergency laws were passed which brought thousands on to the streets in protest. Those demonstrations gave way to the student riots and the extra-parliamentary opposition.

Ostpolitik

In the early 1970s new verbal battles erupted over the SPD Chancellor, Willy Brandt's "Ostpolitik" which many on the right felt meant selling out national interests to the communists East. Later in the decade the upsurge of terrorism brought counter-measures turning Bonn and many political and business centres throughout the country into something like armed camps.

Tougher anti-terrorism laws were passed, bringing charges at home and abroad that West Germany was being turned into a police state.

This list of terrors is far from exhaustive. In its 34 years of existence the Federal Republic has rarely been free of some major challenge, causing prophecies of impending disaster. But throughout these three decades German voters have displayed a dogged, in the circumstances, astonishing stability.

They have ignored the wildest threats and promises and have given virtually no support to extremist parties at any time, with one exception on the right-wing for a time in the 1960s.

The latest general election in March this year broadly confirmed the trend. It confirmed in office the middle-of-the-road Herr Kohl, with his liberal coalition partner, the Free Democrat Party (FDP).

The FDP is widely claimed to be in its death throes, but then this has been said of it since its foundation. Probably more in danger is the parliamentary newcomer, The Greens, whose

favourite anti-missile and ecology themes are being stolen by an SPD revelling in freedom from government responsibility. None of that means Herr Kohl does not face a hard autumn and winter with much sound and fury over the missiles. Quite apart from the domestic resistance to deployment, the Soviet Union is felt bound to intensify its campaign of threats and blarney directed mainly at Bonn (also no new experience for a West German Government).

The most likely outcome is that the first handful of new American weapons will be delivered more or less on schedule, that the storm of protest will gradually recede and that the Superpower negotiations on missile limitation will resume after a sullen interlude during which the Soviet

Union will insist it is no longer ready to talk.

After all, until some three years ago Moscow said it would not even begin negotiations on intermediate-range missiles.

Herr Kohl's economic problems are more durable. He is now entering a difficult third phase of his Chancellorship. The first phase, from last October until March, was dominated by the General Election campaign and inevitable slogans in support of Herr Kohl like "Vote for the (economic) Upswing."

The second, from March until about late summer, was marked by a surge of business confidence that, with the threat of an SPD-Greens parliamentary majority removed, better economic times were on the way.

In the third phase the euphoria has largely evaporated and the problems seem to loom almost as big as before—relatively high government borrowing (despite cuts), a growing number of jobless, big problem sectors like shipbuilding, steel and, more important, electronics.

The Germans also hear a sceptical chorus of foreign voices demanding to know what has happened to the "land of the economic miracle" and quite a lot are inclined to ask themselves the same thing.

The realistic answer is that there is no miracle and that neither Herr Kohl nor anyone else is going to produce one.

CONTINUED ON NEXT PAGE



Anti-nuclear campaigners blockade the gate to a U.S. Army ammunition depot in West Germany. Nuclear missiles and the domestic economy are the two big issues facing Chancellor Kohl

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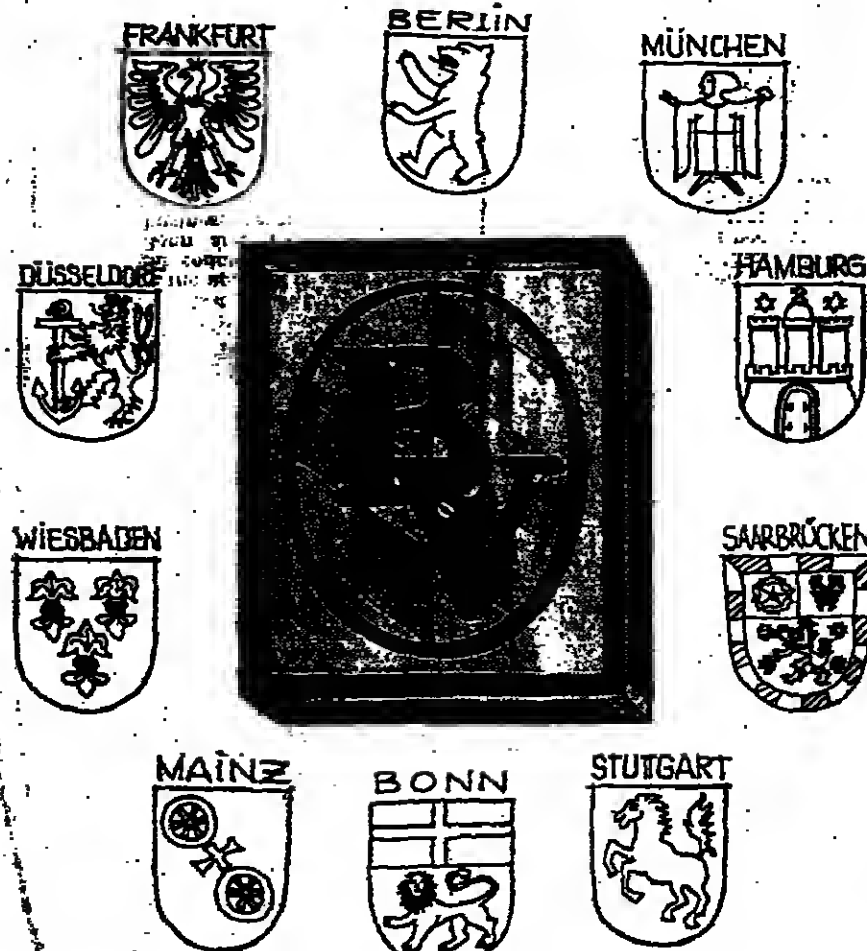
COMPARATIVE PERFORMANCES for 1982

Country	Area	Inhabitants	Gross National Product	Per capita	Exports	Imports	Inflation	Capital market	Official
		in m.	in bn.	in DM	in % of GNP	in % of GNP	in %	in %	in %
Germany	249	62	248	1,385	2.7	25.7	36.08	428	28.7
France	547	54	240	1,360	7.2	24.2	20.02	224	17.0
United Kingdom	244	56	228	1,128	6.2	20.3	17.34	236	20.8
U.S.	3,363	232	25	7,251	40.3	31.7	28.45	516	6.9
Japan	372	118	317	2,545	13.9	21.5	16.27	389	14.5

* Wages plus supplementary costs. † GNP=Gross National Product. ‡ December 1982. § Yield of fixed-interest securities. || Incl. EC intra-trade. ¶ Statistical data of the IMF, quoted at SDR 35 per ounce.

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WEST GERMANY II

The Chancellor's most notable achievement is to see possibilities for agreement in the midst of differences

Unruly coalition rolls on

Politics

JONATHAN CARR

A YEAR after taking over Chancellor Helmut Kohl has turned out neither the disaster his opponents predicted nor the harbinger of revolutionary change some of his more hot-headed supporters wished. He presides over the usual unruly Bonn coalition of the centre. At the most recent test of his popularity, two Land elections in September, his Christian Democrats lost votes in one state and gained them in another. Not bad.

Reigned against him in parliament are the Social Democrats (SPD), who, ejected from power as roughly as the Palestinians from Beirut, have murmured. On the important question of whether West Germany should accept new U.S. nuclear missiles, a dam burst of anti-nuclear sentiment has overwhelmed not only the nine championed by Herr Helmut Schmidt in office but also a party executive anxious to prevent a complete break with NATO policy.

The newcomers in the

Bundestag since the March election, the Greens, have performed wonders of hard work and organisation. Though occasionally foolish and often badly oversteered, they are making their presence felt in a wider area than their original preoccupations of disarmament, the environment and the role of women. However, the deputies are in a state of perpetual tension with the movement at great odds, where can be found shades of left-wing opinion and a dogmatic fanaticism that many thought extinct.

At the start of the year after taking office Helmut Kohl gives the impression that he has only ever been Federal Chancellor, nothing else. His most notable characteristic, to see possibilities for agreement in the midst of glaring differences, has proved a great asset in handling his coalition and, above all, the sniping between the junior partners, Herr Hans-Dietrich Genscher's Free Democrats (FDP) and Herr Franz-Josef Strauss's Bavarian Christian Social Union (CSU).

The FDP, whose traditional role is to make and then destroy German governments, is still weakened by its abandonment of Herr Schmidt in September, 1982. Never a party

with a coherent identity, it has set to develop a firm voice within the Government. For the moment, the still centre or axis of Herr Kohl's administration is his friendship with Herr Genscher, which stretches back at least to 1969 when Herr Kohl actually tried to put together a union-FDP government against the spirit of the times.

For the chancellor, Herr Genscher acts as a counterbalance to the CSU and particularly Herr Strauss's ambitions. The Bavarian, whose intellect has always outstripped his political judgment and consistency, suffered a serious setback at home in the summer when a CSU party congress rebelled at their chairman's role in negotiating a federal guarantee for a bank loan to East Germany. In recent months he has been keeping quieter than usual.

CDU dominant

The result is that Herr Kohl himself, and the CDU are very much dominant. However, Herr Kohl faces the problem of maintaining the coalition balance should the Bonn public prosecutor's investigations of illegal party contributions force resignations in Cabinet. In the longer term, Herr Kohl

must impose discipline in the cabinet areas of foreign policy (above all with East Germany) and try to heal the wounds in the country opened up by the massive deployment issue and the growing unemployment.

The SPD, too, must decide where it is going. The only party to have achieved its rejection of deployment is uncomfortable for some of the parliament's party — including Herr Hans-Jochen Vogel, the Opposition leader in parliament. It strengthens these elements who see the SPD's future in scooping up of the young and these are political forces who have voted for German reunification.

The risk in this line, which has the typically ambiguous support of Herr Willy Brandt, the party chairman, is that it risks alienating a changing but still traditional working class.

Not surprisingly, the Greens are extremely disquieted at this trend — especially as the "peace movement" in which they swim now or less comfortably is likely to lose its mass character since the first missile deployments are made in December.

It is open to question whether they can carry a niche for themselves to survive in the Land elections next year.

The motives behind Erich Honecker's benevolent new Westpolitik

Closer ties in tougher times

Relations with East Germany

LESLIE COLLY

NO LESS an authority on East-West German relations than Herr Egon Bahr, the negotiator of West Germany's basic relations treaty with East Germany for the previous SPD-led Government, the praised Chancellor Helmut Kohl's policy towards East Germany. He said the Chancellor was clever enough to nurture the seeds sown by the SPD and was now "reaping the harvest."

The harvest consists of a host of contacts between West German politicians and the East German leadership, the likes of which have seldom been seen since the division of Germany was completed in 1949. East and West Germany are resuming long postponed talks on a cultural agreement and an agreement on science and technology while beginning negotiations to clear up the polluted rivers and air which they share.

In return for a DM 1bn loan to East Germany in June by West German banks which was guaranteed by the Bonn Government, East Germany has eliminated the currency exchange requirement for Westerners entering East Germany up to the age of 14. Previously churlish East German border guards are now engaged in a version of "socialist competition" to see who can be friendlier to West Germans entering the country. East Germany has grabbed headlines in West Germany by dismantling the automatic shrapnel weapons mounted at its final border fence to stop East Germans from escaping. Herr Erich Honecker, the East German leader, said earlier this month the "responsible authorities" in East Germany had decided to remove all the weapons which he referred to as "things." He added they were



Friendlier relations now exist between Erich Honecker, the East German leader, and Chancellor Kohl (right)



"harmless" compared with the new U.S. missiles which are to be deployed in West Germany.

Both the loan and the missile in fact go far towards explaining the motives behind East Germany's benevolent new Westpolitik. East Germany needs yet another loan from the West if it is to get through this year's and next year's badly bunched repayments on its estimated \$11bn-\$12bn debt to the West, without sharply curtailing supplies to its population.

Moscow approves

West Germany has made its guarantee of an additional loan conditional upon further East German steps to improve humanitarian contacts between the two Germanies.

West Germany's willingness to help East Germany with its debt problems is proof that Bonn is the one which holds an "umbrella" over East Germany in times of financial distress and not the Soviet Union as was once supposed.

East German diplomats in East Berlin note that Moscow has given East Germany the green light to intensify its contacts with Bonn in order to

demonstrate what can be achieved if West Germany realises from deploying the U.S. missiles on its territory.

Herr Honecker recently stressed that a "new ice-age" could descend on East-West German relations if this took place. He added that he was speaking in the name of the "German people," a phrase which was music to Bonn's ears, as East Germany for more than a decade had refused to admit its population is of German nationality.

Ironically it has been much easier for East Germany to turn on its gruff charm to Herr Kohl's government than to the SPD under Helmut Schmidt. The majority of East Germans have always felt more sympathy for the SPD than for the CDU which automatically made the Social Democrats a far more dangerous partner for the East German Communists.

There are limits to how far East Germany is likely to go in retaliation against West Germany if the missiles are deployed. East and West Germany are locked into a series of dependent relationships which have evolved over the

years in addition to their common history.

West Germany transfers more than DM 1bn annually to East Germany in payments connected with West Berlin's presence 110 miles inside East Germany.

East Germany benefits enormously from the DM 10bn it trades it will conduct with West Germany this year. Moreover, it can obtain goods without paying hard currency as it does in the clearing arrangement used in inter-German trade. Similarly the products which it delivers to West Germany are extremely difficult for East Germany to sell elsewhere.

When last called to office, the Christian Democrats spoke of the principle of "results in return for results" as the one which would guide them in their relations with East Germany. In short Bonn would offer concessions to East Germany only to the extent to which East Germany made concessions to West Germany. But in the ensuing year the CDU has failed to match the same prodigiousness as its SPD predecessor.

The Bonn Government is reluctant to criticise publicly East Germany for making insufficient concessions as this would be tantamount, it believes, to admitting that its "hard-headed" approach towards East Germany was not meeting with the desired results. Thus West German officials went out of their way to defend the dismantling of the automatic weapons at the border as the best one could hope to get from East Germany in such a sensitive area.

Government officials were already speaking about the conditions East Germany would have to meet in order to get a second loan. Although East Berlin had only taken the first humanitarian steps, Bonn had called for when guaranteeing the first loan.

It is now the SPD opposition which is criticising the CDU for allegedly giving too much to East Germany without demanding more in return.

Kohl prepares for a hard winter

CONTINUED FROM PREVIOUS PAGE

But the Germans nowadays may comfort themselves with the thought that talk about former missiles (people even refer to two of them in post-war Germany) was always a bit exaggerated.

True, the Germans seized all their chances in the extraordinary circumstances of post-war reconstruction and Marshall Aid; but in the 1960s they were already experiencing their first recession, mild by modern standards but still involving GNP contraction in real terms and sharply rising unemployment — all the more shocking after the boom years of the 1950s.

After the first oil crisis in the mid-1970s the Germans seemed to many people to be producing another miracle, turning in a record trade surplus despite a higher oil bill, and keeping inflation relatively low.

In fact there was little miraculous about it. West Germany held to a relatively tight fiscal and monetary policy at home when its major partner countries were trying to spend their way out of trouble, and instead boosted their inflation rates.

The result was a boom for German exports and a relative advantage on costs and prices

which lasted for years. More recently almost all countries have battled against inflation (perhaps they have even gone too far towards killing the patient) and the Germans have lost a lot of that relative advantage they once had.

In the circumstances it may seem almost "miraculous" that the Federal Republic achieved its highest ever trade surplus last year (though weak imports help account for this as well as thriving exports). That said, several of the key factors which have long helped the Germans to produce a relatively good economic performance are still present. One is a strong and moderate trade union organisation — a description still valid despite fierce public rhetoric and the gradual generation change in the leadership.

Another is an independent central bank. Yet another, powerful but less definable, is a widespread inbuilt aversion to inflation dating back to the hyperinflation trauma of the Weimar era.

Further, alongside the problem sectors are success stories — for example in chemicals, vehicles and engineering where many companies have been adapting to produce

higher-value products for new markets.

Perhaps they should be adapting still faster. There is at least a strong suspicion that the Germans are not very flexible, that they are not quick to pounce on new ideas. But once they have set themselves painfully on a new course they are thorough and tenacious.

What they urgently need is the sturdy, durable emergence of their trading partners from recession — and that is something over which they have relatively little influence. Is West Germany then simply a country very like its medium-sized western European neighbours, neither performing miracles nor plunging into revolution but struggling along fairly well in hard circumstances?

That definition would stand but for one thing — the Federal Republic is one part of a divided nation. The point should be stressed this year in particular for two reasons.

First, those who felt that Herr Kohl's Government might introduce a far tougher policy line towards the communist East, and towards East Germany in particular, have been proved wrong. Herr Kohl's "Ostpolitik" is fully in line with that of his Social Democrat predecessors

Helmut Schmidt and Willy Brandt.

It might even be argued that Herr Kohl has gone further, by approving a DM 1bn credit to the East Germans to help improve their living standards. There may well be a temporary increase in inter-German ties when the new U.S. missiles are deployed, but no more than that.

Second, while attention naturally focuses on the inter-mediocrity of the negotiations at present, they are only one part of East-West talks aimed at achieving balanced cuts in forces and weaponry. Progress has been very slow, but success implies some loosening of the influence of both superpowers on the European continent and greater room for manoeuvre for the two German states.

That is not for tomorrow or even the day after. But the Federal Republic remains constitutionally committed to German unity.

It is worth noting that in a letter to Herr Kohl this month, the East German leader Erich Honecker signed unusually ended with the phrase "in the name of the German people." Herr Honecker used to sign as proud of a separate East German identity.

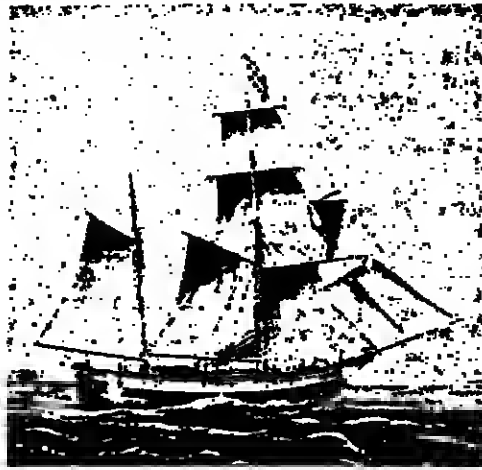

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WEST GERMANY IV

Pöhl performs delicate task

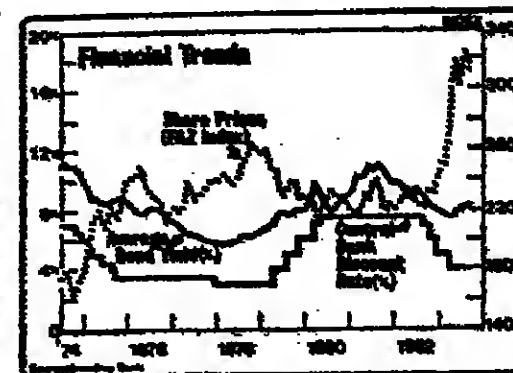
Bundesbank

STEWART FLEMING

THE ANNOUNCEMENT in July that Herr Karl Otto Pöhl, President of the West German Bundesbank, would succeed Lord Richardson as chairman of the Bank of England as chairman of the Group of Ten central bankers will undoubtedly have been a surprise to many. The man who only took over the leadership of the West German Central Bank at the beginning of 1980.

In the three years since taking office the Bundesbank President and his colleagues on the Central Bank's executive board, the Directorate, have had to face up to a succession of major challenges any of which could, if badly handled, have severely damaged the Bundesbank's hard won international reputation. The fact that Herr Pöhl should be invited to succeed Lord Richardson can be interpreted at least in part as an implicit confirmation of the Bundesbank's success in meeting these challenges.

Barely had Herr Pöhl taken office when the West German currency was plunged in April 1980 into a crisis as U.S. interest rates surged to unprecedented levels and the Federal Reserve's current account began to slide into what was to become a world record current account deficit. What in April 1980 looked like a painful but temporary currency upheaval developed ultimately into a protracted re-assessment of the strength of the German economy. By February 1981, with the economy already slumping into what has proved to be its longest and deepest post-war recession, the Central Bank found itself having to re-align its economic priorities, and put the battle against mounting inflation and the restoration of international confidence in the Mark at the top of its list. The shift was bitterly criticised on the grounds that the



In the second half of 1982, as inflationary pressures eased and the current account returned to surplus, the Bundesbank was able to put measures to strengthen the economy through an easing of monetary policy, back at the top of its priorities.

record interest rates which resulted from this shift of policy were pushing the economy even deeper into recession— which they were— and thus throwing tens of thousands of workers out of jobs.

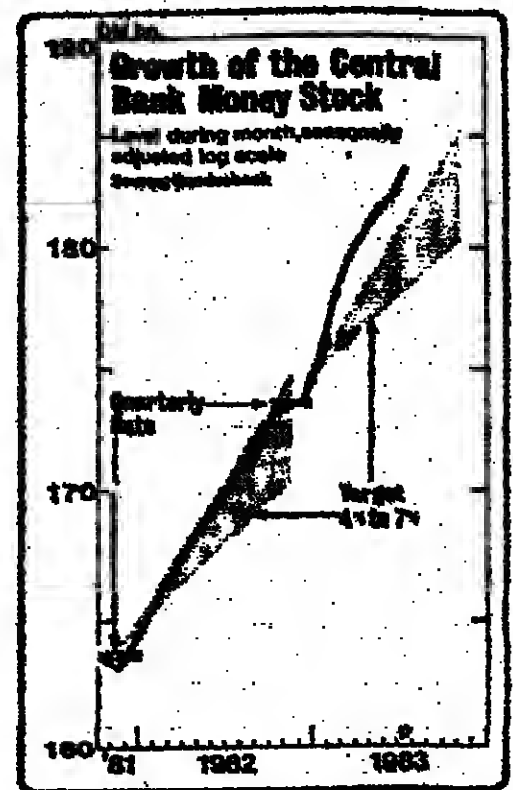
Doubts

Only in the second half of 1983, as inflationary pressures eased and the current account returned to surplus, was the Bundesbank able to put measures to stimulate the economy through an easing of monetary policy back on the top of its list of priorities. The Central Bank's hopes that its stability-orientated policy would win it independence from the wild fluctuations on the foreign exchange markets and the unpredictable swings in U.S. interest rates have not however been realised, partly because of the attractions of dollar investments to managers of international funds, but partly, too, because of continued doubts about the long-term strengths of the German economy.

Economic challenges have not been the only ones which the Central Bank has had to handle. In the political field, too, the Bundesbank has had to tread a narrow path for in 1982 and in the months leading up to the West German General Election in March 1983, the political landscape was transformed. Herr Helmut Schmidt, the Social Democratic Party Chancellor, had to bow out, and hand over the reins of Government to Dr Helmut

Kohl, of the Christian Democratic Party. Had Herr Pöhl, a former protégé of Chancellor Schmidt's, not been at pains when he took office, to distance himself from his former political friends, this period could have been a traumatic one for the Central Bank. In any case it had to appear not to be making monetary policy decisions which could be interpreted as favouring one side or the other—a delicate task since it was clear that the economic policies being proposed by Dr Kohl were much more in sympathy with what the Central Bank was advocating in terms of control of government spending and a re-distribution of national income in favour of the corporate sector.

In retrospect it can be argued that the expansive monetary policy and sharp reductions in interest rates which the Bundesbank put into effect in the second half of 1982 favoured the new right-of-centre coalition. But monetary policy decisions were carefully timed so as not to create the impression of partiality. In the international field, too, the Central Bank has found itself involved in controversy, its refusal to exercise powers of moral persuasion in order to put pressure on the German banking industry into keeping credit lines open to Brazil was undoubtedly seen in London and Washington as "unhelpful" in the context of the sovereign debt crisis. Traditionally, however, the Bundesbank has maintained a



degree of independence not only from the Government in Bonn, but also from the banking industry which it is partly responsible for supervising. In the Bundesbank's view pressing banks to make loans would have been tantamount to sharing the banks' responsibility for their lending—something which it has carefully avoided doing not only in this case, but also through the style of its supervisory activities. It would be misleading to conclude that the Central Bank's judgement has always been right however. Like many economists it appeared to react too late to the signs that the economy was slipping deeper into recession in the second half of 1982.

Then, in March of this year, the final easing of monetary policy which cut the Lombard rate had been 12 per cent at its 1981 peak) took all the wind out of the financial markets and instead of leading credit market interest rates down precipitated a sharp action which helped to drive long-term interest rates up a full percentage point to almost 8 per cent by August.

With the economy now poised uneasily in the middle of an economic recovery which seems likely to peter out in 1984, the Central Bank's judgement will be sorely tested for the foreseeable future. The days when the Bundesbank's problems were the problems of dealing with economic success have past.

A year for sweeteners

Banking

STEWART FLEMING

EVERY YEAR West German commercial banks perform an elaborate strip tease before their shareholders. Beginning in early December with 10 months' figures for their West German parent companies, they gradually shed the veils to reveal their performance over the previous 12 months. It is a process which never sinks below the highest standards of good taste—no bank indulges in anything which could be construed as being vulgar or indiscreet. Hidden reserves remain tantalisingly out of sight and no outward item like the full extent of loan loss provisions.

This year's show, in sharp contrast to recent years, is one which the shareholders of all the major banks are likely to enjoy. Already with their interim reports for the first six months of the year issued in the summer, banks such as Dresdner Bank and Commerzbank, who had had to cut and ultimately respectively their dividends to shareholders, have announced that they will be increasing or restoring their dividend payments.

Other banks may take the opportunity to raise their dividends, perhaps to sweeten a new equity issue in the face of stiffening capital ratios.

The happier time which will be struck at forthcoming annual meetings will reflect the relief of top bank executives

that, in what is a testing period for the international banking industry, the West German banks now have two highly profitable years behind them.

That shareholders are only this year beginning to reap the benefits of those years reflects the severity of the problems some banks ran into between 1979 and 1981 and the realisation in bank boardrooms that much work had to be done reinforcing the banks' internal finances, beefing up hidden reserves and loan loss provisions, before shareholders could be rewarded for their patience.

The Bundesbank, the West German Central Bank, in the annual analysis of the performance of the West German parent banks (an analysis which does not include the foreign subsidiaries of the banks in places like Luxembourg) has already made it clear that 1982 was, judged by operating profits, a record year for the banking industry in general. The commercial banks, co-operative banks, savings banks and Landesbanken, the major banking sectors, all shared in the profits surge.

Operating earnings for the industry as a whole including savings banks and co-operatives for example, rose from DM 18.5bn to DM 25.1bn, an increase which brought the average return on business volume to a record peak of 0.96 per cent.

The various banking groups showed sharply differing rates of increase, however. The savings banks and co-operative banks, both of which have access to a bigger volume of

cheap retail deposits than most of the commercial banks, reported lower rates of increase than the commercial and Landesbanks, for example, reflecting the fact that they had profited heavily from the high interest rates when many commercial banks and Landesbanks were struggling to cope with securities and funding losses.

In contrast, 1982 saw a surge in the operating profits of the commercial banks and the Landesbanken while the savings and co-operative banks enjoyed more modest gains. Behind the profits turnaround lay the banks' determination, born of necessity after the mauling they had suffered in the previous two years, to exploit the favourable falling interest rate environment to the full.

A profit-orientated management of their lending portfolios ensured that the banks reduced the rates of interest they charged their customers as slowly as possible and was accompanied by a more sophisticated management of their liabilities. The latter was not difficult to achieve because management previously exercised only crude control over liabilities.

Sharp rise

The result of this twin-pronged attack on their balance sheet management was that the banks were able to reduce their funding costs much more quickly than their lending fees, and, in many cases, widen their profit margins substantially compared with the frequently depressed levels of 1981, thus bringing about a dramatic re-

covery in profits. In addition, particularly for the Landesbanks, the banks were able to increase sharply the profitability of their trading activities in bond issues.

As both the Bundesbank and the interim reports from the commercial banks themselves make clear, this happy coincidence of favourable factors continued well into 1983. In the first quarter of the year, until the mid-March cut in the Bundesbank's discount and Lombard rates, the happy coincidence of favourable interest rate trends continued.

Margins were maintained partly, for example, by cutting further interest paid to depositors and savers. As money market and credit market rates rose between March and June, savers had another full percentage point cut off their deposits giving the banks another boost to their margins.

Against the sharp increase in operating profits during 1982 and the first half of 1983, have to be seen no less striking increases in loan loss provisions and write offs as a result of both the domestic bankruptcy wave and the international debt crises.

For the West German parent banks alone, for example, loan loss provisions and loan write offs rose from just over DM 5bn in 1980 to over DM 12bn in 1982. Although banks enjoyed record earnings at the operating profit level last year, at the pre-tax level after provisions and write offs, profitability was higher than the average of the past ten years at a percentage of assets, but not a record.

PROFILE: HORST K. JANNOTT

Quiet boss of Munich Re

Herr Horst K. Jannott is the self-effacing ruler of a little-known empire. Neither Herr Jannott nor his company, Münchener Rückversicherung (Munich Re), are often in the headlines but despite that (or perhaps partly because of it) both have extraordinary influence.

Munich Re is the world's largest reinsurance enterprise, though it is not company style to boast about that fact, and Herr Jannott has been head of the managing board since 1969. "Ruler" is not too strong a word to use. Virtually nothing seems to emerge at Munich Re without Herr Jannott's active involvement, even down to the choice of art works for display at the company's palatial headquarters by

Munich's English Garden. Herr Jannott's insurance partners (and reinsurance rivals) speak of him with some awe. Born in Göttingen in 1928, he graduated in law but made his name and career as a balance sheet wizard with an unusually retentive memory. When he joined Munich Re, in 1954, the company's gross annual premium income totalled about DM 300m. Now the total is more than DM 8bn—with a tripling of the volume in the last decade alone.

Premium income figures alone, however, do not reveal the underlying strength of Munich Re. The company has investments with a book value given as over DM 9bn, clearly a highly conservative figure even by the safety-first

accounting standards of Herr Jannott. This is where the profits come from which more than make up for the losses on reinsurance business as such.

Among Munich Re's many holdings is a 50.5 per cent stake in Hermes Kreditversicherung, which the Bonn Government uses as an agent for export credit insurance. It also has direct holdings in a cluster of insurance and industrial companies, as well as big indirect stakes in Degussa, the precious metals concern, and Göttinger Maschinenbau, Europe's biggest mechanical engineering group.

Little wonder that Herr Jannott is constantly under way, as chairman of four different supervisory boards, as a member of half a dozen



Herr Jannott: at a piano with a good view

or so others—and as adviser to, among other bodies, the Federal Insurance Supervisory Office in West Berlin. There are few better places than the top job at Munich Re from which to survey the wheels within wheels of the German economy.

Jonathan Carr

WEST GERMANY V

Deployment next month will make the ministry's three aims harder to achieve

Missile issue dominates debate

Defence

JAMES BUCHAN

"I would crush on my knees from my constituency to Bonn if it would help us abolish medium-range missiles from this world."

IT IS 300 kilometres from the South German town of Goeppingen to the capital but the journey could scarcely be more painful to the local parliamentarian deputy, Herr Manfred Woerner, the Defence Minister, than the debate over medium-range missiles so far.

Herr Woerner, 49, took over the elephantine ministry just outside Bonn a year ago at a time of looming problems of money and men for the 400,000 strong armed forces. Nato's largest force on the European continent. However, he has had to devote most of his time, and all his considerable eloquence, to the political

defence of new U.S. nuclear missiles over catcalls from the Greens and some Social Democrats in parliament, and the anxious murmurs of a majority of the population outside it.

Four years ago, when Nato offered negotiations to the Soviet Union on medium-range missiles, there was widespread relief in Germany and a fond hope that a result might be reached before Nato fulfilled its threat to deploy up to 572 missiles in western Europe from this winter.

Nerve-racking

As the deadline nears, however, and the U.S. and Soviet Union are as far as ever from agreement, while Moscow has continued to deploy its SS-20 missiles, the prospect of 108 Pershing-2s in Germany (and later, 96 cruise missiles) has unleashed one of the most nerve-racking public debates in the Federal Republic's history.

Strategic arguments for deployment lose conviction before the popular belief—not unsup-

ported by Nato thinking—that West Germany would be the first battlefield of a nuclear war. Bellicose statements in the early days of the Reagan Administration tended to confirm these fears.

The Bundeswehr, which has never been sure of its role in society, has been dragged into the debate. Gen Wolfgang Altenburg, 55, the new and well-regarded General Inspector, was recently asked by a pastor on television how he could reconcile his job as Commander-in-Chief in a world of nuclear deterrence with his professed Christianity.

Further, since 1980, Bundeswehr installations have been almost as much a target of militant protest from the fringes of the "peace movement" as U.S. bases and missile depots.

In a recent newspaper interview, General Ferdinand von Senger und Etterlin, who has just retired as Nato commander, central Europe, gave a military justification for deployment.

Despite improvements in the Warsaw Pact's coordination of forces, the introduction of a long-range fighter bomber (the "Fencer"), and despite financial constraints on the performance of the Luftwaffe's Tornado aircraft and an ageing missile air defence system, General von Senger thought the East lacked superiority for a conventional attack. "The balance is only three-to-one which is the hard military fact that has decisively contributed to the peace of Europe," he said.

At the nuclear level, Soviet divisions are now equipped with modern short-range missiles (SS-21 and SS-23) and can expect cruise missiles in the foreseeable future. Most serious for General von Senger is the fear that the Soviet Union might be able to cripple Western Europe with accurate continental missiles that do not devastate entire regions and, above all, might not provoke massive retaliation from U.S. intercontinental forces.

The Soviet SS-20 might be just such a weapon (which its vulnerable and inaccurate predecessors, the SS-4 and SS-5, were not).

Herr Woerner, a politician if also a former reserve Luftwaffe officer, tends to concentrate on

the political threat. In a speech prepared for a Bundestag debate last month, he said that the 351-odd SS-20s marked a "Soviet desire to undercut an intercontinental balance" with a regional nuclear superiority which will allow Moscow to terrorise the Europeans without risk and, eventually, dominate Western Europe.

At the same time, he and other government ministers have done their utmost to portray the U.S. as flexible and serious in negotiating with the Soviet Union so that it is not the West's fault if deployment has to go ahead.

The Greens

Organised against these arguments are the Greens, the Social Democrats reverting to the anti-arms stance of the 1950s, many churchmen and trades unionists and a very high proportion of young people, who are less impressed by warnings of Soviet domination — the Berlin crisis of 1961 lies outside their political memory — than by their own fears of a war cynically limited by the powers to Europe. In the course of the debate a number of anti-American and nationalist notions have been aired.

As for the views of the population as a whole, there has been a tawdry battle with opinion polls (in which the Defence Ministry foolishly involved itself). Not surprisingly questions phrased as "try with Pershings" receive different answers to those phrased "Gulag without." What is clear is that a majority is desperately confused by the issue, that a majority would like to avoid deployment if possible and that a majority would like to remain good members of Nato.

There is no doubt that the first batch of Pershings will be deployed in December and only a shade more doubt that the opposition to deployment will lose its mass character after this date. However, the danger remains that the missile issue will have so poisoned the debate on defence in Germany as to make three of the Defence Ministry's aims extremely hard.

The first is to devise a Nato defensive strategy which takes into account new technological developments while soothing

fears that Germany will be a nuclear battlefield.

The second is to find broad support for spending on a new generation of expensive weapons, above all an aircraft to replace the Phantom F-4 in the 1990s. At present, a borrowing-conscious Finance Ministry is proposing nominal increases of under 4 per cent a year for the Bundeswehr up to 1987.

The third is the hardest: to maintain an armed strength of at least 450,000 when the sharp fall in the birth rate means that 100,000 conscripts a year will be lacking by the mid-1990s. To meet this, General Altenburg will not only need extra money for long-term volunteers but also political understanding for such tricky measures as lengthening conscript service.



Some of the 5,000 students who laid down and formed a human carpet in the main shopping street of Freiburg last week in protest against the siting of medium-range U.S. missiles in West Germany. They also face being carpeted by school authorities who banned such demonstrations

ENERGY CONSUMPTION

	Jan to June 1982	Jan to June 1983	% change	% share of total 1982	% share of total 1983
Oil	81.1	78.0	-3.8	43.3	42.7
Coal	46.8	39.5	-1.3	21.7	21.7
Natural gas	34.3	29.9	-0.4	16.2	16.4
Lignite	19.2	19.0	-0.2	10.2	10.4
Nuclear	10.4	9.6	-0.8	5.5	5.8
Hydro-power	4.3	4.8	+0.5	2.3	2.5
Other	1.7	1.7	—	0.9	0.9

Source: Energy Balance Study Group

Rate of decline in consumption starts to slow

Energy

JOHN DAVIES

WEST GERMANY has displayed a distinct lack of enthusiasm about the Russian offer to be ready ahead of time, to deliver natural gas through the controversial new Siberian pipeline system. Rubrgas, the gas distributing company, has simply pointed to the contract which envisages first deliveries late next year.

For the Russians, there may be some advantage in demonstrating their success in pushing the project ahead despite strong U.S. opposition. At a time of frosty East-West relations, Moscow is also keen to emphasise to Europeans the practical advantages of co-operation.

For the West Germans, however, the world situation has seemed hardly ripe for dwelling on a project that has caused much friction between Europeans and Americans. Moreover, the gas deal is part of a strategy of ensuring long-term energy supplies into the next century, rather than meeting immediate needs.

In the short-term, West Germany's most serious energy problems are those of surplus and structural adjustment. Mountains of coal have been building up as the crisis-ridden steel industry has cut its demand, while oil refineries have been operating at little more than half their capacity.

Peak year

The country's energy consumption, including natural gas, has been falling steadily from the peak year of 1979 and projections for the next few years are modest.

In these circumstances, Rubrgas has been at pains for some time to dampen the fire that has been contrived to buy too much natural gas. Dr Klaus Liesen, the chief executive, said recently that Rubrgas had enough room for manoeuvre to enable it to start deliveries from new long-term projects.

He pointed out that deliveries under the controversial Soviet contract would not reach full strength until the end of this decade, continuing until the year 2008. He has expressed confidence that the contract will enable Rubrgas to offer the Soviet gas to consumers at competitive prices, even if crude oil prices drop.

Rubrgas is already taking gas from the Soviet Union under earlier contracts. Last year about 30 per cent of West Germany's natural gas supplies came from the Russians, 34 per cent from the Netherlands, 15 per cent from Norwegian sources and 21 per cent from domestic fields, mostly in a stretch between the Weser and

Ems rivers in northern Germany.

The latest Soviet contract is expected to boost the Russians' share of supplies to about 35 per cent by the end of the decade.

With its eyes firmly on distant horizons, Rubrgas recently signed a contract—along with Dutch, Belgian and French interests—to take supplies from the Valhall field in the Norwegian sector of the North Sea. These deliveries, beginning this year, are to run until 1994. It has also signed a deal with the Russians to supply natural gas to West Berlin from 1985 to the year 2008.

Natural gas has been struggling lately to retain markets. While total primary energy consumption fell in West Germany by 3 per cent last year, natural gas showed a heavier fall of 8 per cent to 34m tonnes of coal equivalent. Its share of primary energy consumption slipped from a peak of 16 per cent in the past few years to 15 per cent.

Priority

Since the first oil price crisis of 1973, coal has received higher priority in West Germany, culminating in a long-term deal which envisages increased sales to power stations. But the coal industry's fortunes have turned bleak as recession and energy saving have restrained electricity generation and as steel companies have slashed their coal purchases.

The oil industry, meanwhile, has been pushing ahead with measures to reduce losses in refining and distribution. The losses were put at more than DM 5bn in each of the past two years, but are expected to be lower this year. Oil companies have been cutting refinery capacity and the number of service stations.

Competitive pressures have continued to reduce imports of crude oil and to boost imports of oil products refined abroad. In the first eight months of this year, West Germany's crude oil imports were 10 per cent down on a year ago, while oil products imports were up 12 per cent.

After a steady fall in energy use in West Germany since 1973, the rate of decline is slow this year.

With the economy showing only modest recovery from recession, politicians have asked the opportunity to put off nuclear power projects—at what? and which have aroused strong opposition.

However, other nuclear projects are going ahead. The nuclear reprocessing company, DWK, has submitted proposals to start safety studies for possible erection of nuclear fuel reprocessing plants at Drageham in Lower Saxony and Wackersdorf in Bavaria.

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WEST GERMANY VI

John Davies on the tasks of the new union leader

Testing time for IG Metall

HERE HANS MAYR has taken over as leader of IG Metall, West Germany's powerful metal workers' union, at a crucial time in its history.

The union, with its 2.5m members, is rushing headlong into conflict with employers and the Bonn Government over its demand for a 35-hour working week. It is also becoming increasingly strident in its call for action to save jobs in the troubled shipbuilding and steel industries.

Herr Mayr will need to muster all his technical skills, sharpened in 20 years on the union's top council, to press forward these claims against strong odds to achieve something approaching satisfactory results.

A man who has previously shunned the limelight, he has been thrust into the forefront of the union's struggle with the retirement at 63 of Herr Eugen Lederer. Only two years his junior, Herr Mayr worked for 11 years as Herr Lederer's deputy, concentrating in recent years on internal management of the vast union apparatus and acting to keep the various strands of opinion in reasonable harmony.

Like Herr Lederer, he is above all a pragmatist—a man who can appeal to the radical tradition of IG Metall with formidable rhetoric, but who knows the limits of the attainable in disputes. Reflecting the growing toughness of union activists, Herr Mayr has warned that IG Metall is well equipped for battle over a shorter working week, even if it leads to cutbacks in output. With IG Metall consciously assuming the role of pacemaker on the issue, he has called on union members

to brace themselves for possibly their hardest post-war struggle.

IG Metall argues that a cut in the working week from present 40 hours is vital to reduce unemployment, which has risen rapidly to well over 2m. The employers, on the other hand, claim that a 35-hour week would raise industry's costs by about 18 per cent, hindering economic recovery and making German exports less competitive.

The struggle comes at a time when economic difficulties are stiffening the resistance of many employers and when the unions have fewer friends in high political places. Now that the Social Democratic Party has lost power in Bonn, the unions are confronted with political figures who are somewhat more difficult to come to terms with. Chancellor Helmut Kohl and Herr Norbert Blum, the Labour Minister (and an IG Metall member) have demonstrated an ability to win votes from industrial workers.

Radical trade unionists have been hard at work to discredit both men, but more pragmatic union leaders caution that they must avoid digging too deep a gulf between them and the Government, particularly the Christian Democratic Party majority in the coalition.

For this reason, they prefer to direct their sharpest barbs at easier targets and more clear opponents, such as Count Otto Lambsdorff, the Economics Minister, and a member of the Free Democratic Party, and Herr Franz Josef Strauss, the busy Bavarian Premier and head

of the Right-wing Christian Social Union.

In view of the strong opposition to the 35-hour week claim, Herr Mayr is concerned to leave as much room for manoeuvre as possible, but there is no talk of compromise at this stage. With the union building up a vigorous campaign, he faces a Herculean task in extracting both his own members and the employers from the situation with their respect intact and without too many bruises.

Watching every move will be Herr Franz Steinhilber, the ambitious 46-year-old Stuttgart unionist who has been elected as deputy president.

Power

Herr Steinhilber has long been at odds with the union leadership, which resented his penchant to attract publicity and to back strong talk with strike action. But with a keen sense of power relationships, Herr Mayr and the union apparatus have come to terms with Herr Steinhilber and taken him aboard.

He is well placed now for the top job when Herr Mayr retires in three years and needs merely to consolidate his position quietly. Herr Steinhilber represents a younger, more impatient breed of trade unionist anxious to grapple with the social and employment consequences of technological change.

Herr Mayr, like Herr Lederer before him, is one of the older generation of unionists whose outlook has been moulded partly by grim experiences of the Nazi era

Hans Mayr, leader of the powerful metal workers' union, rushing headlong into conflict.

and of the war. His father suffered political persecution and was jailed by the Nazis. Such memories have left him with an animosity to political extremism and totalitarianism. He also has a firm belief in the need for broadly-based trade union unity and for social consensus based on a healthy economy with full employment.

Herr Mayr readily concedes that he himself works much more than a 35-hour week. What free time he finds betrays a cultural bent. He reads modern German literature, including the works of Günter Grass and Heinrich Böll, as well as the classics of Goethe. Music and theatre are also to his taste.

He has been portrayed as a transition leader between the tough-minded Herr Lederer and the calculating, forceful Herr Steinhilber. But this underestimates the task ahead of him and the technical and rallying abilities he has acquired through long trade union experience.

He will largely determine in what spirit West Germany's biggest union comes through the difficult trials of the next three years.

Moves towards joint ventures

Electricals

JOHN DAVIES

SIEMENS, West Germany's electrical and computer giant, is exploring a couple of new paths. In one recently announced project, it is planning to set up a research institute along with British and French computer manufacturers to study knowledge processing. In another move, it is joining in a venture capital company to foster small innovative enterprises.

The decisions highlight some of the problems in the West German electronics and electrical engineering industries. This vast sector, employing more than 900,000 workers and producing a wide range of goods worth nearly DM 100bn a year, is one of the bulwarks of the German economy. Yet it is clear that in certain key segments of this productive area the West Germans have fallen behind developments in the U.S. and Japan.

There may be controversy about how serious the gap is and how feasible it is to catch up. However, as the Siemens moves illustrate, there is a growing feeling that companies may benefit from more co-operation, at least in research, and that ways should be found to assist smaller new enterprises to develop and market innovative ideas.

The co-operation agreement involving Siemens, Britain's ICL and France's Compagnie des Machines Bull has won the effusive approval of Dr Heinz Riesenhuber, the Research and Technology Minister in Bonn. He said that the challenge from the U.S. and Japan made it necessary for Europeans to develop forms of working together in order to remain competitive internationally.

Single entity

In his view, the European market for electronics, data processing and information technology should be viewed as a single entity.

Scepticism abounds, however, about whether the U.S. with its military incentives for technological advances and Japan, with its purposefulness, can be matched by Europeans hampered by national rivalries and by a less than overwhelming sense of mission.

It is noteworthy, for instance, that the three co-operating computer companies stressed that their new research institute—to employ 50 scientists within two years—would be set up at a "neutral" site in southern Bavaria. In other words, there is a certain wariness, to ensure that the institute is not absorbed by Siemens.

As for venture capital, the idea has its champions—and its sceptics—in West Germany. In the new company, Techno Venture Management, Siemens will have a 25 per cent stake along



This computer-operated milling and drilling machine from West Germany is one of the world's most sophisticated machine tools. During operation the computer (in the background) can insert 24 different tools as often as required from the tool magazine (top left) into two exchange spindles.

ELECTRONICS AND ELECTRICAL ENGINEERING

	1982	Change (%)
Production (DM bn)		
Investment goods	59.5	+ 2.1
Consumer goods	18.5	+ 2.5
Semi-finished and unclassified goods	15.4	+ 2.4
Total	93.4	+ 2.4
Including		
TV sets	3.7	- 3.1
Video recorders	1.0	+139.0
Semiconductors	0.3	+ 21.7
Integrated circuits	0.5	+ 2.1
Computers	2.0	- 0.6
Exports (DM bn)	48.3	+ 11.1
Imports (DM bn)	31.5	+ 5.9
Workforce	941,800	- 3.8

with investors from the U.S., Britain and Switzerland. The initial capital is to total DM 130m.

Other venture capital operations believe that budding entrepreneurs in the electronics field will fight shy of the possibility of falling into Siemens' embrace. On the other hand, Siemens has technical and marketing know-how which might help get small outfits on their feet.

While capital aid may help establish some innovative enterprises, the problem in West Germany seems to be more deeply rooted. German scientists, for instance, demonstrate less inclination than U.S. counterparts to leave their companies or research bodies to risk money and careers in entrepreneurial attempts.

As long as this is the case, the problem of innovation in electronics, as in other fields, is largely the question of how to motivate research and encourage fast and flexible decision-making within large companies. The misfortunes of such companies as AEG, Triumph Adler, Olympia and Kleinle point to the difficulties involved. On the other hand, Nordorf is often cited as an example of a company that has remained flexible and abreast of developments in its chosen field as it has grown.

The need to foster co-operation and a broad outlook was stressed recently by Dr Rainer von Geyck of the Battelle scientific institute in a study of the semiconductor industry. Semiconductors are one of the key areas in which West Germany—as Europe as a whole—is heavily dependent on imports. Even Germany's local production is to some extent an offshoot of Japan's, with Hitachi, for example, producing semiconductors at Landsberg in Bavaria and Toshiba planning an operation in Brunswick.

Dr von Geyck takes the view that electronics development in Europe involves co-operation at the so-called pre-competitive stage—that is, basically, in research and ideas, as well as standardisation. "Semiconductor producers and users must learn to co-operate more effectively with each other and with customers, suppliers, consultants, software houses, banks, universities and governments," he says.

Co-operation must also be fostered within organisations, so that research, production and marketing are more closely bound together," he adds. He sees innovative ideas growing out of the interaction of various departments within companies and interaction with other outside organisations.

Within the electrical produc-

tion sector, much of the onslaught of foreign competition has been directed at the consumer electronics segment. As a result, the EEG early this year negotiated a pact under which Japan is limiting video-recorder exports.

Benefits of deal

This agreement has benefited Grundig and Philips by helping to maintain prices. Companies involved in joint venture local assembly—such as Telefunken/Thorn-EMI/JVC in West Berlin and Matsushita/Bosche in Osnabrück—have been mounting, however, a vigorous campaign to prevent the Japan-EEC pact from hampering their growth potential.

Apart from foreign competition, the electronics and electrical engineering sector has also been suffering from the effects of recession for more than two years. The outlook, however, has shown modest improvement this year.

The value of the industry's production rose last year by 3.4 per cent to DM 95bn, but taking account of inflation, this amounted to a real decline in output. In the first half of this year, overall production showed a one per cent real decline from the same period last year.

Exports have continued to be weak. Domestic orders were up 4.4 per cent in the first half of this year, but export orders were 5.7 per cent down. In the investment goods sector—which makes up more than 60 per cent of the industry—domestic orders were 7.2 per cent ahead, while export orders were 4.4 per cent lower.

Nevertheless, capacity utilisation in general has improved to about 78 per cent in the first half of this year. Order books in the investment goods sector had work for 4.9 months, compared with 4.5 months at the end of 1982. Companies demonstrated slightly more optimism than in recent years about the prospects ahead.

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WEST GERMANY VII

Boost for prestige car makers

Motor industry

JOHN DAVIES

THE ELITE of West Germany's motor vehicle industry radiated confidence amid the shining new models at the recent International Motor Show in Frankfurt. After all, sales of cars and trucks on the home market are rising, the U.S. is showing signs of vigorous recovery and all the projections are for increased sales in the next couple of years.

Dr Gerhard Prinz, chief executive of Daimler-Benz, remarked that the car was enjoying a renaissance, defying gloomy prophecies at the time of the crisis. Herr Eberhard von Kuenheim, head of BMW, who addressed the world's press at a nearby museum, admitted that the car had not yet gone the way of the dinosaur.

Dr Carl Hahn, endeavouring to stem heavy losses at Volkswagen, took a somewhat more restrained view, noting that higher sales in West Germany amounted to a return to the long-term trend rather than a boom. But he expressed confidence that the German motor industry was up-to-date and technologically efficient.

The motor vehicle industry provides jobs for one in seven of West German workers, including all indirectly related

activities such as refining and distribution of petrol and workshop repairs. Last year vehicle manufacturing displaced heavy engineering as the country's main exporter, with total sales abroad reaching DM 72bn. But with export markets now weaker, it is doubtful if this performance can be repeated this year.

For the prestige car makers in particular this year has provided a further strong boost. Both BMW and Daimler-Benz are pressing ahead with plans to set up new car assembly plants to enable them to expand production. BMW, which expects to turn out a record total of over 400,000 cars this year, plans to begin additional production from a new plant at Regensburg from 1986.

Daimler-Benz—whose domestic car sales were up 6 per cent and exports up 3 per cent in the first eight months of this year—is to begin car assembly in Bremen next year, in addition to its Stuttgart works.

In the industry as a whole, however, production has been running below last year's level, although the trend has been improving—more rapidly on the home market than abroad. In the first seven months of this year, 2.26m cars and station wagons were produced, 3.4 per cent fewer than in the same period last year. By summer, production had picked up to such an extent that it was running 2 per cent ahead of last year and about level with the

peak years of 1978 and 1979.

West Germans cut back on car sales last year for the fourth year in a row, new registrations falling 7.5 per cent to 2.13m. In one of the most visible signs of economic upturn, spending on cars has revived, inspired by pent-up demand and introduction of new models. New car registrations were up 12.6 per cent in the first eight months of this year at 1.7m.

Cut back

The Japanese were among those who benefited, increasing their market share to 10.3 per cent, compared with 9.8 per cent for the whole of last year.

After the sharp decline in exports in the second half of last year, car sales abroad have begun to pick up, but by the end of August they were still running 4 per cent below 1982.

The truck market presents a more sombre picture than cars, with production to the end of July down 4 per cent at 145,580 and with larger falls of up to 25 per cent for vehicles in the heavier classes. Domestic sales of trucks have risen—up 13.4 per cent in the first eight months—but exports are suffering from cutbacks in developing countries and from recession in some European markets.

Daimler-Benz claims to have withstood the intensified competition in truck markets relatively well. But Volkswagen, whose truck output is in the lighter classes, has borne

MOTOR VEHICLE INDUSTRY (millions)					
	1978	1979	1980	1981	1982
Production within West Germany	4.18	4.25	3.88	3.99	4.06
Production of West German vehicles abroad	1.10	1.28	1.28	1.06	1.07
Exports from West Germany	2.07	2.17	2.08	2.15	2.34
New registrations within West Germany	2.82	2.79	2.66	2.47	2.28
Total number on West German roads	23.10	24.16	24.85	25.32	25.68

Figures include all types of vehicles, including cars, trucks and buses
Source: Automobile Industry Association (VDA)

the brunt of Japanese competition and production at its Hannover plant is well down on a year ago.

VW suffered a double blow to its prestige last year. Not only did it make a DM 300m loss, but it was displaced by Daimler-Benz as the largest motor vehicle manufacturer in terms of sales revenue. Daimler-Benz, with sales of DM 38.8bn, became the third largest company in Germany, outstripped only by Veba, the energy concern, and Siemens, the electrical group.

In the first half of this year, VW made some progress towards recovery by achieving a turnaround to a slight profit in the U.S. Its strategy has appeared open to question, however, as its imported models have enjoyed relatively greater success than vehicles produced at its Westmoreland plant.

VW has been benefiting from a surge in popularity of its Audi models but it is now also placing high hopes on its new Golf model, which is being produced with a high degree of robot assembly at its Wolfsburg plant.

Ford has also embarked on a major investment programme to cost DM 4.5bn over five years. The expenditure will be 80 per cent higher than in the previous five years. Most of the investment will go into the company's sprawling works at Cologne, with DM 750m going

to the factory at Genk in Belgium and DM 500m to the Saarlouis plant.

Profits of Ford's German subsidiary over the past two years have more than offset the loss in 1980. The company is looking for an increase in its market share from last year's 11.2 per cent.

There has also been more optimism lately at Opel, the General Motors subsidiary, which is expecting to boost vehicle output to over 1m this year.

One major problem for manufacturers, however, is the Government's decision to require introduction of lead-free petrol and tighter anti-pollution controls from January 1, 1986. After strong arguments put forward by motor executives, the Government has backed away from a rigid insistence on the use of catalytic converters in cars. Government and industry representatives, however, face lengthy discussions on details and repercussions of the scheme.

The car industry has strong reservations about a unilateral German scheme and would prefer European-wide harmonisation. It is also concerned that motorizing will become dearer for people with cars registered after the target date. Manufacturers fear there will be a rush to buy cars just before this date and a slump afterwards.

PROFILE: HELMUT WERNER

Conti-Gummi chief stays flexible

AN UNENVIABLE task faces Herr Helmut Werner. He heads a company which has declared a dividend only once in the last 10 years and which is hounded by aggressive competitors.

Against strong odds, however, he has been steering the company—the tyre-maker Continental Gummi-Werke—along a profitable road and is proving a match for his world rivals.

With its Continental and Uniroyal brands, the group has the second largest market share in Europe after Michelin, the French tyre-maker, and is the highest supplier of tyres to West German motor vehicle manufacturers.

Herr Werner is under no illusions about the need for tight cost control and technological improvements in order to secure the group's position. "We are Number Two in Europe, but we really have to run very fast to keep that position," he says.

Now that Japan's Sumitomo Rubber Industries is to take over Dunlop's interests in much of Europe, including Germany, competition is taking an even sharper edge. After studying business

administration at Cologne University, Herr Werner has spent all his working life in tyre manufacturing. Initially, he envisaged only a short spell to get practical commercial experience before joining an auditing company, but decided to stay.

He rose at Uniroyal to become head of its European operations, for many years dividing his time between Belgium and the U.S. When Uniroyal's activities were taken over by Continental Gummi-Werke, Herr Werner was taken over along with it. He took charge of the entire group when Dr Carl Hahn vacated the chief executive's chair at the beginning of last year to run Volkswagen.

Following on from Dr Hahn's recovery strategy for Conti-Gummi, Herr Werner has been wrestling with major problems of structural change and introduction of technological advances. The company has been endeavouring to streamline its tyre-making activities, with more centralised control.

On the other hand, it has been adopting a more flexible management policy towards its wide range of other rubber products to match the agility



Helmut Werner, head of Continental Gummi-Werke, proving a match for his rivals

of smaller competitors.

Conti-Gummi is also pursuing its strategy of co-operating with tyre companies abroad—in Japan, the U.S., India and South Africa. It is concerned to exchange technical know-how and to gain a foothold in foreign markets.

Herr Werner puts strong emphasis on future technological developments in the tyre industry. The tyre scene has changed dramatically in the past 10 years, he says, but there is still a lot of scope for progress towards making tyres safer, towards reducing rolling resistance and towards eliminating the need for a spare wheel.

THE TOP 50

West Germany's biggest industrial enterprises

Rank			Company	Sector	Turnover		Employees	
1982	1981	1982 DMm			% change over 1981	end-1982	% change over 1981	
1	1	Veba	Energy/Oil/Chemicals	49,281	2.1	30,474	-3.0	
2	2	Siemens	Electricals	40,106	6.1	324,000	-1.8	
3	3	Daimler-Benz	Vehicles	38,905	6.1	185,687	-1.3	
4	2	VW	Vehicles	37,434	-1.2	239,116	-3.2	
5	5	Hoechst	Chemicals	34,986	1.6	182,154	-1.4	
6	7	Bayer	Chemicals	34,334	3.2	179,463	-0.8	
7	6	BASF	Chemicals	33,978	1.7	115,868	-3.2	
8	8	Thyssen	Steel, engineering	30,610	8.7	164,713	-1.8	
9	9	RWE	Energy	22,393	12.4	70,688	-0.6	
10	16	Deutsche BP	Mineral oil	19,154	-5.4	5,364	-7.2	
11	12	GHF	Engineering	18,693	11.8	87,370	-0.3	
12	11	Ruhrkohle	Mining	17,895	-3.3	134,479	-1.5	
13	13	Deutsche Shell	Mineral oil	17,590	0.5	5,167	-5.6	
14	17	Krupp	Steel/Engineering	16,720	12.7	78,901	-4.9	
15	15	Mannesmann	Engineering	16,469	6.7	112,594	-5.6	
16	14	Esso	Mineral oil	15,323	-0.9	4,503	-1.8	
17	18	Bosch	Electricals	13,812	6.7	110,775	-1.9	
18	19	Ruhrgas	Energy	12,643	7.0	2,951	-1.4	
19	16	AEG	Electricals	12,267	-13.8	92,730	-25.0	
20	23	Opel	Vehicles	12,735	26.0	59,688	-1.6	
21	20	Ford	Vehicles	11,724	11.2	49,100	-0.6	
22	25	BMW	Vehicles	11,620	21.7	47,466	-6.2	
23	21	Freudenberg	Energy/Oil	11,234	6.7	29,481	-1.4	
24	22	Mobil Oil	Mineral oil	10,480	9.5	2,491	-6.5	
25	22	Metalgesellschaft	Metals/Process plant	9,741	-7.9	22,757	-8.5	
26	27	Salzgitter	Steel/Shipbuilding	9,391	2.5	55,673	-2.3	
27	31	IBM	Electricals	9,135	15.7	27,621	-1.3	
28	29	Flick	Holding	9,028	4.6	43,589	-5.0	
29	34	Degussa	Precious mts./Chemicals	8,827	-11.2	31,352	-1.6	
30	30	Deutsche Unilever	Food/Chemicals	8,603	0.5	32,327	-6.8	
31	32	Hoechst	Chemicals	8,153	2.6	33,583	-1.4	
32	28	Deutsche Texaco	Mineral oil	8,146	-18.6	4,441	-3.3	
33	34	Philip Holzmann	Construction	7,501	-9.0	37,600	-2.3	
34	31	Hoesch	Steel	7,437	-6.6	38,200	-8.4	
35	36	Klöckner Werke	Steel	6,076	16.0	38,332	-1.9	
36	38	Deutsche Babcock	Engineering	6,344	13.9	32,337	-4.6	
37	46	Deutsche Philips	Electricals	6,065	7.0	33,000	-5.0	
38	37	Bertelsmann	Publishing	6,036	8.0	29,527	-1.4	
39	40	VIAG	Holding	5,577	7.4	24,869	-5.4	
40	40	VEW	Energy	5,689	10.1	7,352	-1.5	
41	44	MBB	Aerospace	5,678	17.1	35,434	-2.6	
42	35	Saarbergwerke	Coal/Energy	5,548	-1.9	32,389	-2.3	
43	41	Enka	Chemicals	5,109	-5.6	37,200	-8.2	
44	43	KHD	Engineering	4,957	1.7	28,428	-1.6	
45	45	BBC	Electricals	4,757	0.9	33,822	-0.3	
46	39	Hochtief	Construction	4,645	-16.1	31,525	-6.1	
47	50	Blücher + Berger	Construction	4,399	18.0	32,328	-5.5	
48	67	Bayerwerk	Energy	4,164	44.6	7,958	-13.3	
49	48	SEL	Electrical	4,153	8.7	31,650	-4.1	
50	49	Neos Heimat	Construction	3,750	8.0	5,345	-3.5	

Source: Die Zeit.

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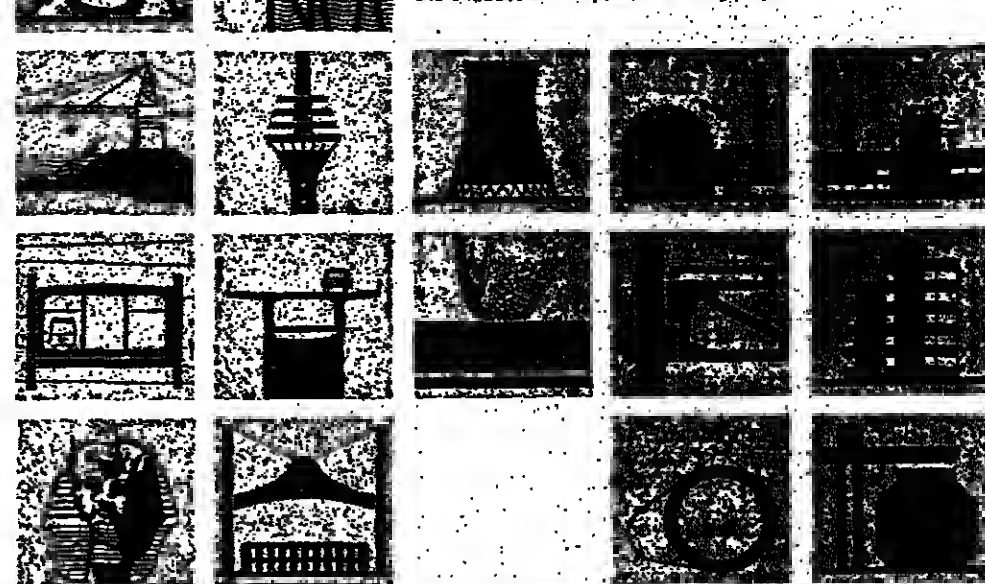
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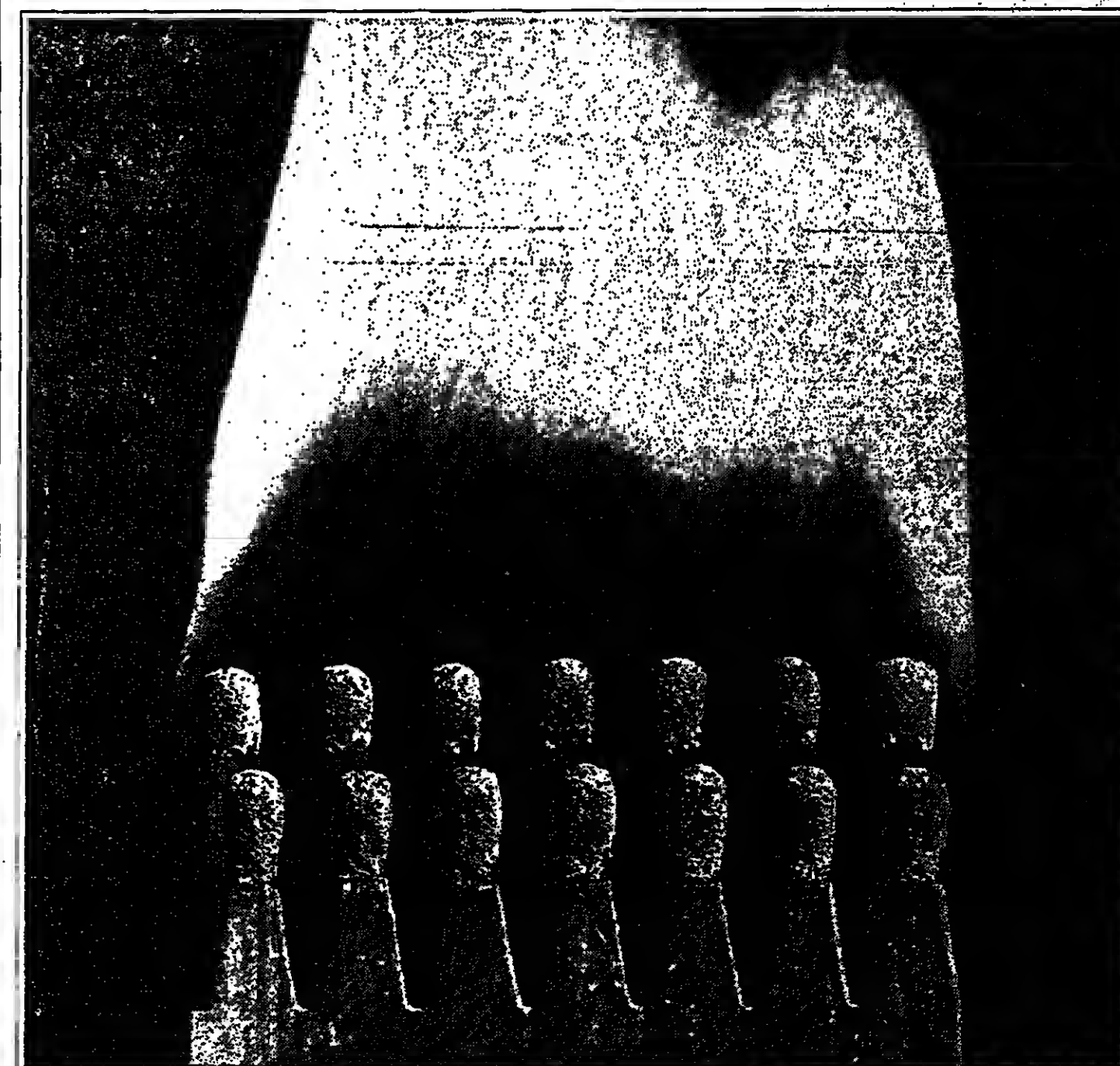
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Chemicals

JOHN DAVIES

ALTHOUGH ITS problems abound, West Germany's chemical industry has been staging a recovery this year from the depths of recession. Sales and especially profits have been reviving for the "big three" chemical group, Hoechst, BASF and Bayer, as well as at smaller concerns.

In particular, the troubled plastics sector has begun to improve, as a result of increased demand and cutbacks in production capacity. But in this sector—as in others—producers have still been struggling to restrain costs and to achieve satisfactory price levels.

Professor Rolf Sammet, who has presided over the sprawling Hoechst chemical complex with some caution for 14 years, remarked recently that the group's profits this year would certainly be more than last year and a higher dividend was possible.

Results in the second half of the year, he said, would depend on whether the company succeeded in getting better prices in the wake of rising raw material costs.

Similar views have come from other chemical companies. After a survey of its members during summer, the Chemical Industry Employers' Association in the state of Hesse reported that two-thirds expected to boost production this year and 84 per cent to increase sales revenue. Profits were up at 44 per cent of the companies and were about the same at a third.

The West German chemical industry as a whole expects the volume of output this year to rise about 3 per cent, making up some of the ground lost in last year's 5.4 per cent decline. The industry's production index, which rose to a peak of 111.9 in 1979, sagged last year to 102.5, only just above the base level of 100 in 1976. While capacity utilisation has improved this year, the recovery is from a low level. Utilisation averaged 75 per cent in 1981 and only 73 per cent last year.

Much of the impetus for recovery this year has come from within West Germany, while export markets generally have been showing less promise. Among the product divisions

which have picked up are the long-standing staples of synthetic fibres and plastics. Synthetic fibre production has begun to benefit from an evident revival in the remnants of the West European textile industry. Plastic materials have been in demand from the motor vehicle industry and the building industry, although the packaging market has been less forthcoming. In both man-made fibres and plastics, prices have generally been below those of a year ago, with the result that revenue has increased less than volume sales.

Plastics production, which fell 5 per cent last year to 6.27m tonnes, showed a 6 per cent recovery in the first half of this year, in comparison with the same period a year ago. With better capacity utilisation, producers have been cutting their losses.

Challenge

The situation has worsened, however, in the fertiliser market, where imports, notably from the Netherlands, have won about 60 per cent of the West German market. The Germans allege that some of the imports are produced with the aid of subsidised energy and therefore amount to unfair competition.

The chemical industry faces a constant challenge to prevent critics giving it a brontosaurus image. The big companies dismiss the charge of slowness to change by pointing to their rationalisation measures and the flow of new products, including pharmaceuticals, brought to the market.

Another positive sign is the industry's export strength. Exports accounted for 47.2 per cent of the industry's sales revenue of DM 117.9bn last year.

In addition, the chemical industry has been in the forefront of West German investment abroad. It invested a further DM 755m in foreign operations last year, making a total of more than DM 15bn in the past 30 years.

With the difficulties of recent

RIGHT ➤ Bayer's petrochemical plant at Ludwigshafen: the chemical industry generally faces a constant challenge to prevent critics giving it a brontosaurus image

years still fresh, the major West German companies are pressing ahead with efforts to rationalise and diversify their activities. BASF, for instance, is struggling to reduce losses at its oil refining operations.

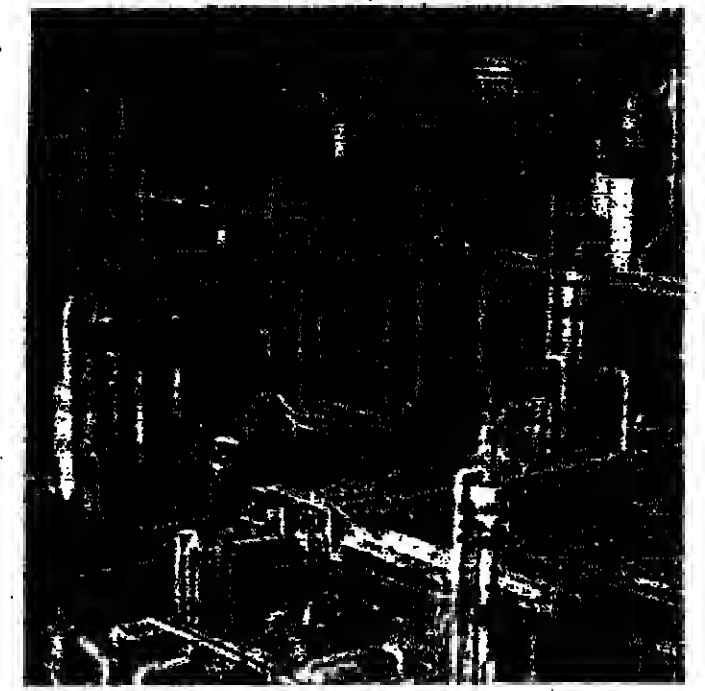
Bayer, meanwhile, has pointed its Agfa-Gevaert subsidiary firmly in the direction of information technology, after incurring a major headache from its photographic business.

One of the strengths of the chemical industry has been its pharmaceutical interests, making up some 14 per cent of sales revenue—about the same percentage as plastics, but less than the 20 per cent contribution of organic chemicals.

In line with a growing emphasis on this activity, Hoechst is allocating a record 25 per cent share of its DM 1.9bn investment this year to its pharmaceutical operations worldwide.

West Germany's pharmaceutical production for human use showed only a modest 3.2 per cent rise last year to DM 13.5bn, but output has picked up this year. In the first half of the year, production was running 8 per cent ahead of the same period last year.

With an eye to future breakthroughs, all three major chemical companies—as well as other smaller concerns such as Schering in West Berlin—are fostering biotechnology research.



BASIC STATISTICS

	Jan-June 1983	% change on year earlier
Sales revenue from domestic output	DM 62.5bn	+2.7
Exports	DM 29.7bn	+2.9
Imports	DM 15.9bn	+2.3
Manufacturers' prices (1980=100)	113.5	-0.1
Workforce	548,000	-2.0

Source: Chemical Industry Association

HOW THE BIG THREE PERFORMED

(and percentage change on first half of 1982)

	Hoechst	BASF	Bayer
Group worldwide sales revenue (DMbn)	78.1	121.1	115.5
% change	+1.2	+4.2	+1.5
Parent company sales revenue (DMbn)	4.4	8.8	7.5
% change	+0.4	+4.5	+3.3
Group worldwide pre-tax profit (DMbn)	804	609	840
% change	+44.1	+11.7	+79.1
Parent company pre-tax profit (DMbn)	454	358	507
% change	+24.4	+40.4	+20.1

PROFILE: DR HANS ALBERS

A hard act at BASF

DR HANS ALBERS is one of many diligent Germans who rise early—and enjoy it. For years he has made a practice of striding into his office at BASF in Ludwigshafen at about 7.20 in the morning. An enthusiastic worker, he has seldom been home again before 7 at night, making a 12-hour day at work and on the road.

The vigour with which Dr Albers has thrown himself into wide-ranging affairs of the chemical group has served him in good stead. Since July 1 he has taken over the chief executive's chair, at a time when sales and profits are recovering but when complex problems remain to be tackled.

Dr Albers succeeded Professor Matthias Seefelder, who has moved on to the more elevated but remote position of head of the supervisory board. After dominating the affairs of BASF for nine years as chief executive, Professor Seefelder is a hard act to follow.

An advantage of a sort,

however, has fallen to Dr Albers. His predecessor's last year in office saw the group's worldwide pre-tax profit slump to just over DM 1bn, the lowest level since 1975, and the dividend was cut from DM 7 to DM 5 per DM 50 share. With BASF launching a drive with other chemical companies, Dr Albers is likely to have more comforting news for shareholders.

But with long experience of work at BASF, including seven years on the managing board, Dr Albers has close knowledge of the strengths and weaknesses of the group. He has already indicated that he is putting his own vigorous stamp on the company's progress ahead with management policy.

Under his leadership, company strategy is to secure and broaden its supplies of raw materials, to give more emphasis to highly processed articles, and to widen international marketing activities,

preferably with a more innovative flair.

He has also pronounced quickly on shareholders with a one-for-15 rights issue to raise more than DM 300m in cash. The move is a step towards strengthening the capital base of the company, but could also provide room for manoeuvre if Dr Albers spots a possible acquisition that would fit in with his strategy.

Dr Albers, born in 1925 at Lingen in northern Germany, studied chemistry at Münster university. He joined BASF in 1953 when the country and the chemical industry were getting back on their feet after the bleak post-war years. Initially he worked in the main laboratory, but switched to production two years later and became head of a production department in 1962.

He became a deputy member of the management board in 1974 and a full member in 1976. His more recent tasks on the board were to control pharma-



Dr Hans Albers: strategy for raw materials

chemicals and nutrition and to keep an eye on all North American operations. A man who combines a ready humour with a drive for work, he has also found time to pursue an interest in opera and theatre. He does not live for work only, he remarked recently, but BASF had been fair to him and he intended to be fair to it.

Struggling to halt the slide

Mechanical engineering

JONATHAN CARR

THIS AUTUMN'S congress of the West German mechanical engineering industry might have had as much buoyancy as a funeral ceremony. The sector is often called "the power house of the German economy" and is industry's biggest employer. Yet the results for the first half year are dismal and the immediate future looks little better.

Engineering turnover from January to end-June fell by nearly 2 per cent in real terms (after allowing for price increases) against the same period of last year to DM 62.9 bn. The number of engineering employees dropped by more than 4 per cent to just over 1m. That means that since the start of the recession in 1980 the sector has shed about 90,000 workers (a figure worth comparing with the 50,000 employed in all in the shipbuilding industry). First half exports were down by 5 per cent in real terms to DM 35.5bn, with markets weak almost everywhere and virtually collapsing in Latin America (admittedly only a relatively small customer for the Germans).

The order figures indicate only the merest glimmer of light at the end of the tunnel. Incoming orders in the first half fell by 6 per cent, rising by just 1 per cent at some where a very modest economic upswing is

underway, but plunging by 12 per cent abroad.

Despite all that a mood of confidence pervaded the congress, evidently based on the belief that the industry is capable of new sales success even against the "Japanese challenge". The condition (a big one) is that the upturn at home does not peter out and that world demand recovers, led in the first place by the U.S.

As Herr Tyll Necker, outgoing president of the industry's association the VDMA, pointed out, Germany's engineers have been doing relatively better than their foreign rivals during the slump. Engineering production in Germany this year, depressed though it has been in absolute terms, still held up better than in other major industrial countries. Last year Germany's exports of machinery rose slightly in real terms while those of major competitors fell. The Germans took one-fifth of the world market in engineering products—well ahead of U.S. leaders with 26 per cent but clearly ahead of Japan with just under 13 per cent.

Nonetheless, Germany's market share has dropped a bit over the last decade while that of Japan, in particular, has sharply increased. Why do the German engineers feel they can halt the slide?

For one thing they have recently done a lot to close the technological gap, spurred by the initial successes of the Japanese. Even in the recession, German companies have been spending on average about 3 per cent of their annual turnover (about DM 4bn) on research and technology.

Much of that sum has gone

to a crucial field—the application of electronics to mechanical engineering products and production methods. They are still behind the Japanese in some sectors (not least because the Japanese engineers have had an unusually strong domestic electronics industry with which to co-operate) but they are making up for this lost time. For example, whereas at the end of the 1970s less than 30 per cent of German engineering concerns made products with microelectronic components, about one half now do so and the share is growing.

This research spending has been a particular burden above all because the German engineering industry is made up very largely of small and medium-sized companies. Around 90 per cent of the enterprises, accounting for 40 per cent of sales, have fewer than 500 workers each. That makes for great flexibility, but also means the companies lack financial muscle and suffer particularly during a long period of high interest rates.

Broad welcome

There has thus been a broad welcome among the engineering concerns for the new centre-right government's move towards more indirect aid for research, and away from the direct help which often seemed to benefit the really big groups disproportionately.

Further, while the Japanese have made big inroads by concentrating on a few carefully chosen sectors, the Germans still have a much wider product palette. They have more than

TOP COMPANIES

(1981-82)

Company	Turnover DM bn	Employees
Thyssen Group	38.1	145,000
GHF	20.2	87,000
GHF (of which M.A.N.)	8.4	49,000
Fried. Krupp	16.7	78,000
Mannesmann	15.5	113,000
Deutsche Babcock	6.2	32,000

30 per cent of the world export market in rolling mill equipment, as well as in plastics, printing and packaging machinery.

They have more than one-fifth of the market in products ranging from machine tools and weighing machines to textile machinery and laundry equipment. Moreover, nearly 70 per cent of Germany's engineering markets are in industrialised countries, less than one-quarter in the developing world (of which about 10 per cent are oil-producing countries).

On the one hand that means still greater efforts in future to find new customers in the Third World—above all in the Pacific basin where the Japanese and Americans have a clear lead. But it also implies that with its very broad product range, the German engineering industry is unusually well placed to take advantage of a general economic upswing in the West, starting in the U.S. and spreading to Europe.

Hence the mood of confidence, despite the recognition there are still difficult months ahead.



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WEST GERMANY IX

ROSAT, the orbiting observatory, is the flagship.

X-rays in the skies

Aerospace

DAVID FISHLICK
Science Editor

THE FLAGSHIP of German aerospace development is an orbiting observatory called ROSAT, scheduled to be launched on Space Shuttle flight No 60 in July 1987. ROSAT is an ambitious scheme for surveying the skies at X-ray and ultraviolet frequencies, using a pair of imaging low-frequency telescopes. It will be the first time such telescopes have taken a deep look at the whole sky at these highly revealing frequencies—the hot and very hot universe—as one German scientist puts it.

"We are not sure what number of stars we shall see but we are quite sure that we shall see about 100,000 extra galactic objects," says Dr Joachim Trümper, managing director of Max-Planck Institute for Extra-Terrestrial Physics at Garching. ROSAT will take six months to survey the whole sky. Then the scientists have for a further 12-24 months of "pointed observations" of objects of particular interest. Dr Trümper believes it will expand the horizons of the universe to perhaps twice their present distance and provide astronomers with a better picture of the curvature of space.

The spacecraft itself is a joint venture for the two main

German aerospace companies on the airframe side, Messerschmitt-Bölkow-Blohm (MBB) and Dornier. German industry will also provide the main instrument but Britain is contributing an ultraviolet telescope as part of its recently agreed participation in ROSAT, signed last week. Britain is to provide a wide field camera, a new design of telescope optimised for the region lying between the extreme ultraviolet and soft X-rays.

MBB remains Germany's main aerospace company, about half the size of British Aerospace, with an income exceeding DM 5bn last year. It reckons that three-quarters of its work is for joint ventures such as the European Airbus, the Anglo-German-Italian Torneo and the German-French Eurofighter projects.

The development team at the Ottobrun Development Centre near Munich embraces more than a fifth of MBB's payroll of about 38,000.

A key project at Ottobrun is the Tactical Combat Aircraft, seen as the next major European military aircraft requirement for the 1990s. MBB and British Aerospace are co-operating to produce one of three potential designs declared so far. Its rivals are a French concept from Dassault and a Dornier-Northrop joint venture. Current MBB ideas envisage an aircraft that might be more than one-third built of carbon fibre reinforced plastics, saving more than a tonne in weight compared with today's fighters.

To reduce its visibility to radar the delta-wing design will be aerodynamically unstable, perhaps by as much as 8 per cent, MBB says. It claims to have flown its controlled configuration vehicle in conditions of greater instability than any other aircraft to demonstrate the integrity of its fly-by-wire system. The team is planning to fly a demonstrator incorporating these ideas by about 1987.

Dornier remains outside the consortium of former German aircraft companies which now forms the MBB group. Its payroll is no greater than that of the Ottobrun Development Centre yet it remains an innovative competitor of its big rival and not only in having an alternative design for the Tactical Combat Aircraft.

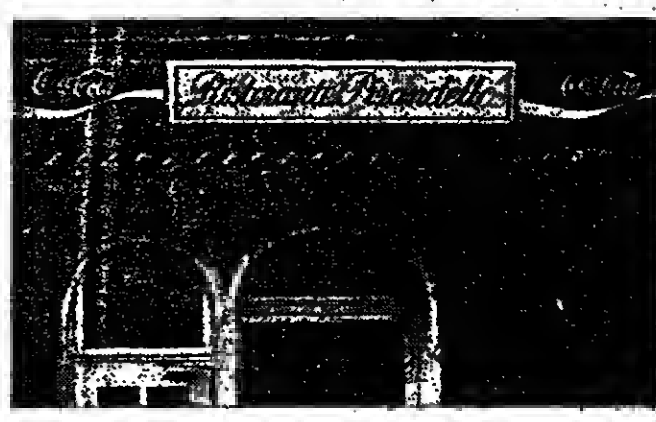
Flying boat

Earlier this year Dornier demonstrated a new flying boat which it believes could compete with the helicopter for a burgeoning world market for coastal aviation services. In fact its demonstration of an old and well-proven Dornier three-engine flying-boat design from World War II, claimed by the company to be the only seaplane which could land and take off in a sea state five. The ingenious feature was the use of "winglets" instead of floats, giving stability in rough seas for a much smaller penalty in stress. Now its engineers have given the old hull

a new, supercritical wing, designed under a research contract from the Ministry of Research and Technology in Bonn, which has contributed two-thirds of the cost. Dornier claims the new wing offers 30 per cent better economy.

Dornier, resolutely determined to remain independent, says the secret is to know how to limit the technical risk in any new project. It aims to innovate only where it recognises that innovation is necessary to keep the project ahead of the competition. In 1982 it created Dornier System, a division of the company which was to serve both as its corporate research centre and as a high-power contract R and D activity seeking contracts in systems engineering.

The founder of Dornier System, Dr Bernhard Schmidt, says he spotted a gap in the marketplace between government's readiness to fund R and D and industry's preparedness to absorb such funding. Today Dornier gets about DM 250m a year in Federal Ministry contracts, the fourth biggest recipient of this source of funding in German industry. With government help, Dornier System has taken research observations on shockwaves generated when micrometeoroids hit satellites all the way into production of a novel piece of medical technology which uses shockwaves to shatter kidney stones in a patient without the need to operate or even to give more than local anaesthesia.



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PROFILE: DR HEINZ RIESENHUBER

Scientist moves into a jungle

THE YOUNGEST member of Chancellor Helmut Kohl's Cabinet is Dr Heinz Riesenhuber, 47, has spent the past year hacking his way through a jungle. That may seem an odd activity for a bespectacled scientist who likes to wear neat bow ties. But when he took over as Minister for Research and Technology last October, Dr Riesenhuber not only faced a lot of red tape and bureaucracy, he also found an almost impenetrable tangle of nearly 6,000 projects in the scientific and industrial field to which his ministry was giving support.

Since then the new minister has been chopping his way through the jungle, setting new priorities, switching the emphasis from direct cash handouts to indirect aid (ie improving the conditions under which businesses do research, through tax and other benefits).

"My job is to free initiative and encourage ideas," he says. "The research policy of the previous (centre-left) government relied on the creativity of the state. That was a basic error. The state is not creative, and cannot be so."

Dr Riesenhuber speaks with all the feeling of a trained scientist who came into national politics via private industry—and knows what it's like.

Born in Frankfurt in December, 1935, he majored in chemistry, did post-graduate studies in the inorganic chemical field, then went into business finally becoming manager of Synthomer Chemie (an offshoot of the

diversified metals concern Metallgesellschaft) in 1971. On the way he picked up several patents for discoveries in the chemicals field.

He was not only inventive. He also had a talent for public speaking (his critics say "an excessive delight in the sound of his own voice") which helped him to the top of his local Christian Democrat (CDU) party organisation in Frankfurt. He made the jump to Bonn in 1974, entering the Bundestag and becoming CDU opposition spokesman on energy policy. He was the clear choice for the research ministry when the centre-right coalition came to power last October.

Wrong balance

Dr Riesenhuber complains that for years there has been too little emphasis by industry on "creative research," and too much on "defensive research"—for example to meet new state regulations on environmental protection. The balance has gone wrong. He feels that the "defensive" approach was fostered by the system of direct state aid, in which government and the firm say on which industrial research projects should be eligible for support. Civil servants tended to play for safety; companies often tended to plan at least part of their research effort, not in response to market trends, but towards projects most likely to draw cash from Bonn.

That complaint must be kept in perspective. This year the Federal Government is

making available about DM 12bn for research (of which some 60 per cent comes from Dr Riesenhuber's ministry, another 15 per cent from defence). That compares with DM 3.4bn spent on research and development last year by the Siemens electricals concern alone. In other words, state funds and influence are far from negligible—but nor do they dictate the trend of the private sector's research efforts.

That said, Dr Riesenhuber quickly moved to make good his promise of change. Within months of entering office he had detached DM 300m from the DM 2bn originally pledged in the 1983 budget, and added it to the indirect side. The trend will continue next year.

Densens of smaller projects are having their cash support reduced and the available funds are being concentrated on fewer sectors—especially on those of immediate importance to German companies struggling to keep up, or catch up, technologically with Japanese and American competitors.

That does not mean the new minister is abandoning interest in basic research of no early commercial use but he does feel there is too little direct feedback to industry from universities and other major institutions carrying out research. Only about 50 scientists a year, for example, leave the Federal Republic's dozen big publicly-funded research institutes (total revenue 16,000) to go into the private sector.



Dr Heinz Riesenhuber, Minister of Research and Technology, coping with an impenetrable tangle of red tape.

Dr Riesenhuber would like to see a cluster of high-technology businesses growing up around, and founded by, enterprising former employees of the big institutes.

The minister's vision is of a German version of California's "silicon valley," but he knows it will remain only a vision so long as more risk capital is not made available for those with good new ideas but little cash. Hence Dr Riesenhuber's latest scheme—to provide special help for those trying to start out on their own high-technology businesses.

About DM 100m in public funds is being set aside over the next four years to help new entrepreneurs with initial market research, prototype development costs and, if needed, with bank guarantees.

The hope is that if this pilot scheme proves successful, bank guarantees will be encouraged to move into the field too.

Jonathan Carr

More protection barriers sought

Steel

JAMES BUCHAN

EVERYBODY AGREES that West German steel is in a terrible state but people are less sure what is to be done about it.

First the symptoms. Production in the European Community's largest steelmaker has slid steadily under the pressure of worldwide recession and diminishing steel use in industry from its peak of 52.2m tonnes in 1974 to 36m tonnes in 1982. Dr Dieter Spehmann, chief executive of market-leader Thyssen and head of the German producers' federation, thinks a recovery in world steel consumption is "still far away." The only market that is really improving, that of the U.S., last year forced sharp reductions in European exports on the grounds that they were unfairly subsidised—and the mostly unsubsidised Germans were obliged sullenly to play along.

The long years of crisis have eaten up the companies' financial substance. Early this year, the small Korf Stahl producing group filed for bankruptcy. The Fried-Krupp steel-making arm, Krupp Stahl, has waved goodbye to about DM 1bn since 1974 which is almost as much as the Shah's Iran put into parent and subsidiary in 1977/8. The mercurial Kloeckner is refusing to pay fines of DM 160m (so far) from the

European Commission for overstepping the Community quota system on the grounds that this would kill the company off. And Arbed Saarlund, the rump of the old Saarland steel industry, which has received DM 2.8bn in government aid of one sort or another, it needs another DM 50m to keep the furnaces alight till Christmas.

Then the cure. Everybody agrees that capacity must be cut further but how much and where are the questions. Dr Spehmann has felt it necessary to attack people who feel West Germany "can play a Switzerland" and do without an industry. On the other side, however, demoralised workforces, managers and local politicians are struggling to ensure that what cuts are made are made elsewhere.

Further, no federal government can permit market forces to destroy the second-largest employer in the embattled state of the Saarland or turn the tip off for the state-owned Salzgitter concern, a relic of National Socialist autarky which has never functioned properly but lies in a structurally weak region near the East German border.

The Bonn Government and, especially, Count Otto Lammerstein, the Liberal Economics Minister, have championed mergers as the solution and enthusiastically supported a plan produced in January by three independent experts (or "moderators"). This proposed combining the five chief companies into two blocks, with official aid of some DM 3bn foreseen.

The more convincing of the two, a merger of Krupp Stahl

THE BIG FIVE

1982 sale volume DM bn	1982 000's
Thyssen	30.6 144.7
Fried. Krupp	16.7 78.2
Salzgitter	9.3 55.7
Hoesch	7.4 38.2
Kloeckner-Werke	6.6 36.2

and Thyssen on the lower Rhine, is still notionally in the air. Krupp is offering its profitable special steels operation as the bait for Thyssen to take over its mass steel interests which are a mighty burden on the parent company. The companies, however, are now demanding an additional DM 1.5bn from Bonn to cover past debts—chiefly Krupp's. It seems—a demand which makes the normally equable Finance Minister, Herr Gerhard Stoltenberg, go red with rage.

The prospects for the merger are not particularly good. The unions and the local state government are anxious about jobs cut while the competition, which fears that Thyssen will only increase its market share, has been muttering darkly about a "single company" creating a monopoly in Germany.

The other proposed block, combining Hoesch, Kloeckner and Salzgitter, was rapidly talked to death. The chief problem was that Hoesch was not willing to consider joining Kloeckner, a financially weak but technically competitive company, to the detriment of its base at Dortmund as a steel-

making capital. Meanwhile, all the companies—and this includes Krupp and Thyssen—have come to believe that Bonn's DM 3bn will come their way even on their own.

Both Hoesch and Kloeckner, in their different ways, have shown considerable resilience in recent months. Dr Herbert Glensow of Kloeckner has performed financial acrobatics (including an issue of convertible loan stock backed by Australia's CRA) which are the wonder of the industry. Dr Detlev Rohwedder of Hoesch, an articulate Social Democrat and former ministry official, has discovered a passionate loyalty to Dortmund and has brought the company out of the fiasco of its 1979 merger with Hoeghovens of the Netherlands into something approaching self-confidence.

Restructuring

Men such as Rohwedder and Spehmann insist that only a small part of the solution lies in restructuring and the main path lies through Brussels. This means bulging Bonn into bulging the Commission into maintaining the production quota system fairly (which definitely implies punishing Kloeckner) and cutting down the subsidy free-fall in the Community—above all Italy, Belgium, France and the UK, according to the Germans.

Dr Spehmann is quite open and says that with subsidised imports (and a growing share from outside the community) now taking over 40 per cent of the German market, Bonn will have to consider some measures of protection.

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"Half of Germany's top 10 banks are Frankfurt-based. We're one of them."

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WEST GERMANY X

Fierce battle for popular magazine readership

Press media
ELGIN SCHROEDER

THE SHOCK waves from the "Hitler diaries" scandal this spring continue to reverberate through the West German Press.

The exposure of the much-famed diaries as frauds not only tarnished the reputation of the news magazine Stern which published them—raising serious questions about everything from its brand of chequebook journalism to the authenticity of its photographs. It also showed up dramatically the lengths to which German weeklies are ready to go in their fight for readers and advertisers.

For two decades, Stern's mixture of nudity, political muckraking and gossip, produced solid profits and a circulation of almost 2m, West Germany's highest. But even before the diaries affair, there were signs that Stern's circulation was slipping.

Competition in the Federal Republic's many-faceted magazine market is fierce. The reason is that advertisers prefer the publications with the highest sales. The periodicals, in turn, depend on advertising for roughly 80 per cent of their income. Without ads, Stern, for instance, would have to cost three and a half times as much as it actually does to truly break even.

Perhaps egged on by the more impressive recent exploits of its powerful newsweekly arch-rival Der Spiegel (with a paid circulation of 1,010,000 and a readership of close to 5m), Stern threw caution to the winds and became careless in its search for a scoop. It really believed the diaries were genuine, but did not check enough before publishing. Besides, the Hitler diaries fitted into the Stern formula of presenting always "something different, interesting and aggressive"—a formula

that was devised by Henri Hannen, its editor-founder.

Meanwhile, Stern's proprietor Gruner and Jahr, the West German publishing company which is majority-owned by Bertelsmann, Europe's biggest media concern, says that the diaries fiasco has had little effect on the magazine's circulation. The crisis that led to the ousting of two top editors and which deeply depressed many of the periodical's journalists, seems to have touched readers only fleetingly. After a short fall in sales in June, Stern sold roughly 1.6m copies a week—as it had before the diaries affair.

While Spiegel—which modelled itself on Time magazine—is the country's only real news-magazine, Stern is the only one among West Germany's four major pictorial magazines with serious, if erratic, journalistic ambitions. Its leftist stance, however, is now likely to become more moderate, thanks to the influence of a new, more conservative editor.

The other pictorial, Bunte (with a weekly circulation of 1.2m), Neue Revue (with sales of more than 1.2m) and Quick (with a circulation of 977,000) largely cover traditional illustrated topics ranging from reports on the high and mighty,

the noble born and fast living, to stories on sex, crime, fashion and travel—garlanded, of course, with a variety of tempting photos. Of the three, Quick is the most politicised, campaigning for conservative causes from time to time.

Women's lib

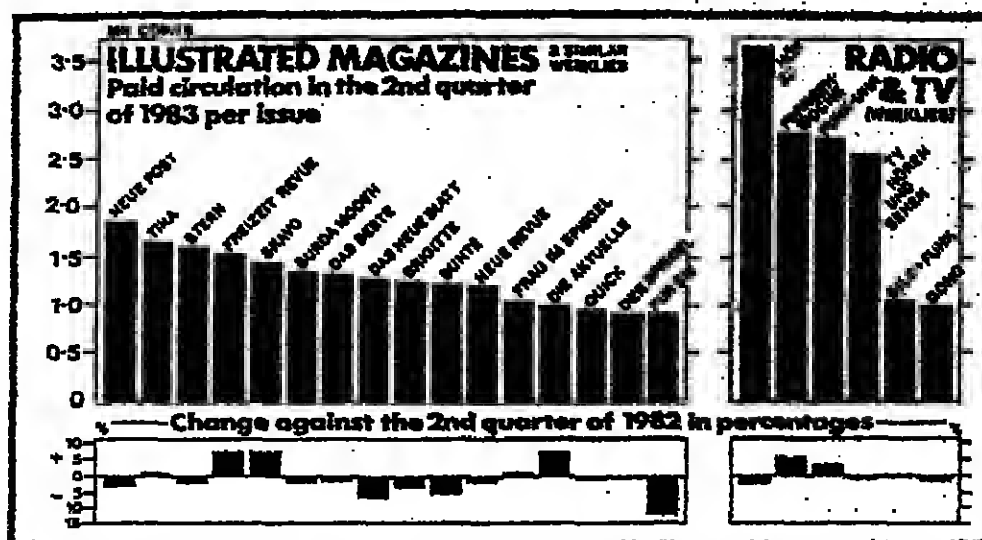
In contrast to these periodicals, the usual German magazines for women though strongly resembling the illustrated in appearance, almost never offer political, economic or cultural information. Freundin, Frier, Frau, Petra and Modeme, which command a big market, are filled with the latest on fashion, cosmetics, cooking, housing and health care. Brigitte, the one exception to the rule in this genre, also covers social issues including women's lib and has a sale of close to 1.3m.

The radio and TV weeklies, which tend to carry a lot of feature articles, represent another thriving sector of the German magazine business. The market leader is Axel Springer's Hoer Zu with a circulation of almost 4m. Weekly sales of German radio and TV programme magazines now total

just under 14m. On top of this, four newspapers distribute programme supplements free of charge.

While the sales growth of the more expensive magazines has been at best stagnant for some time, a number of cheap new weeklies—catering to women and to the radio and TV public's hankering for gossip news—have been making astonishing headway in the last two years. This applies not only to Tina and Bello, but also to Freizeit Revue and to Die Aktuelle.

It is clearly the lower end of the market which offers publishers the best chance of success in this time of recession, when people count their pennies. Last month, Axel Springer, not only Germany's but Europe's biggest publisher, and Bauer, a family-owned business which is third in place among the four big publishing companies that dominate the domestic magazine business, both launched their version of the novelty cheapie at discount prices. It is only a question of time before the other two giants, Gruner and Jahr (second ranking with a turnover of more than DM 1.7m last year) and Burda, also wholly family-owned, will follow suit.



Hard times bring plea for new aid

Shipyards

ANDREW FISHER

SHIPBUILDING companies around the world have fallen on hard times, not least in West Germany where capacity has been cut by around a third since the late 1970s.

Even with this sharp reduction—employment has fallen from well over 80,000 a decade or so ago to under 55,000 now—German yards are still struggling. New business has been scarce and shipowners have been holding back on new orders during the lengthy shipping recession.

The results have been very heavy financial losses, threats of substantial new job cuts, urgent pleas for greater subsidies and sit-ins at yards by workers fearful of losing employment.

Like other northern European shipbuilding industries, the yards in Germany have complained bitterly about the much lower prices in Far Eastern yards. These days, the world price leader is South Korea, where wages are well down on those in Germany and other European countries.

Korea is now the world's number two shipbuilder. It has curbed its expansion plans recently in view of the crisis in the industry, but has still won more business this year.

Japan, the leading shipbuilding country with nearly 40 per cent of the world's order book in mid-1982, also feels threatened by the Koreans.

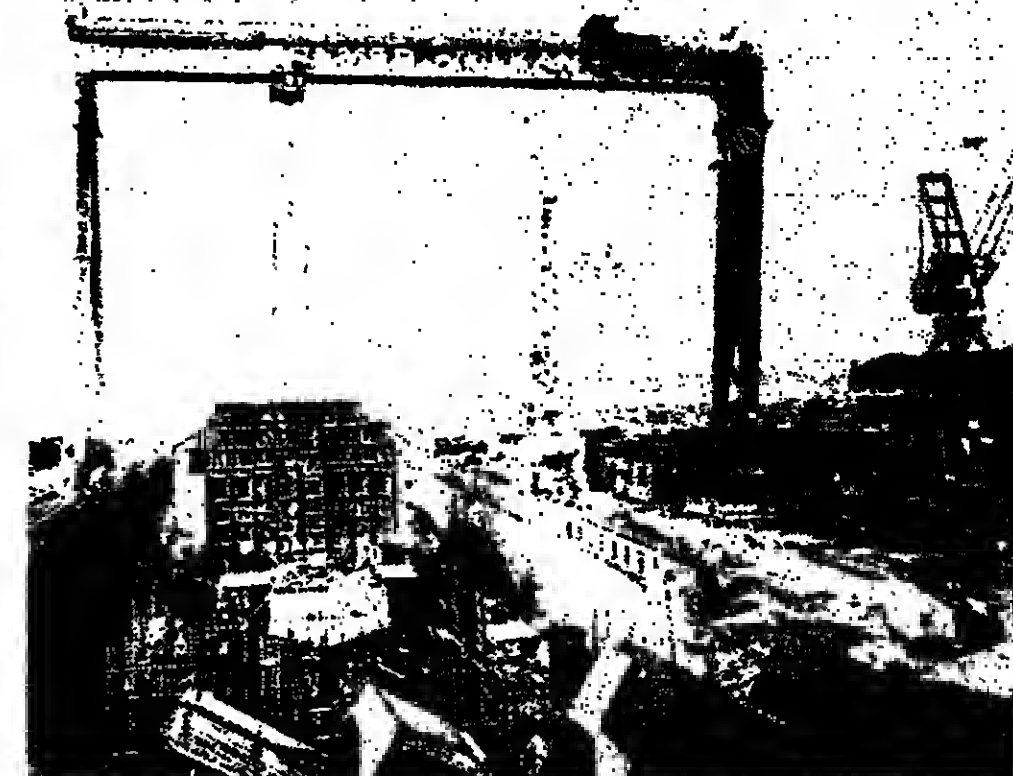
Asian prices lower

It is generally reckoned in the industry that Far Eastern prices for new ships are at least 30 per cent lower than in Europe. The situation is made worse by the fact that prices have fallen worldwide in recent years; since the end of 1980, they have slid by between 20 and 30 per cent.

There are tentative signs that prices are picking up, aided by a massive order placed by Japan's Sanko Steamship for as many as 111 bulk carriers. By filling up much spare capacity in Japanese yards, this order could help prices recover gradually.

The bleak truth, however, is that world shipbuilding capacity is estimated to be some 40 per cent more than required. So while the crisis among shipowners partly suffering from having bought too many bulk carriers a few years ago, appears to be slowly easing, it will be a long time before the shipbuilding industry benefits.

In the late 1950s, West Germany used to build 17 per cent of the world's new ships. By the middle of the 1970s, however, this had come down to



The Bremer Vulkan yard, which employs 3,800, with which AG-Weser, part of the Fried. Krupp group, is to merge. The Weser management has decided to close its Bremen yard altogether. The merger plan includes Hapag-Lloyd's repair yard in Bremerhaven which employs 1,300. The Hapag-Lloyd yard recently won the QE2 refit when UK yards were unable to fit in the work.

just over 7 per cent. In 1982, Germany accounted for a mere 4 per cent of total merchant ship production.

The present year has proved a disaster for the industry in Germany. New orders slumped sharply during the first six months. The two yards in worst trouble are AG Weser in Bremen and Howaldtswerke-Deutsche Werft (HDW) in Hamburg.

Workers at both yards have staged marches and sit-ins to emphasise their plight. At the Bremen yard, nearly 140 years old, the workforce has already been slashed from 8,000 a few years ago to 2,000 today. The Weser management has now decided to close it altogether.

In advance of the rationalisation plan involving other yards, the plan is that Weser, part of the Fried. Krupp group, should merge with the Bremer Vulkan yard (employing 3,800) and the Hapag-Lloyd repair yard (1,300) in Bremerhaven, which recently won the QE2 passenger ship refit when UK yards were unable to fit the work in. Under the proposed merger, Weser's subsidiary in Bremerhaven, Seebeckwerft, will remain open.

The rationalisation plan, which was a major issue in the recent Bremen elections, has an estimated cost of DM 230m (157m), of which the companies asked the local and federal

SHIP OUTPUT

(in gross tons)

Year	% of world total
1975	2.50
1976	1.87
1981	0.70
1982	0.59

Order book

end	change on
June '83	1st qtr
0.61	(-0.21)

Source: Lloyd's Register of Shipping

governments to put up half. The federal government in Bonn has been reluctant to prop up the ailing shipbuilding industry with large sums of money. The West German industry has asked for higher subsidies on domestic orders, along with extra subsidies for foreign business.

Without further government support, argues the industry, the remaining yards will not be able to survive. In Hamburg, HDW—which is 75 per cent owned by Salzgitter, itself state-owned—is reducing labour considerably. HDW said in March that it needed major redundancies from its 4,000-strong workforce in the city.

Since then, about 600 people have gone voluntarily and HDW plans to lay off 1,350 more. But this angered unions and several thousand men marched through Hamburg in September then occupied the yard for several days.

Other shipbuilding centres like Kiel and Emden are also suffering. Thyssen Nordseewerke in Emden intends to shed about 650 of its 3,500 workers in the next 12 months. Altogether, as many as 9,000 more shipbuilding jobs are at risk. This is about the same number that government-owned British Shipbuilders has been seeking to reduce its labour force by between March 1982 and March 1983.

As well as trying to persuade their governments to provide more financial support for restructuring and to win new business, EEC shipbuilding companies have also attempted to win concessions from the Brussels commission. They would like the subsidies designed to match the gap with Far Eastern prices to be raised slightly. This would probably be conditional on further European efforts to slim down capacity.

The Brussels experts are well aware of the problems. A recent EEC report criticised the pricing tactics of Japan and South Korea, especially the latter.

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Where money is productive

WEST GERMANY XI



TV time down on the farm. The computerised future has begun near Munich where an advice centre has been set up. In the picture a farmer is working with a terminal and information programme on cattle breeding. The terminal can be used to file detailed information on cattle and milk yields

A cosseted sector content with the CAP

Agriculture
JOHN CHERRINGTON

ONE OF THE basic arguments used to justify the Common Agricultural Policy was to the effect that West Germany would be happy to pay the costs of this, in return for the industrial markets which were open to her through the EEC. By the same token France expected to benefit from the German demand for grain, meat and milk products, supplied by the more efficient French farming sector.

This did not happen, however. Far from importing more from France and other partners Germany has increased food self-sufficiency to a very large extent and has contributed her fair share to the notorious food mountains in the intervention stores, notably of beef, butter and wheat. This was made possible by two exceptional factors. The quality of much of German farmland is of a high order so that yields per cow and per acre of cereals etc are fully comparable with other EEC areas.

Then, thanks to an eccentricity of the Community's financial system, the strong German Mark which, should, in theory, enable imports of food to enter more cheaply from Community sources, and which would have made them very competitive with German produce was countered by monetary compensatory amounts.

At the present moment these act as a 10 per cent

levy on French imports for instance and there does not seem to be much chance that this system will be relieved in the near future, although the abolition of the MCA system is a long-term aim of the EEC Commission. The MCA also act as an equivalent subsidy on farming exports of which Germany takes very full advantage.

There is, for instance, a sizable export trade of whole milk to Italy, together with calves for fattening. Neither the French nor Italian farmers like this; the French because they believe Italy should be a French preserve and the Italians for their part talk about unfair competition.

Nor should it be thought that the cossetting that the MCAs give the German farmers encourages inefficiency. Since 1970 cereal output has risen by 31 per cent and milk by 25 per cent, only France of those member countries in 1970 has done proportionately better in the cereal sector.

Criticism

Last year's change of government has, if anything, strengthened the farmer's position. While the Socialists were the dominant partners in the coalition, Josef Ertl, the Liberal Minister of Agriculture, was having to fight increasingly hard against socialist criticism of the high cost of maintaining Germany's share of the EEC system.

With the Christian Democrats the senior partner there does not seem to be the same urgency to seek reforms. This is partly because farmers in general seem to support the Christian Democrats and Liberals, and also

because of the social side of farm policy which has been maintained by all governments since the war.

Like much of Europe which came under the Code Napoleon, German farms have been fragmented by inheritance. There has been a considerable amalgamation of land but the great majority of farms are still very small by European standards and very little hired labour is employed. There is certainly a high degree of over-employment on many of these small farms and this has been countered by the encouragement of industry into the countryside and the provision of part-time jobs.

In some areas part-time farming was the rule, with very few farmers who could be classified as full-time. But there is a trend now to whole time farming. Even here the size of holding is such as to make it a one man or family run operation.

Large scale operations such as are developing in the United Kingdom these days would be unthinkable in most of modern Germany. From this must be excepted the Schleswig-Holstein area, traditionally a large farm area, but even here there has been some reduction of farm size towards the family norm.

There are 768,000 holdings of over 11 hectares as compared with 224,000 in the UK with a roughly comparable land area, but 300,000 of them are classified as being spare time, that is the farmer has another principal source of income. Where farming is the principal income there are 370,000 full time units and 89,000 which are classified as part-time. Over the past 10 years these part-time farms have reduced by more

than half but the other categories by only a small amount.

Successive governments have done their best to amalgamate the fragmented farms into more concentrated units with a good measure of success, but the average farm size is still 24 hectares for the full-time down to five hectares for spare time holdings. Yet socially these last provide a valuable function in arresting the spread towards farm industrialisation which is so prevalent in Britain and does maintain a visible rural bias in many villages, whose inhabitants can get the bulk of their income from the industries which have been located nearby.

Small dairy herds

The small size even of the full-time holding looks like being a definite advantage should the EEC Commission's reform plans get under way. These seek to restrict milk production by attacking the large expanding dairy herds and penalising them for their excess while leaving the smaller farmers, those with around 12 cows, unaffected.

The average German herd is now 13 cows so few of them will have to suffer. In any case it is doubtful if any German Government would countenance the sacrifice of such a stable element of society as the farmers for the sake of streamlining their productive efficiency by farm enlargement.

Meanwhile the French, Danes, Dutch and even the British chafe about the protection, as they see it, that the CAP and the German Government provides for its farmers. But it is doubtful that they will be able to alter things.

Alarms ring for dying forests

Acid rain
ELGIN SCHROEDER

THE GERMANS' "anest" syndrome—the feeling that everything is doomed—has a new chance to assert itself this autumn. Now the woods—with which Germans have lovingly identified since their tribal days—are dying.

A recent public opinion poll conducted by the respected A. H. H. Institute shows that the West Germans are more worried about the creeping death of their forests than they are about the arms race. They would even pay a special levy to finance a save-the-trees programme.

The latest news about the state of what generations of poets and artists have recognised as a national German symbol is gloomy indeed: 2.5m hectares of woodland or more than 30 per cent of total German forests are damaged. This is a "dramatic deterioration" of the situation against a year earlier, when only 8 per cent of all trees were affected according to Hans Kieckhefer, Federal Minister for Agriculture and Forestry.

Roughly 75 per cent are suffering "mild" ill health, while 20 per cent are displaying more serious symptoms. The rest are either dead or very close to it. Especially hard hit is a southern German kind of fir tree, of which virtually no sound specimens exist anymore. But spruce and pine trees are fast catching up. Latest deciduous trees, generally less sensitive than conifers, have also shown the danger signs—loss of leaves and bare tree-tops. So far, the eastern Bavarian mountain regions and the Black Forest in Baden-Württemberg



A sylvan scene in the Black Forest which is now bearing the brunt of tree blight

have been bearing the brunt of the tree-blight. But it is rapidly spreading throughout the whole of the Federal Republic. Reports on the galloping pace at which the disease strikes are coming in from many other tree-rich provinces, such as North Rhine-Westphalia and Hesse. But even Lower Saxony and Berlin areas with fewer trees, are becoming increasingly concerned.

Public pressure for immediate effective steps to counteract the alarming phenomenon is growing. It is backed by politicians of every persuasion—led by "the Greens", the ecological party in the Bundestag, the West German parliament.

Gerhart Baum, former Interior Minister (whose name

means tree in German) speaks for many in warning of an "ecological catastrophe." But measures to stem the disaster are hampered because experts differ on what exactly causes it. Uppermost on the list of possible culprits is the so-called "acid rain"—polluted rain with high sulphur dioxide and nitric oxide content. Alone or in combination with other causes, including pesticides, it is widely suspected of being the prime tree killer.

Last month the centre-right Government in Bonn presented an "action programme" to rescue the woods that puts aside as much as DM 56m for further research into the tree problem.

It also underlines the new

stringent emission control standards which were slapped on large power stations at the beginning of July. This regulation aims at lowering the annual sulphur dioxide emissions of some 200 coal-fired plants to 1.2m tonnes from a staggering 3m tonnes now. The Government has also decided to introduce lead-free petrol from 1986 and pledges international co-operation in the fight against pollution which does not stop at the border. It welcomes any private initiative to help the forests.

Reception of the Government Initiative was mixed. Industry complained loudly about the high costs involved in equipping power stations with desulphurisation technology and that of vehicles with catalytic converters.

The Greens and the opposition Social Democrats (SPD), on the other hand, called the environmental requirements insufficient. The SPD accused the Government of watering down the new emission standards—in order to spare the entrepreneurs—so that older plants could escape early retirement or technical modifications for the next 10 years.

The SPD, in this case unusually supported by the liberal Free Democrats (FDP), the junior partner in the Bonn Government, once again pushed its earlier proposal of introducing a special levy to aid the trees. This levy would be paid by all Germans. The SPD has also suggested slapping a special sulphur levy on utilities to prod them into re-equipping their plant more quickly.

So far, the Government is unwilling to take up these suggestions. But the forests are dying fast. The public shows clearly it is willing to make sacrifices for its woods and may well not look kindly on prevarication.

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WEST GERMANY XII

Turkish families take the strain

Foreign workers
LESLIE COLITT

"WHEN WE are in Turkey, they call us Almanyali (Germans)," explained 13-year-old Hüseyin Ali, "and when we are in Berlin they call us Türkensau (Turkish swine)." Hüseyin is one of the 1.6m Turks in West Germany, the largest nationality among the 4.7m foreigners, who make up 7.8 per cent of the population. When Germans speak of the

"Ausländerproblem," they usually mean the Turks, whom they regard as being the least adaptable to German ways. Ironically, the Turks are traditionally Germanophiles, but this is fast changing into animosity as a result of growing discrimination.

Hüseyin expects to leave school soon, but with only a rudimentary command of written German, he will be lucky to find an apprenticeship. Unlike his father, who is a labourer, the son will have to get qualifying training. If he is to find employment, there will be far less demand for unskilled workers in West Germany in coming years.

The Conservative-led West

German Government has, despite occasional threatening rhetoric from its right-wing, largely continued the policy of the previous government towards its foreigners. Chancellor Kohl reiterated the main goal recently: integration of those foreigners who have lived in West Germany for years; limitation of new immigration; and incentives to get foreigners to return home voluntarily.

Integration is an almost visionary goal for the Turks, as most of them do not want to become Germans, and the German Government does not make it easy for them to obtain German citizenship. Their children, however, are already expressing the wish to become Germans, although German officials are not enthusiastic about the idea, and the Turkish Government opposes it outright.

Boon would also like to lower the maximum age at which Turkish children can join their parents in West Germany from 16 at present to 6. This would be to assure that the children receive their schooling in West Germany and do not automatically join the ranks of the unemployed when they arrive here as teenagers.

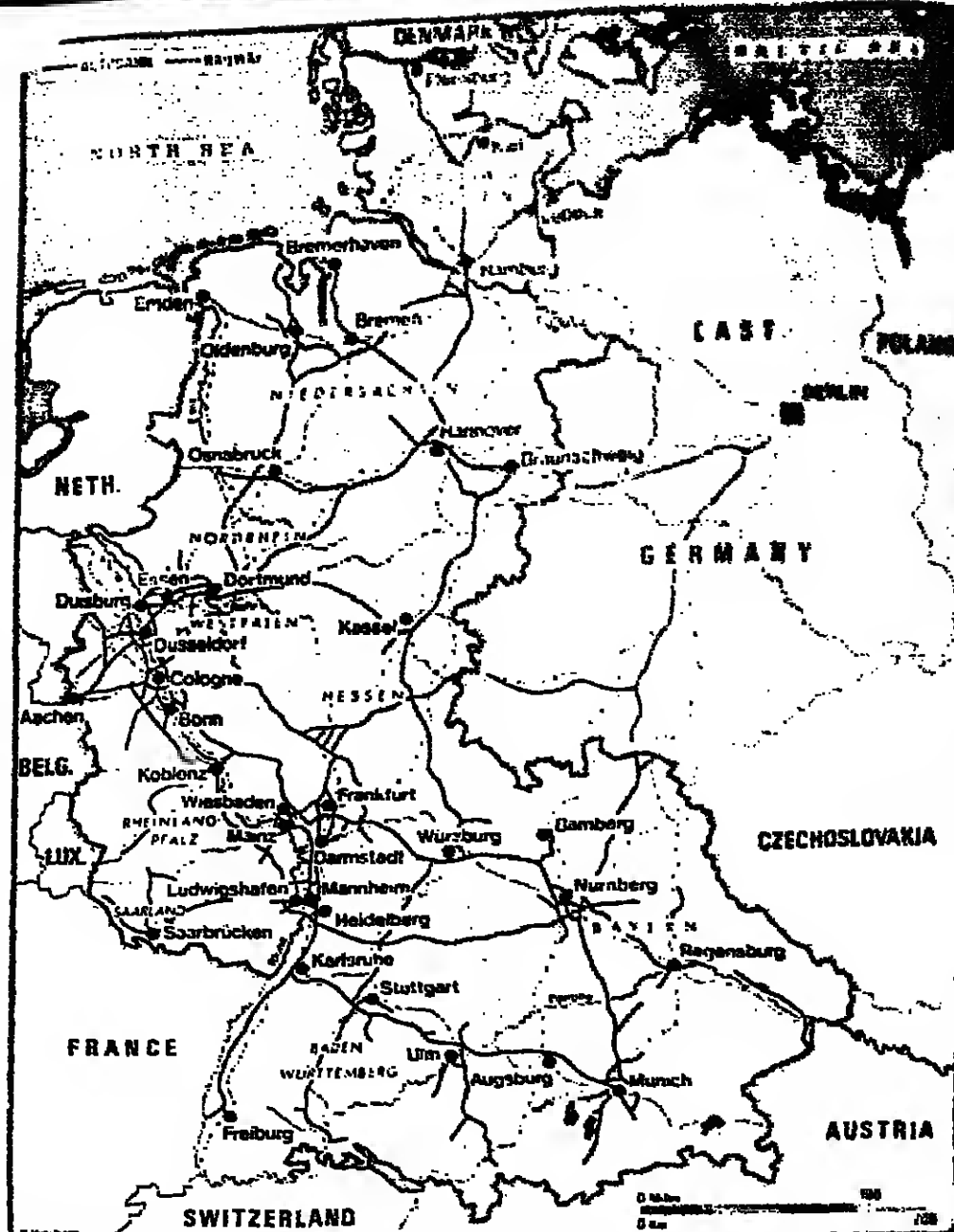
Various measures have been adopted to try to induce the Turks to return home, but none of them offers much hope of succeeding. Under a law which took effect on October 1, Turkish workers who lose their jobs after the failure of their company are eligible to get DM 10,500 plus DM 1,500 for each child, if they return to Turkey.

Little response

West Berlin's plan to encourage Turks to go back by offering DM 4,000 to each Turkish family pledging to return has not met with much of a response. This is because Turks who are unemployed in West Germany (some 20 per cent of them) receive more than most workers in Turkey who have a job. Turks who express an unwillingness to return home cite the economic situation in Turkey as the main reason they do not want to go back.

Although foreigners in West Germany have borne the brunt of unemployment, they are getting a growing share of benefits from the strained German social security system. Last year, DM 1.1bn was paid in family allowances for Turkish children in West Germany, out of DM 2.03bn spent on the 1.7m foreign children in the country. Changes in the system this year indicate that foreign families will get a still larger slice of family allowances in the future.

A greater percentage of foreign workers receive disability pensions than Germans because they frequently hold down the most hazardous jobs. Foreign workers are often ill more often than Germans, as



their jobs are the most monotonous, and job motivation, especially among the women, is minimal.

The City of Düsseldorf recently commissioned a study of what would happen if 75 per cent of the city's foreigners were to return to their native countries. It found that the city's public transport would collapse without the foreign employees, while hospitals and homes for the aged would find it difficult to continue operating. Electric power production would be threatened and many building projects would not be completed.

Areas of Düsseldorf inhabited by foreigners would turn into abandoned slums, as Germans would not want to live there, the report stated. The city would lose DM 10m annually in taxes paid by foreigners, and DM 17m in social security contributions. The city's department stores and other shops would lose DM 50m in purchasing power.

The Turks, in particular, transfer a high proportion of their earnings back home (an estimated DM 3.6bn this year) and the report noted that the absence of this hard currency in Turkey would hurt German companies exporting to that country.

While the political situation

in Turkey has little effect on the majority of Turks living in West Germany, who come from rural Anatolia, educated Turks, who largely opposed the military government, criticize Bonn for extraditing Turks in West Germany who are wanted by Turkish authorities "for political crimes."

In one recent case, Mr Kemal Altun, a young Turk with Social Democratic leanings, committed suicide in front of a West Berlin court which was to decide whether he should be extradited to Turkey, where he was wanted for alleged murder.

Although neo-Nazism is a negligible political factor in West Germany, the authorities report a growing number of anti-Turkish incidents carried out by extreme right-wing groups. One of them has threatened to wreck a house among Turkish soccer fans who attend the forthcoming football match in West Berlin between Turkey and West Germany.

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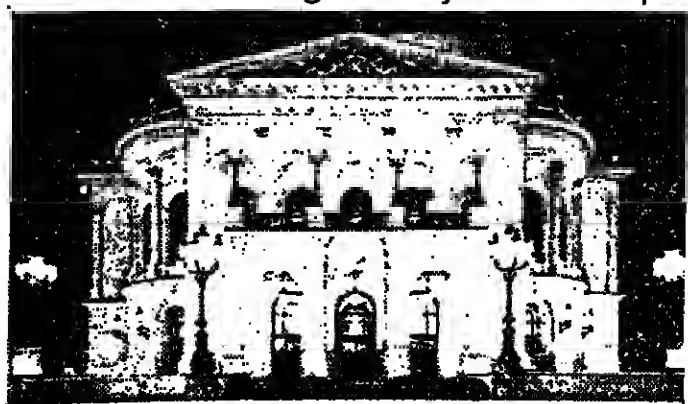
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PROFILE: HORST TELTSCHIK

Performing a dizzy balancing act

HERR HORST TELTSCHIK, Chancellor Kohl's chief foreign policy adviser, resembles his boss - his Roman Catholic faith and his unquenchable optimism.

In a country where gloom is chic, Herr Teltschik, 43, believes that Moscow could soon realise that it has lost the political battle over nuclear missiles in Europe, that Nato has never before been so united and that the protest movement undamped by the missile issue will evaporate in the warm sunshine of a 1984 economic recovery.

That Herr Teltschik says things that are pleasant for Herr Kohl to hear is clearly one reason why they have been together since 1972, when today's Chancellor was prime minister of the state of Rhineland-Palatinate. It is not enough to explain why Herr Kohl, who is impatient with subordinates, listens to no man more carefully on foreign policy than to the sprightly Sndeten German. Written off as a lightweight from the Palatinate "mafia" when he took over the foreign and intra-German department in the Chancellery a year ago, Herr Teltschik this month received a dubious commitment when he alone escaped a devastating attack on Kohl's team in the magazine Die Spiegel.

Another compliment comes out of the past. Though head of the Christian Democrat students at the dangerously polarised Berlin Free University in the late 1960s, Herr Teltschik was none the less taken on as "assistant" by the Social Democrat sage, Professor Richard Lowenthal, and even corrected the late Rudi Dutschke's work.

Although Kohl's foreign policy has yet to pull in its stride, not least because of the extra-mural activities of Herr Franz-Josef Strauss - a philosophy is gradually emerging, Herr Teltschik and Herr Alois Mertes, the foreign



Horst Teltschik, Chancellor Kohl's chief foreign policy adviser: unquenchable optimism

office minister of state, are his chief exponents.

Not surprisingly for a refugee from what is now Czechoslovakia, Herr Teltschik says that West Germany must revive historical ties with the East - but from the "firm foundation" of friendship with the U.S. and western Europe.

This notion becomes less paradoxical the less hostile Moscow and Washington are to each other, which is why Herr Teltschik and Herr Kohl push so hard (and optimistically) for an east-west summit in effect: West Germany stations the new U.S. missiles this winter but bends over backwards to offer Moscow and eastern Europe (above all, East Berlin) better relations for the longer term. This is also designed to comfort the very many West Germans who resent the missiles because they fear they mark a setback in the gradual process of recovering sovereignty and coming to terms with the east.

Whether Bonn can pull off this dizzy balancing act, which makes the east suspicious and the west a little nervous, will depend on astute men such as Horst Teltschik.

James Buchan